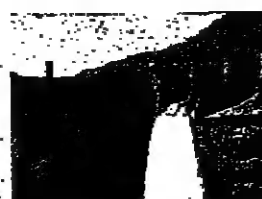




**Unequal battle**  
Selling Britain  
in Mexico  
Page 12



**Dam busters**  
Bringing salmon  
back to US rivers  
Page 10



**French dilemma**  
Socialists look  
for lost voters  
Page 12



**Highway One**  
Coveted contracts  
in Vietnam  
Page 4

# FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY AUGUST 31 1994

D8523A

## Surging sales push Volvo profits past \$1bn in first half

Volvo, Sweden's biggest manufacturing company, confirmed its recovery from recession with a leap in first-half pre-tax profits to SKr9,020m (\$1.17bn) from SKr5,980m in the same period last year, helped by surging sales for Volvo cars and trucks, favourable currency movements and the benefits of restructuring. The result will give the board installed after the collapse of the Renault merger last December confidence to push ahead with its plan to concentrate on motor industry operations and shed some SKr400m worth of non-core assets. Page 15; Lex, Page 14; Renault sale waits on Volvo, Page 2

**US signs up for \$5bn of Chinese business:** US companies have initiated \$5bn of agreements with Chinese counterparts in the power, automotive, and communications sectors in the last two days. Page 4

**Mansell to return to grand prix racing:** Nigel Mansell (left) is to quit IndyCar racing in the US and rejoin the UK's Williams Formula One team for the last three races of the motor racing grand prix season. He will be team-mate to fellow Briton Damon Hill, currently second in the world drivers' championship. Formula One leader Michael Schumacher of Germany will miss the next two grand prix races after losing an appeal against his suspension and disqualification for ignoring a black flag during the British grand prix.

**Air France names cost-cutting adviser:** Steven Wolf, former head of US carrier United Airlines, has joined long-making Air France to advise on cost cutting. Page 16

**American Airlines seeks savings:** American Airlines became the latest US carrier to embark on a severe cost-cutting programme with plans to reduce annual expenses by \$1bn. Page 15

**Global investment rises:** Global investment surged last year after two years of decline, a UN world investment report says. Page 14

**General Signal set to double sales:** US electrical equipment manufacturer General Signal is set to double its sales with the all-stock acquisition of Cleveland-based Reliance Electric. The deal is valued at \$1.3bn. Page 15

**US may ease rules for Cubans:** The US administration may relax immigration rules to allow more legal Cuban immigrants in return for a commitment from the Castro government to halt the refugee exodus. Page 5

**South African mergers:** Trans-Natal Coal and Randco, two of South Africa's biggest coal companies, plan to merge. The new company, with assets of R4.3bn (\$615m), will be the third largest privately-owned coal producer in the world. Page 17

**Germany's postal monopoly weakened:** Germany's state postal monopoly was weakened by an agreement to let private companies deliver shopping catalogues, magazines and advertising material. Page 14

**Japanese jobless reaches seven-year high:** Japanese unemployment rose to a seven-year high of 3 per cent in July, the second monthly increase in a row. Page 14

**German engineer to sell stake:** Metallgesellschaft, the troubled German metals and engineering group, is to raise almost \$2.6bn (\$2,600m) from the sale of its controlling stake in Metall Mining, the international mining group based in Canada. Page 17

**Chile targets education:** Chile is to make education its main spending priority as part of its strategy to become a developed nation, finance minister Eduardo Aninat said. Page 5

**Europe's top industrial dynasty has emerged from the recession stronger than ever.** The Financial Times tomorrow launches a three-part series on Sweden's Wallenberg empire, exploring the group's challenges and looks at the key family members and managers.

**STOCK MARKET INDICES**  
FT-SE 100: 3,280.5 (-15.9)  
Yield: 2.87  
FT-SE Europe: 1,401.59 (+16.01)  
FT-SE All-Share: 1,625.57 (-0.7%)  
NASDAQ: 2,692.12 (-0.30)  
New York: 1,625.57 (-0.30)  
Dow Jones Ind. Avg.: 2,692.12 (-0.30)  
S&P Composite: 473.98 (-0.63)

**US LUNCHTIME RATES**  
Federal Funds: 4.4%  
3-mo T-bill: 4.75%  
Long Bond: 100.2  
Yield: 7.40%

**LONDON MONEY**  
3-mo interbank: 5% (51/4)  
Libor 3m: 5.125% (51/4)  
3-mo bank bill: 5.125% (51/4)  
3-mo bill: 5.125% (51/4)

**NORTH SEA OIL (August)**  
Brent 15-day (Oct): \$16.25 (15.35)  
Brent 15-day (Nov): \$16.25 (15.35)

**GOLD**  
New York Comex (Dec): \$380.5 (381.8)  
London: \$380.5 (381.8)

**STERLING**  
New York: 1.535  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**DOLLAR**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**YEN**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**FRANKFURT**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**TOKYO**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**PARIS**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**AMSTERDAM**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**BRUSSELS**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**BERLIN**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**MILAN**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**BARCELONA**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

**ATHENS**  
New York: 1.535 (1.542)  
London: 1.535 (1.542)  
DM: 2.423 (2.407)  
FF: 6.267 (6.259)  
Sfr: 2.047 (2.015)  
Y: 152.81 (154.65)  
£ Index: 79.0 (79.9)

## \$10bn US defence merger

By Richard Tomkins in New York and Bernard Gray in London

The world defence industry saw its biggest consolidation yet yesterday when Lockheed and Martin Marietta, two of the top three US defence contractors, unveiled plans for a \$10bn merger.

The new company, to be called Lockheed Martin, will oust McDonnell Douglas as the world's biggest defence contractor. On the basis of Lockheed and Martin Marietta's combined sales of \$22.5bn last year, Lockheed Martin will be the 18th-largest company in the US. The two companies have assets of \$17.8bn and presently employ 170,000 people.

Cost-cutting in an extremely tough defence market is the main reason behind the merger. Mr Norman Augustine, chairman of Lockheed Martin, said at a press conference in New York: "The arithmetic is simple. Three full factories are better than six half-factories."

## Lockheed and Martin Marietta accord prompted by need to reduce high costs

Approximately 60 per cent of the merged company's business will be military, with a further 9 per cent coming from the US space agency NASA or civil government contractors.

Job cuts are likely to be heavy in central and administrative functions such as headquarters staff, property, information services and treasury. The two companies have largely complementary industrial operations, with Lockheed specialising in aircraft manufacture and Martin Marietta in electronics. Only in the space and missiles operations is there a significant overlap.

Under the terms of the deal Lockheed shareholders will receive 1.53 Lockheed Martin shares for each Lockheed share,

and Martin Marietta shareholders will receive the new company's shares in a one-for-one swap. The new company intends to pay a dividend of \$1.40 a share, equal to that presently paid by Lockheed.

The all-share deal was initiated

Joint manoeuvres said the defence... Page 13  
Editorial Comment... Page 13  
Lex... Page 14

by Mr Dan Tellep of Lockheed about five months ago. Negotiations were concluded in New York late on Monday night. Mr Tellep will become chairman of the merged company, with Mr Augustine becoming president. Mr Augustine is expected to succeed Mr Tellep on his retirement.

Although the US defence industry has shrunk significantly since the end of the cold war, its rate of contraction has failed to keep up with the reduction in defence spending.

Martin Marietta's Mr Augustine said: "The fact is that the defence budget has been cut, is being cut, and there are simply too many companies in our industry to prosper or for our customers to afford."

Martin Marietta have both participated in earlier consolidations: Lockheed recently bought General Dynamics' F-16 fighter aircraft business, while Martin Marietta bought General Electric's aerospace business and General Dynamics' space systems

division. But Mr Daniel Tellep, chairman and chief executive of Lockheed, said acquisition prices had gone too high.

The deal is subject to federal antitrust clearance, but both companies are optimistic of winning approval because the Defence Department has been pressing the industry to consolidate more rapidly. "The bottom line is that the national defence budget simply cannot afford all the inefficiencies that go with an industry in such a condition," Mr Augustine said.

The Pentagon said yesterday that while it viewed consolidation in the defence industry as inevitable, the merger would be reviewed by defence officials in conjunction with the Department of Justice and the Federal Trade Commission.

Lockheed's Mr Tellep said the combined group already served several non-defence markets. The deal should be completed in the first quarter of next year.

## Rowland under threat over £5.5m costs claim

By Robert Peaton and Roland Rudd

Mr Tiny Rowland will this week be fighting to survive as joint chief executive of Lomro - the international trading company he has run for 33 years - after the disclosure that he costs the company more than £5.5m (\$8.5m) a year in salary, expenses and other charges under his direct control.

They include a contribution of about £500,000 to the costs of his Belgrave home and a mansion at Hestor Wharf, near Clivedon in Buckinghamshire; more than £1m in business expenses; and £200,000 to pay for the education of dependants of African politicians and business contacts.

Directors said yesterday they were so shocked at the magnitude of what Mr Rowland cost the company they may vote to strip him of his executive duties at a board meeting tomorrow.

For the past year, Mr Rowland has been at loggerheads with Mr

Great survivor faces day of reckoning... Page 15  
Lex... Page 14

Dieter Bock, his fellow chief executive, who acquired an 18.8 per cent stake in Lomro at the beginning of 1993. He believes Mr Rowland has been frustrating his attempts to reorganise Lomro's assets.

At the board meeting, Mr Rowland will also face criticism about his sale for £200,000 of a £1m financed by Lomro about the Lockheed bombing to an Egyptian company, the Joint Arab International Investment Company (Jaico), connected to the Libyan Arab Finance Company (Lafico).

Directors are concerned that the sale may have breached United Nations restrictions on the sale of investments to Libya.

Documentary evidence of a connection between Jaico and Lafico is that Mr Mohamed El-Hawari, the chairman of Lafico, signed the sale contract on behalf of Jaico.

Under UN sanctions, compa-

Continued on Page 14

## US moves closer to launching Haiti invasion

By James Harding in Washington

US and Caribbean governments yesterday moved closer to launching a multinational invasion force against Haiti, as the United Nations warned that diplomatic efforts to end the military dictatorship had failed.

US threats of an imminent invasion reached a new pitch, with a Defence Department official saying the US was not yet at the point of invasion "but we are moving briskly in that direction... we are very close to exhausting all peaceful means".

Momentum for a military coalition grew with the announcement that Caribbean nations would join a US-led force. Jamaica, Barbados, Belize and Trinidad-Tobago indicated they would commit troops at a meeting of the Caribbean Community (Caricom) in Kingston, Jamaica, attended by Mr Strobe Talbott, US deputy secretary of state, and Mr John Deutch, US deputy defence secretary.

The US last month won a UN mandate to oust "by all necessary means" the military elite who deposed President Bertrand Aristide nearly three years ago. Since then the administration has edged away from suggestions of an immediate invasion.

In New York, Mr Boutros Boutros Ghali, UN secretary-general, told the Security Council the last peaceful efforts to persuade Haiti's rulers to step down had failed as "the military people in Haiti refused to talk with my special representative". He said there were no plans to continue the diplomatic mission unless there was a new mandate from the Security Council.

Mr Boutros Ghali implied the next step would be up to the US. The Security Council or the group of states who "sought the mandate... will have to take their own decision", he said.

The escalation in US rhetoric follows criticism that the Haiti issue had been put on the back burner in the past two weeks as the Cuban refugee crisis gripped the attention of the Clinton administration.

However, late on Monday night, a US State Department spokesman reiterated the "determination of the international community to take all the necessary means to bring the early restoration of democracy".

Since the UN passed Resolution 940 last month, which sanctioned the removal of Haiti's military government by "all necessary means", the State Department is understood to have been seeking commitments from Caribbean and Latin American allies to contribute to a multinational invasion force.

## Hopes rise for great leap forward in Ulster



Sign of the times in Northern Ireland: a boy throws a ball near a wall in north Belfast as ceasefire hopes gather momentum

Picture: Reuters

## UK denies offering secret concessions to Ulster republicans

By David Owen in London and Tim Cooney in Dublin

The UK government moved yesterday to counter suspicions among hardline Protestant groups that it had offered secret concessions to republican leaders as Northern Ireland moved towards an IRA ceasefire that could signal the end of its 25-year armed campaign.

With expectations mounting of an imminent - and possibly historic - IRA announcement, Downing Street said no concessions had been made to anyone and emphasised the province's status would not change without the consent of the majority.

Its comments came as hopes were rising in Dublin that the expected IRA statement could go further than expected and might even commit the organisation to a permanent cessation of violence, as demanded by the British and Irish governments.

"These hopes were bolstered by the upbeat tone of remarks made last night by Mr Albert Reynolds, the Irish prime minister, after a meeting of the Irish cabinet."

Mr Reynolds said he believed the island of Ireland was "poised for peace". He added: "A complete cessation of violence and the principles of the Downing

Street declaration are our new starting point."

In the US, White House officials were said to be "at fever pitch" over the improving prospects of peace in the province.

The Clinton administration is understood to be preparing to offer a large increase in US financial aid to Northern Ireland, although White House officials said last night no decision would be taken until the exact terms of the ceasefire became clear.

The US already gives \$20m a year to the International Fund for Ireland, which is jointly administered by the UK and the Irish Republic.

A permanent cessation of IRA violence would open the way for exploratory talks to begin between Sinn Féin, the IRA's political wing, and the British government within three months.

These talks would explore the basis for Sinn Féin's admittance into political talks on the province's future and examine the practical consequences of the ending of violence.

Yesterday's developments followed the first public acknowledgement by Mr Gerry Adams, Sinn Féin president, that he had

Continued on Page 14  
US to back peace move, Page 5

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مكتبة



## NEWS: INTERNATIONAL

## Belgrade ignores Bosnian Serb vote

By Laura Silber in Belgrade

With diplomatic efforts under way to broker an agreement on supervision of Serbia's borders with Bosnia, Serbian leaders yesterday pointedly ignored the Bosnian Serb vote in a referendum to reject a UN-backed partition of Bosnia.

After a marathon meeting lasting until early yesterday morning with President Slobodan Milosevic of Serbia, Mr. Andrej Kozmicev, Bosnia's foreign minister, continued a diplomatic tour of former Yugoslavia, and met leaders of the Moslem-led Bosnian government.

The Belgrade meeting remained shrouded in secrecy yesterday but diplomats believe Mr. Milosevic was trying to see what concessions he could wring from Russia and the West in exchange for stationing soldiers on the frontier with Bosnia. Serbia imposed economic sanctions on the Bosnian Serbs earlier this month for their refusal to endorse a peace plan.

They believe the international community is keen to give the impression that Mr. Milosevic is not under international pressure to put monitors on the border. This would ease nationalists' charges about betraying their kin and kin in Bosnia.

The contact group - Russia, the US, Germany, France and the UK - is hoping that Mr. Milosevic will tighten the noose round the Bosnian Serbs. But reports that he had proposed monitors on Bosnia's frontiers with Croatia too were dismissed as a "non-starter".

The US has threatened to lift its embargo on arms sales to the warring parties in Bosnia if Bosnian Serbs continue to block the peace plan, but the Bosnian Moslem government has been bolstering its army with weapons smuggled through Croatia.

Mr. Milosevic's resolve to punish Bosnian Serb leaders may harden after referendum results from Serb areas in Bosnia yesterday, which showed that the partition maps proposed by the contact group had been overwhelmingly rejected.

The results of the poll - dismissed as irrelevant by peace mediators - came as no surprise. While diplomats admit that the referendum may further entrench the Bosnian Serb leadership, they say it will have little impact on the peace process.

More than 90 per cent of Bosnian Serb voters rejected the maps which divide the warring country roughly in half, said Mr. Petko Cancar, head of the referendum commission.

## Bangemann appeals for more competition

## EU plea for private telecom funding

By Lionel Barber in Brussels

The private sector - not the public sector - should take the lead in funding the telecommunications networks of the future, Mr. Martin Bangemann, EU industry commissioner, said yesterday.

In a speech to the 13th World Computer Congress in Hamburg, Mr. Bangemann said there was no need for extra public sector funding; but he warned that private companies and consortia had to be given the chance to compete on an equal footing.

"This means breaking up long distance telephone monopolies, and linking existing networks as fast as possible so as to achieve the lower tariffs vital for creating the new information society."

"The only way to get lower tariffs is through competition," he told delegates.

Mr. Bangemann's crusading tone came amid pressure from Brussels to liberalise the supply of telecommunications infrastructure across the European Union, despite continued opposition from national telecom operators fighting the loss of their monopolies.

Mobile, satellite and other business-related services are already open to competition. EU governments have also agreed to set a target date of 1996 for the opening of competition in basic "voice services".



Martin Bangemann: call for network extensions

which account for most of the revenue of telecom operators.

But the question of competing infrastructure, as permitted in the UK, has been left for decision in 1995 with no prior commitment to liberalise. Mr. Bangemann's speech yesterday suggests further pressure from the Commission to bring forward the decision and secure a commitment to infrastructure competition from member states.

The speech comes as the European Commission is putting final touches to a new document on EU industrial policy in the 1990s. The document is likely to be measured against the strategy for industrial policy set out by Mr. Bangemann

in 1990. The 1990 paper abandoned "vertical" policies in favour of channelling aid to particular sectors. Instead, it promoted "horizontal" spending on training, infrastructure and research - the idea being to bolster competitiveness and benefit the whole European economy rather than championing individual industries.

In his speech, Mr. Bangemann said industrial policy should not only cover the technological industries of tomorrow. New technologies could - and should - be adapted to tackle today's problems.

He cited the use of computerised traffic management systems; introduction of modern diagnostic equipment which could offer early warning systems registering air pollution; and use of information networks such as "telemedicine".

Mr. Bangemann called for an extension of telecom networks to pave the way for multi-media services such as tele-shopping, telebanking and teleworking.

But he also said it was important to strengthen data protection and copyright. EU leaders at the Corfu summit last June agreed that the Commission should establish a regulatory framework to cover access to markets, competition, intellectual property rights and data protection.

## Danes to go to the polls next month

By Hilary Barnes in Copenhagen

Prime Minister Poul Nyrup Rasmussen yesterday called a general election to the Folketing for September 21, breaking with tradition by choosing a Wednesday rather than a Tuesday for the vote.

Mr. Rasmussen, leader of the Social Democratic party, made his announcement despite a Gallup poll yesterday that showed the four parties in his centre-left majority coalition face elimination from the Folketing.

"A Gallup poll is not the same as an election," he said.

He hoped to be able to continue in office at the head of the present government, which besides his own party includes the Radical Liberals, the Centre Democrats and the Christian People's Party.

The latter two parties risk failing to qualify for Folketing seats by attracting less than 2 per cent of the vote.

If the election result reflects the opinion polls, the next parliament will be sharply divided between the left and right because of the weakened small centre parties.

Mr. Rasmussen however, has a good chance of staying at the head of a minority government of Social Democrats and Radical Liberals, but this government would have to rely on the support of the left-wing Socialist People's party. Together, these three parties scored 53 per cent in yesterday's Gallup,

with the Social Democrats at 33.5 per cent compared with 37.4 per cent in the 1991 election, the Radicals at 4.8 per cent compared with 3.5 per cent and the Socialist People's party moving ahead to 11.1 per cent from 8.3 per cent.

Mr. Uffe Ellemann-Jensen, leader of the Liberal party and the leading candidate to become prime minister in a non-Socialist coalition, welcomed the Gallup. "People can see the risk they run of getting a red cabinet," he said.

The Liberals are heading for a strong result, with Gallup showing them at 23.1 per cent against 15.8 per cent in 1991.

The Liberal party and the Conservative party, led by Mr. Hans Engell, the former minister of justice, hope to form a coalition on the basis of support from the right-wing populist Progress party.

Mr. Rasmussen's coalition took office (without election) in January 1993, after just over 10 years of rule by Conservative-Liberal coalition.

Over Conservative leader Mr. Poul Schluter, who resigned over the treatment of Tamil refugees, Mr. Rasmussen's government has implemented a strongly expansionary fiscal policy this year to kick-start the economy.

Mr. Rasmussen said the election campaign would focus on the welfare state, which his own party wished to maintain and improve, while the right aims to cut government expenditure.

## WORLD NEWS DIGEST

## US probe into aluminium pact

The US Justice Department is investigating whether a worldwide agreement last January to cut production of aluminium may have led to violations of anti-trust law by the aluminium industry. The US Aluminium Association said it had received formal notice of an investigation into possible anti-trust violations stemming from the agreement to restrict production of primary aluminium. US aluminium producers have given similar notices.

Initially, the US government was one of the parties to the January agreement, which also involved Russia, the European Union, Canada, Norway and Australia, and was one of the keenest advocates of production restrictions to deal with a glut of aluminium on the world market. The agreement came in response to a flood of exports of primary aluminium from Russia, which had previously used most of its output for domestic military purposes.

At the January meeting Russia agreed to cut production by 500,000 tonnes, or about 15 per cent, for two years, while western producers were expected to make voluntary cuts totalling around 1m tonnes. The Aluminium Association said it would co-operate fully with the probe and was "confident that the association's programmes have been conducted in compliance with anti-trust law." George Graham, Washington

## Albania presses on with trial

Albanian prosecutors yesterday demanded jail terms of between seven and nine years for five ethnic Greeks accused of spying for Athens. If they are convicted, it could put Albania on a collision course with Athens, which has already deported thousands of illegal Albanian immigrants from Greece in retaliation for what it calls a political trial. The Albanian government said Greece had deported 26,000 illegal Albanian immigrants since August 15 and Albanians living near the southern border with Greece said Athens had also tightened land and sea frontier controls.

The five accused, all members of the ethnic Greek organisation Omnia, based in southern Albania, were arrested in April following a raid on a military camp close to the Greek border. Two Albanian conscripts were killed. Tirana blamed Greece for the raid but Athens denied the charge. "They have all committed the crime of serving the Greek secret service," the prosecutor alleged. The prosecutor said the men were found in possession of illegal weapons with the intention of arming the minority "at a certain time according to orders". The trial has rekindled deep-seated tensions between Albania and Greece, which accuses Tirana of mistreating its Greek minority, estimated by Athens at 300,000 and by Tirana at 60,000. Reuters, Tirana

## Russian crew looks for escape

Crew members of a Russian ship stranded in a Ukrainian port for six months have run out of food and soon will have no choice but to try to outrun the Ukrainian coast guard, the ship's captain said yesterday. The Russian ship *Modest* was detained by Ukrainian authorities at the Crimean port of Evpatoria. It has a cargo of 60 tonnes of Ukrainian ammunition for Angola. But the Ukrainian suppliers wanted the delivery stopped as they had not received payment from Angola. "If Moscow and Kiev do not help the Russian sailors, my crew will only have one option: to try to break past the border and outrun the Ukrainian coast-guard," Captain Leonid Volfovsky told a Russian news agency. He said a Russian official had come on board to try to resolve the dispute. One solution might be to load the contested cargo on to another Russian ship. *Christina Fretland, Moscow*

## Ukrainian bid to fight crime

Ukraine's president Leonid Kuchma this week moved again to fight crime, with a drive to consolidate the country's disparate security services. With crime heading the domestic political agenda, his latest step addresses public concern over what he calls the "mafialisation of Ukraine", but carries a potentially high cost in the centralisation of police powers. After authorising police to detain suspects for 30 days without charge last month, Mr. Kuchma at the weekend said the general prosecutor, the interior ministry and the security service, heir to the KGB, were to join forces on "the most difficult cases of crimes in financial and banking services, trade and those committed by public servants". The move aims to stem the spread of organised crime, but observers are worried that, by centralising investigative efforts in a manner reminiscent of the Soviet period, corruption could be entrenched at high levels, including within agencies charged with fighting it. *Matthew Kaminski, Kiev*

## Australian trade deficit widens

The Australian current account deficit widened to a seasonally adjusted A\$1.84bn (€887m) in July, the largest monthly deficit since March 1993 and at the upper end of market expectations. The revised deficit for June was A\$1.52bn. The figure caused mild concern in financial markets, where the Australian dollar closed weaker against the US currency. There have been persistent worries that the country's strong economic recovery, which has been driven by domestic demand, coupled with the very slow upturn in business investment, could pose problems on the balance of payments front. If investment starts to surge all at once, it is argued, imports of plant and equipment will be sucked in, giving rise to mounting trade deficits. In addition, some analysts are concerned that the current drought, affecting parts of Queensland and a much of New South Wales, will depress agricultural exports, compounding this problem. However, Mr. Paul Keating, the prime minister, said yesterday that he believed structural changes which had made the economy more competitive should prevent a big current account problem. "The Treasury expects some increase in the deficit this year," he said, "but unlike some episodes in the past, the increase is expected to be limited." *Nikki Tink, Sydney*

## Malaysia acts against sect

The Malaysian government has made further moves against an Islamic sect it accuses of trying to destabilise the country. According to government edicts published at the weekend, anyone actively involved with Al Arqam, a sect which claims 100,000 followers in Malaysia and many more in surrounding countries, is liable to arrest, flogging and imprisonment. Earlier this month, Malaysia's national Fatwa council, the body that rules on Islamic orthodoxy, said Al Arqam teachings were deviationist. More than 30 of the sect's followers were arrested over the weekend. Malaysian non-government organisations and the country's bar council have expressed concern that the government's moves violate human rights. Brokers said that a drop of more than 2 per cent on the Kuala Lumpur stock market on Friday was due to general nervousness about the government's actions against Al Arqam. The market was stable yesterday in lacklustre trading. *Kieran Cooke, Singapore*

## Incomes on the rise in US

Personal incomes in the US rose a seasonally adjusted 0.5 per cent in July, the sixth straight monthly increase, outstripping the 0.2 per cent increase in consumer spending, the Commerce Department reported yesterday. Income after taxes also rose 0.5 per cent. The increases follow a rise of 0.1 per cent in June income and disposable income. Personal consumption expenditures (PCE) increased by 0.3 per cent in July, coming after a revised 0.5 per cent rise the previous month. The July figures for income and spending were generally in line with analysts' forecasts and show the economy is growing at a moderate pace. The savings rate, which represents savings as a percentage of disposable income, rose to 4.1 per cent in July from 3.7 per cent in June. Wages and salaries, a component of income closely watched by the markets for signs of inflationary pressure, also rose 0.5 per cent. The PCE deflator index, an inflation measure, rose to 129.7 in July from 129.2 in June. *James Harding, Washington*

## Poland expects debt deal to boost investment

By Christopher Bobinski in Warsaw

Poland expects to see private investment inflows worth "well over \$1bn (\$600m) a year" in the wake of its commercial debt reduction agreement due to be completed this month, Mr. Grzegorz Kolodko, the country's deputy premier and finance minister said yesterday.

Mr. Kolodko was speaking after Poland had resolved the final aspects needed from 800 holders of the country's \$14bn of commercial debt for the agreement to go ahead. "Last Friday the last major holder agreed to the buy-back component," Mr. Kolodko said. This meant the debt reduction would amount to 49.5 per cent of the commercial debt stock.

Overall at the end of April Poland's net foreign debt stood at \$44bn. The country's debt to western governments grouped in the Paris Club was cut by 50 per cent in a 1991 agreement.

"We have had an abnormal external credit situation since 1990 when the debt crisis first hit us and now we are returning to normal financial relations," Mr. Kolodko said.

The agreement, which is due to be signed in Warsaw on September 14, means that the country's \$14bn commercial debt will be cut by \$6.8bn with another \$2.4bn worth being bought back by the Poles at a rate of 41 cents to the dollar. The rest of the debt will be exchanged into 30-year par and discount bonds worth a total of \$4.8bn.

The bonds are to be secured against the sum of around \$800m deposited in the US Federal Reserve in US treasury bonds which will be used to redeem the Polish government paper once it falls due in October 2004.

The \$1.5bn initial cost of the agreement is to be financed by \$1.3bn worth of loans from the IMF and the World Bank with the balance coming from the

NBP, the Polish central bank's reserves. Interest payments next year will cost \$36m while the agreement, which is more generous to the Poles than originally thought because of the high buy-back component, will cost an average of \$450m annually in interest payments over the next 30 years.

As late as mid-July the Poles only had the asset of 92 per cent of holders of the debt, while 95 per cent was needed for the key buy-back component to be implemented. One major creditor, believed to be the Dart family of Florida in the USA, who holds \$600m or 7 per cent of the debt, was then refusing to accept the reduction deal.

"We explained to them that they had no option but to join the agreement and they assented last Friday without any additional conditions," Mr. Krzysztof Krowczycki, the Polish debt negotiator said yesterday, without confirming the identity of the creditor.



Mr. Rasmussen announcing the election yesterday: 'A Gallup poll is not the same as an election'

## Polish police crack down on TV stations

By Christopher Bobinski

Polish police yesterday closed down six unlicensed television stations belonging to a chain controlled by Mr. Nicola Grauso, a media owner from Sardinia. The crackdown on the stations in six cities including Warsaw - which had been broadcasting on frequencies reserved for the military - came after Mr. Grauso failed to

get either a national or regional broadcast licence in allocations earlier this year.

The Polonia 1 network of 12 regional TV stations had continued to broadcast a popular diet of soap operas and films in defiance of broadcast legislation passed last year.

A justice ministry official said police closed those stations broadcasting on frequencies reserved for the military,

but stressed that a further eight, including one not owned by Mr. Grauso, would also be shut down shortly.

"Police officers and prosecutors visited the illegal stations, ordering that they be closed and in cases of no compliance they turned the equipment off themselves," the official said.

Mr. Grauso also owns the *Zyde* Warsaw daily newspaper and says he has invested in

excess of \$30m in Poland. The network claims a 30 per cent share of the audience and is favoured by President Lech Walesa, who sees it as a potential ally in his second-term presidential campaign due late next year.

The president has made no secret of his opposition to Poland, the Polish-owned station which has been granted the country's only national com-

mmercial TV licence. This decision is being contested in the courts by rivals seeking a licence.

Polonia 1 officials claimed the police action was unexpected and brutal.

"It was a storm - fully armed anti-terrorist brigades were used against defenceless journalists, many of them women," Polonia 1's spokesman said.

## Bratislava starts to catch up with ally

By Vincent Boland in Bratislava

Shortly after the Velvet Revolution of 1989 that ousted communism in the former Czechoslovakia there was a crisis in Bratislava's supermarkets. They ran out of yoghurt.

The distribution system, geared to a centrally planned economy, collapsed and it suddenly became impossible to get domestic products. "We have very good yoghurt in Slovakia," notes Mr. Peter Kresnek, mayor of Bratislava. "But three years ago you couldn't buy Slovak yoghurt, only Austrian."

Happily, local producers soon got the hang of the market economy and Slovak yoghurt is now on display again. Ironically, it is now a big hit with the thousands of Austrian shoppers who stream across the border from Vienna, just 65km to the west, every weekend to take advantage of the city's lower prices. With the average Austrian industrial wage of \$3,200 against Slovakia's \$200 a month, the attractions are obvious.



The crowds of Austrian shoppers testify not just to the geographical closeness of the two cities, but also to a new business relationship that has developed since the revolution. It is a two-way relationship. Since border restrictions were eased thousands of Bratislava have begun to travel to the Austrian capital daily to work on construction sites, as cleaners, or in shops and restaurants.

As a result unemployment in Bratislava, at less than 5 per cent, is far lower than the Slovak average of nearly 15 per

cent, and higher Austrian wages give Bratislava more spending power at home. "The relationship is very good, both on the personal and the economic level," Mr. Kresnek says. For many Bratislava the restored links are symbolised by the close personal and working ties between Mr. Kresnek and his Viennese counterpart, Mr. Helmut Zilk.

At the height of the Velvet Revolution Mr. Zilk made an unexpected appearance at an anti-government rally in Bratislava to tell 100,000 cheering

Slovaks that the people of Vienna stood by them in their struggle. The gesture, remembered with affection by many Bratislava, is credited with reawakening links between the two cities. Mr. Zilk became an honorary citizen of the Slovak capital shortly afterwards, and the two men meet regularly.

Austria is by far the biggest foreign investor in Slovakia, accounting for over a quarter of all foreign investment in the country at the end of June. About half the total Austrian investment of \$275m (\$177m) in Slovakia is in Bratislava. Slo-

vak exports to Austria last year were worth over \$300m, and grew to nearly \$200m in the first half of 1994.

Ambitious plans are on the drawing board to improve road and rail links, upgrade services on the Danube for tourism and cargo and even revive a passenger tram line that ran between the two cities from 1914 to 1948, although the economic cost of the latter is believed to be prohibitive.

The relationship, not surprisingly, is becoming increasingly competitive. Business people in Bratislava trumpet the city's cost advantages and well-educated workforce, but admit its drawbacks. "Bratislava can beat Vienna on cost, but not on infrastructure," says Mr. L'ubomir Kardoš, a Bratislava businessman who says he wants to expand his stationary business into Vienna.

Some successes have been noted. Organisers of the annual Bratislava Trade Fair claim to have won exhibitors away from the Vienna fair by offering display space at a fifth of the cost. With Vienna airport roughly half way between the two cities, the Slovaks are counting on their lower costs to lure more business east.

The Financial Times plans to publish a Survey on Tyne & Wear on Tuesday, October 11.

The FT surveys most business people with property responsibility in the UK than any other newspaper and more senior European decision-makers on business problems/strategies leading to business success.

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مكتبة لائل



## South African inflation rate rises to 8.2%

By Mark Suzman  
in Johannesburg

South Africa released worse-than-expected inflation figures yesterday, pushing bond yields past the psychological barrier of 17 per cent, and putting pressure on the government's ability to keep its annual deficit at the budgeted level of 6.4 per cent.

The Consumer Price Index for July rose at an annualised rate of 8.2 per cent, up from 7.5 per cent in June and a full percentage point above the 21-year low reached in April of 7.1 per cent. In response, rates on the government's benchmark R150 bond rose to 17.05 per cent yesterday, before dropping back to finish the day at 16.76 per cent.

Bond yields, which hit a low of 11.6 per cent in January, have been rising steadily since the April elections and have soared over the past few weeks, fuelled largely by fears of higher inflation and a lack of faith in government promises of fiscal restraint. Economists say the recent rise in the bond market could add between R10n and R15bn (\$200m-\$400m) to the government's interest bill, which already accounts for some 17 per cent of the budget.

Also contributing to the bear

market is continuing uncertainty over the future of South Africa's two-tier currency. Government and monetary officials are committed to scrapping the financial rand investment currency, a move almost certain to send short-term interest rates rocketing, but have given no timetable for the move. Thus, the currency and bond markets are prey to continued activity by speculators trying to second-guess the financial authorities.

In recent days, fears over the state of President Mandela's health and worries that South Africa's international credit rating, soon to be announced by the major agencies, will be lower than the anticipated BBB have also contributed to the run.

An estimated 25,000 workers in the car-making industry taking part in the longest and costliest stoppage since President Mandela came to power in May, rejected the employers' revised pay offer of 10.5 per cent, their union leader announced yesterday.

By the end of last week, the strike by the National Union of Metalworkers of South Africa had cost the industry more than R2.5bn in turnover, an official of the Automobile Manufacturers' Employers' Organisation said.

## Row over taxes ends honeymoon

## Japan coalition split on reform

By William Dawkins in Tokyo

A public split over foreign policy and tax reform has ended the two-month honeymoon enjoyed by partners in Japan's new coalition government.

Mr Tomiichi Murayama, Socialist prime minister of a three-party coalition dominated by the conservative Liberal Democratic party, exhibited splits with his LDP partners during a four-country tour of south-east Asia, ending yesterday.

Speaking in Singapore, the pacifist Mr Murayama reversed the previous government's unprecedentedly explicit bid for a permanent seat on the UN Security Council. He called for caution on the move, a mark of his own deep pacifism.

Mr Murayama was immediately contradicted by Mr Ryutaro Hashimoto, LDP minister for international trade and industry, seen by a growing number of government officials as a likely next prime minister. Japan would "suffer a loss" if it failed to become a permanent council member, Mr Hashimoto said.

Some senior LDP members, including Mr Yohel Kono, foreign minister, share Mr Murayama's caution. Yet the UN debate goes to the heart of an unresolved rift in the ruling

classes over whether Japan should seek diplomatic influence and responsibility commensurate with its economic weight, or be content with a discreet international profile.

Separately, Mr Murayama reopened a long-running controversy over the weakening state of Japan's government finances by saying that he did not necessarily want to deliver planned cuts in income tax and increases in sales tax in a single package.

This drew a quick, though polite, response from Mr Masayoshi Takemura, finance minister and head of the New Harbinger party, the junior coalition partner. He stressed that it would be "desirable" to link an income tax cut and a consumption tax increase in a "concrete" tax reform to be decided by the end of September, for enactment by the end of the year.

Mr Takemura is sensitive to his own ministry's fear that the government faces a sharp rise in its general deficit, now at 1.9 per cent of gross domestic product, if it fails to increase indirect taxes. This is needed to compensate for an expected shrinkage in the income tax base caused by a steep decline in the number of wage earners and a rise in pensioners expected over the next 20 years.

## Philippines steps up its privatisation drive

The Manila Hotel leads a list of high-value assets on offer. Jose Galang reports

The Philippines government has the biggest list of items on the block in its privatisation drive. The Manila Hotel, the famous landmark by Manila Bay, is now up for auction in a programme that has already raised more than 30bn pesos (\$735m) for the government.

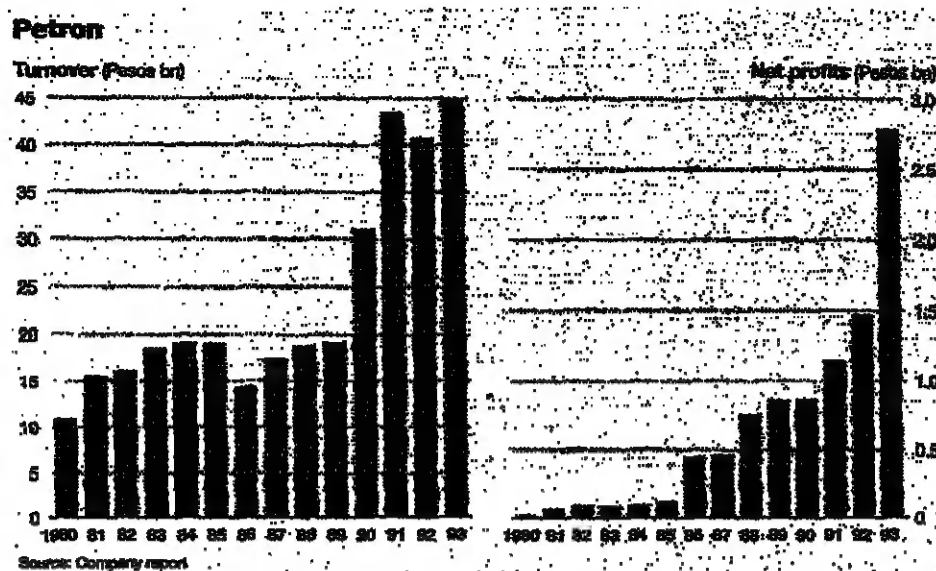
The next assets to be privatised will be National Steel Corporation and National Power Corporation (Napocor). However, these may yet take some time because of disputes over who should shoulder their debt burdens and, in the case of Napocor, the division of its assets. Government Service Insurance System (GSIS), the state-administered employee retirement and benefits fund that owns the hotel through its Manila Hotel Corporation (MHC), yesterday announced a three-stage plan to privatise the prized asset.

The move, which follows closely the successful privatisation of oil-industry leader Petron Corporation, involves: ● sale of 20-30 per cent of MHC to a "strategic partner" to be selected through an open bidding in October.

● a stock offering of 20 per cent of MHC to GSIS members and hotel employees in December, and

● a public offering of 5 to 15 per cent of MHC shares of stock in January 1995.

After completion of the programme, GSIS's holdings in



MHC will have been reduced to 45 per cent.

As in the Petron experience, the strategic partner will be relied upon to provide wide expertise and financial support for the hotel's stability and expansion.

While the privatisations are only partial, they will mean that both Petron and MHC will no longer operate as state entities.

They follow the sale in 1991 of 30 per cent of the Philippine National Bank and 57 per cent of Philippine Airlines in 1992.

The strategic partner "will, under a management contract,

provide MHC with a global tie-up and expertise in operational capabilities in the hotel business," Mr Cesar Sarnio, GSIS president, said at the weekend. Although revenues have risen to some 600m pesos a year, the hotel's profits have slowed by about 25 per cent each year since 1991.

The Manila Hotel divestment further bolsters the government's privatisation programme. The Petron sale generated a total of 21.5bn pesos (making it the largest privatisation effort in the country), of which 14.7bn pesos came from the 40 per cent holdings won

by Saudi Arabian Oil Company in a public bidding.

Aside from giving it the most widely dispersed ownership base among Philippine corporations, Petron's privatisation should be able to bolster its resources in the increasingly competitive industry. As a government-owned entity, Petron has had to contend with cumbersome regulations that at times curtailed efforts at expansion.

For instance, in opening a new petrol station the company had to go through circuitous public biddings and government audits

required of state enterprises.

This explains why, in spite of Petron's overall oil market leadership, it has garnered the least share in the retail market. The procedural bottlenecks often curtailed Petron's ability to react quickly to emerging market trends.

"For Petron, its privatisation frees it from certain government regulations, thus giving it the level playing field it needs to compete effectively," said Mr Monica Jacob, who has been retained as company president under the new ownership set-up.

Petron has remained the industry leader for the past 17 years (its overall market share last year was 45 per cent) owing to its edge in sales to the industrial sector, including refining of crude petroleum for its rivals in the local industry, and its dominance of the cooking gas market.

In 1993, Petron recorded total revenues of 44.94bn pesos, the most by any Philippine business organisation. Its net profits of 2.78bn pesos for the year were also the fifth largest among leading corporations.

Without a change in its production capacities, however, that leadership is predicted to be eroded in the coming years as the Philippine economy grows. Recent studies have indicated that a new oil refinery being put up by its closest rival, Philippine Shell Petroleum, the subsidiary of the

Anglo-Dutch Shell group, will adversely affect Petron's profit performance once it goes into full operation.

Philippine Shell has invested \$700m (\$450m) in a programme to double its refinery capacity from its present 70,000 barrels of oil per day (b/d). That will put its capacity closer to Petron's current 155,000 b/d. The third oil company in the country, Caltex Philippines, also has plans to double its 65,000 b/d refinery.

Saudi Aramco, the world's largest oil exporter (shipments last year were estimated at over \$50bn), has not only pledged uninterrupted oil supplies (Petron gets about 90 per cent of its crude oil requirements from Middle East producers), it has also agreed to help make Petron an export refiner in south-east Asia, an activity currently dominated by Singapore.

The Saudi investor is also expected to help Petron on its planned capital expenditure programme over the next five years that will require investments of some 12.18bn pesos. The bulk of these funds are intended for a hydro refining project (costing 8.5bn pesos) to expand the company's production of unleaded gasoline, and a gasoil desulfuriser facility (costing 700m pesos) for production of environment-friendly low-sulfur diesel fuel.

## NEWS IN BRIEF

## Population talks boycott threat

Sudan yesterday became the second Moslem country in two days to boycott next week's International Conference on Population and Development in Cairo. The move follows an attack last week on the conference's programme by President Omar Hassan al-Bashir, Sudan's leader, who said it contradicted moral and religious values, Mark Nicholson writes from Cairo.

Sudan's decision not to send a delegation comes a day after that by Saudi Arabia. Saudi officials have so far failed to specify why they will not participate. However, Sudanese officials were quoted yesterday by state media as calling for a generalised boycott of the meeting, which they accused of being a western ploy to curb population growth in the Moslem world.

Egyptian Islamic opponents of the conference, however, yesterday failed in an attempt to have it banned from taking place in Cairo as an Egyptian court threw out an attempt by three prominent Islamist lawyers to ban the meeting.

The Court of Administrative Justice ruled it did not have jurisdiction to rule on the case. The lawyers said they would appeal to a higher court in a bid to halt the conference before its scheduled opening on Monday.

Meanwhile, Mrs Tancan Ciller, Turkish prime minister, yesterday said she would not attend the event. An official statement said she would be too busy preparing for the early September opening of parliament to attend. The prime minister of Bangladesh, Mrs Begum Khaleda Zia, has already said she was too "pressed" at home to attend the meeting.

## Pressure on N-arms rivals

International mediators pressed India and Pakistan yesterday to renounce their alleged atomic weapons programmes as Islamabad and New Delhi each expelled one of the other's diplomats in a spying row, Reuters reports from New Delhi.

A meeting in New Delhi of a US-led group of nations seeking to stem the spread of missile technology urged India to halt its alleged nuclear warfare project. Senior officials from the US, Britain, Switzerland and Australia told the Indian government New Delhi's alleged programme had increased regional tensions.

They sought New Delhi's support for the Missile Technology Control Regime (MTCR), which tries to prevent the spread of nuclear weapons. It was the first visit by a MTCR team to New Delhi, which has long spurned international pressure to renounce nuclear arms. Some of the MTCR officials later left for Pakistan, India's old enemy, to deliver the same message.

Former Pakistani prime minister Nawaz Sharif said last week that Islamabad already had the atomic bomb. India, which exploded an atomic device in 1974, denies it has a nuclear weapons programme but says it is developing its own medium and short-range conventional missiles.

## China condemns corruption

China, reporting a sharp jump in the number of corruption cases this year, said yesterday that rampant corruption threatened economic reform and vowed again to crack down hard on graft, Reuters reports from Beijing.

A senior prosecutor said the number of corruption cases uncovered in the first half of this year were 81 per cent up on the same period. "Corruption is very serious and threatening reforms, liberalisation and (the) socialist market economy," Mr Liang Guoqing, deputy procurator-general of the People's Supreme Procuratorate, told a news conference.

China's leaders fear public anger over corruption and inflation could upset social stability, as it did in 1989 when many ordinary people backed student-led pro-democracy demonstrations.

## Sri Lankan peace move

Mrs Chandrika Kumaratunga, the new Sri Lankan prime minister, will meet the army chief and other service commanders tomorrow to discuss a ceasefire in the 11-year long war against the separatist "Tamil Tigers". Mervyn de Silva reports from Colombo. They will also discuss a partial lifting of the economic embargo imposed on the northern peninsula of Jaffna, by the previous United National party government regime. The UNP was defeated by Mrs Kumaratunga's People's Alliance, a left-inclined coalition in parliamentary elections on August 16.

## Mozambique army doubts

Mozambican President Joaquim Chissano said yesterday his country was unlikely to reach its target of creating a 30,000-strong army before its first multi-party elections due in October, Reuters reports from Harare.

Mozambique, a former Portuguese colony, is supposed to have an army drawn equally from troops of the ruling Frelimo party and the former rebel movement Renamo under a 1992 peace accord which ended 16 years of civil war. "The new army comprising both Frelimo Renamo is ready, but we won't reach our target of 30,000 men before the elections," Mr Chissano told a news conference in Harare.

In recent months the United Nations, which is supervising the country's transition to democracy, had expressed doubt that the painfully slow integration of the former foes would be completed in time for the elections.

The Mozambican leader, on a brief visit to Zimbabwe, said preparations for the polls were advanced with voter registration nearly completed.



A woman and her son stand in the rain yesterday looking at the remains of their burnt-out Bangkok home

## BLAZE LEAVES 3,000 HOMELESS IN BANGKOK

A fire blazed through Bangkok's Klong Toey slum district yesterday, destroying up to 700 homes, AP reports from Bangkok. Officials said only one rescue

worker was injured, but 3,000 residents were left without homes. The fire spread rapidly through the low-income district because many the

homes are built of wood and packed close together. The authorities are investigating the cause of the fire.

## Oman 'investigating motives' of 200 dissidents

By Robin Allen

Authorities in Oman are investigating the motives of more than 200 dissidents detained on sedition charges, having acknowledged the arrest of members of a "secret organisation using the Islamic faith as a mask for arousing sedition and spitting national unity for which the Omani Moslem society is blessed".

Many detainees have been released; the rest will be tried. The government's six-week delay before announcing the arrests reflects its sensitivity over the existence of any dissension in a country remarkable for its cohesion and stability in the 24 years since Sultan Qaboos came to power.

Among those detained were four employees of Petroleum Development Oman (PDO),

whose oil and gas exports provide nearly 80 per cent of annual state income; and two under-secretaries in the agriculture and commerce ministries.

Since the beginning of this year, diplomats and businessmen in Muscat have commented on the rise of Islamic activism, particularly among Oman's youth who have drawn their inspiration, but not necessarily money, from a variety of sources including radical Islamic groups in Pakistan, Afghanistan, Iran, Saudi Arabia and Egypt.

Diplomats and businessmen have suggested dissent may be related to the lifestyle of the elite and a rising number of unemployed school-leavers and university graduates.

The economy this year has suffered from low oil prices

and the weakness of the dollar in which oil payments are denominated, combined with a strong yen, 10 per cent budget cuts and spending which is heavily imbalanced in favour of current spending on defence and civil ministries.

For example, the government share in PDO capital expenditure last year was only 7.5 per cent of total spending, and the same ratio exists this

year, whereas capital equipment now on order for the armed forces is twice that proportion.

Oman's privatisation programme and its attempt to attract private foreign investors is still in its infancy. Some \$4bn (\$2.6bn-\$450m) is conservatively reckoned to be held abroad. But this money will not return until more investment opportunities are created.

The long trail of mismanagement and scandal has led up to the events of today," Sir Julius said yesterday.

Since independence, three prime ministers have been toppled by no-confidence motions. Only four prime ministers have come to power through general elections. There is disenchantment, not just with politicians, but possibly with the whole system of government," he said.

"The horse-trading that goes on almost all the time, the bargaining, the wheeling and dealing, the unceasing jockeying for positions of power, these all infect our political process."

Sir Julius' election could ensure political stability until the next election due in 1997. Resource analysts say he is likely to implement the long-delayed Lihir gold project in his electorate of New Ireland. The project is seen as the country's potential economic saviour.

## Sir Julius Chan faces a growing economic challenge as disillusion grips resource-rich nation

## Australia puts faith in new PNG prime minister

By Nikkai Tait in Sydney

Sir Julius Chan was sworn in as prime minister of Papua New Guinea, the resource-rich nation adjoining Indonesia's Irian Jaya, after Mr Pias Wingti, the previous incumbent, decided not to stand for re-election.

Sir Julius made his challenge for the country's top job on Monday, saying a change of government was needed to ensure political security and sound economic management.

Sir Julius, who heads the People's Progressive Party, was the country's first finance minister when it achieved independence in 1975, and was prime minister between 1990 and 1993.

Although often at odds with Mr Wingti, he had been Papua New Guinea's deputy prime minister before yesterday's events.

He first indicated that his PPP was

breaking ranks with Mr Wingti's governing coalition, and was teaming up with the opposition instead, on Monday night.

Yesterday, he won the parliamentary vote by 69 votes to 32, with former speaker Mr Bill Skate, standing as the alternative candidate. The Papua New Guinea Supreme Court ordered the leadership ballot last week after declaring Mr Wingti's election in 1993 invalid.

Mr Wingti had quietly resigned and then been re-elected as prime minister the following morning. His aim was to get 18 months' immunity from a vote of confidence, since the PNG constitution allows new prime ministers this "grace period" before confidence motions can be tabled.

Sir Julius' election was greeted warmly in Australia, which has a significant trading relationship with its former colony, and provides about

A\$300m (£144m) in aid a year.

Relations with Mr Wingti were often strained, partly because Australia was seeking to change the aid relationship, and fund specific projects rather than provide "untied" donations, and partly because of Mr Wingti's "Look North" policy, which emphasised Papua New Guinea's Asian links.

However, Sir Julius takes over at a time when the country's economic problems are mounting; he has warned that the country, with a population of about 4m, could face bankruptcy if remedial steps are not taken. Chronic overspending by government departments is threatening the country's economic viability.

The nation's budget deficit reached Kina 270m (£165m) in 1993, or 5.6 per cent of gross domestic product, from Kina 35.2m, or 1.2 per cent of GDP, in 1989.



SIR JULIUS CHAN: problems ahead







# US may ease rules for Cuba Chile targets education as spending priority

By James Harding  
in Washington

The US administration is considering relaxing immigration rules to allow more legal Cuban immigrants, in return for a commitment from the Castro government to halt the refugee exodus.

The US proposal could be put to Cuban government representatives at migration talks to be held in New York tomorrow.

The US is ruling out discussion of general issues at the talks, despite Cuban President Fidel Castro's calls for broader discussions, including consideration of lifting the trade embargo against Cuba.

But the Clinton administration has made it clear that a future meeting on the broader issues of US-Cuba relations will depend on a demonstration of goodwill by Cuba at the migration talks.

Mr Michael McCurry, US State Department spokesman, said the US intends "to solely focus... on the question of legal, safe and orderly migration from Cuba", but acknowledged that the Cubans "believe that there are other issues that may be pertinent to this discussion, so we expect that they may bring these up".

The US offers visas for legal entry to more than 20,000 Cubans each year, but resi-

dence visas were granted to fewer than 8,000 Cubans last year. Ms Janet Reno, US attorney general, has repeatedly called on Cubans to pursue legal avenues of immigration and desist from attempting to flee Cuba by boat. Last week Mr Castro claimed the failure to grant more visas had helped encourage the flood of people leaving by sea.

The plans to bend immigration rules could include a proposal to grant entry to relatives (including cousins who normally do not qualify) of Cuban-Americans and to offer refugee status to some Cubans even if they do not meet the strict criteria.

Ms Reno's office was reported to be thinking of using emergency powers under immigration laws to raise the number of Cubans admitted to the legal ceiling. This could involve allowing some of the 19,700 Cubans waiting for visas, some of them for as long as 10 years, to jump the queue and be granted admission this year.

The number of Cubans attempting to cross the Straits of Florida in makeshift rafts and boats has dropped over the last few days but has not stopped. After bad weather at the weekend which deterred people from leaving, the Coast Guard reported it had picked up 256 people on Monday.



Janet Reno may use emergency powers to let in more Cubans legally if Castro agrees to halt the illegal refugee exodus

By David Pilling in Santiago

Chile is to make education its main spending priority over the next six years as part of its strategy to "cross the threshold" into the league of developed nations, Mr Eduardo Aninat, finance minister, announced.

However, overall spending would nonetheless increase at below the rate of economic growth in a move aimed at tightening the fiscal policy inherited from the previous administration. Business groups have frequently argued that a policy of pinching spending increases at above the level of growth was hindering the battle against inflation, stuck at a rate of around 12 per cent.

The government had to "prioritise" spending and show "responsibility and discipline," Mr Aninat said in a presidential-style address broadcast on Monday night. "We cannot satisfy all demands at once, however legitimate they may be."

Greater spending on education would mean sacrifices elsewhere, although Mr Aninat did not specify where these would come. Some savings could be made by encouraging private-sector participation in infrastructure.

Spending on education would be raised gradually until it reached 7 per cent of gross domestic product, a level comparable with that of Germany and the UK. The government currently spends 6 per cent of GDP on an education system generally believed to have stagnated over the past three decades.

Mr Aninat said creating a modern, properly funded education system was "a national task of the highest order". Providing equal educational opportunities was the best way of helping Chile's 4m poor to escape from their present circumstances. President Eduardo Frei has pledged to eradicate extreme poverty - which affects about 1m of the 13m population - by the year 2000.

In order to steer the economy away from dependence on commodities and to launch the "second phase" of development with greater emphasis on value-added goods, Chile would need a well trained, adaptable and mobile workforce, Mr Aninat said. Only this could work in uncompetitive industries be retained and relocated in more dynamic sectors.

Productivity must be raised by 3.5 per cent a year to achieve desired growth rates of

above 5.5 per cent. Such productivity gains were higher than Chile's historical norms but in line with rates recorded in the past few years.

Mr Aninat set out targets for the year 2000. Including domestic exports to \$200m (\$12.9m) and the creation of 500,000 jobs. Modernisation must be funded mainly with domestic savings and not foreign debt, he said.

Given 5.5 per cent growth over the next six years, per capita income would increase by nearly half to \$4,700, he said - a realistic aim given average growth rates of 6 per cent over the past decade.

"In terms of purchasing power, reaching this level of income would mean attaining a standard of living just 5 per cent behind that enjoyed by Spain today," Mr Aninat said. "We are not prepared to let this opportunity slip by."

Chile recalled its ambassador to Peru "for consultations" on Monday after Peruvian President Alberto Fujimori withdrew a border treaty between the two nations from congressional consideration. Better reports from Santiago. The treaty was meant to settle disputes left over from a 1929 agreement on the coastal border.

## Polls point to Parti Québécois victory

By Robert Gibbons in Montreal

Quebec's Liberal premier, Mr Daniel Johnson, won on points in Monday night's televised debate with Mr Jacques Parizeau, leader of the separatist Parti Québécois, but failed to score the knock-out blow needed for election victory.

The PQ's lead in the opinion polls has been narrowed significantly in several weeks of campaigning by Mr Johnson, who is more popular than Mr Parizeau. But Monday's lengthy and technical debate, on which the Liberals were resting great hopes, did little to further shift voter sentiment.

Recent opinion polls give the PQ a lead of between four and seven points, ahead of Quebec's September 12 election. The staunchly federalist Liberals need to pick up about 10 points in the polls to win a majority in the 125-seat National Assembly.

Among French speaking voters, the PQ leads by 20 points, and Francophones make up 80 per cent of Quebec's 7m population. However, polls suggest that around 27 per cent of voters are undecided.

## Consumer confidence off peak in US

By James Harding

Consumer confidence in the US dropped slightly in July and August after a previous four-year high, according to the Conference Board's Consumer Confidence Index issued yesterday.

The monthly index, produced by the New York-based business research group, registered 88.0 in August, down from 91.3 in July and 92.5 in June.

The survey, based on a sample of 5,000 households, shows consumers are less positive in their assessment of prevailing economic conditions and less optimistic in their expectations for the month ahead.

The index, which is widely viewed as one of the better barometers of consumer spending, reinforces the impression given by recent Commerce Department figures that the pace of economic growth is slowing.

The number of respondents who reported in August that business conditions were "good" had decreased slightly and there was a drop in the number of people who said jobs were "plentiful".

However, the survey also noted the numbers saying conditions were "bad" dropped marginally.

There was only a small change in predictions for the economy. The proportion of households expecting the economy to improve was down slightly, but optimists outnumbered pessimists by two to one.

Mr Fabien Linden, executive director of the Conference Board's consumer research centre, was not too disheartened by the results. Although confidence was lower than a month earlier, "the present level of confidence has been associated with a reasonably strong economy during the 27-year history of the survey," he said.

● New home sales surged 8.3 per cent in July rebounding from a revised 11.4 per cent decline in June, the US Commerce Department announced yesterday. The rise was in line with many analysts' expectations.

The Commerce Department also noted that sales of new homes during the first seven months of 1994 were 6.6 per cent above the same period last year. The median price of a new home declined to \$123,000, down 6.1 per cent from \$131,000 in June.

## Legalised gambling nears in New England

By Victoria Griffiths in Boston

New England moved a step closer to legalised gambling this week with the signing by Governor Bruce Sundlun of Rhode Island of a deal to allow the Narragansett Indian tribe to build a Las Vegas-style casino in the state.

Last week Governor William Weld of Massachusetts completed a similar agreement with the Wampanoag tribe.

Gambling is currently illegal in every New England state except Connecticut. Because the tribes are sovereign nations, they are not governed

## Impact of interest rate changes 'weaker'

By Richard Waters  
in New York

The ability of US policymakers to influence economic growth through changes in short-term interest rates has probably been weakened by the growth of the mortgage-backed bonds market, according to a study released by the Federal Reserve Bank of New York.

The study, by three Fed economists, says that traders and investors in this \$1,350bn (\$270bn) market helped transmit increases in short-term rates, engineered by the Fed, into higher long-term bond yields. Past rate rises by the Fed have led to only small increases in long-term rates, since they reduce the risk of inflation, one of the biggest factors affecting the bond market, according to the three.

The study appears to confirm anecdotal reports from bond traders in recent months that a back-wash from the mortgage-backed bonds market helped to drive down the price (and hence increase the yield) of US government bonds this spring.

As US interest rates rise, pushing up the cost of new home mortgages, homeowners have less incentive to pay off their old mortgages early. As a result, the lives of the pools of home mortgages that support mortgage-backed bonds is extended, stretching the duration of the bonds. To counter this, traders and investors sell long-dated Treasuries, or government bonds, to reduce the duration of their bond portfolios, in turn driving down the price of Treasuries.

As evidence of this effect, the Fed economists point to a sharp decline in the difference between 10-year and 30-year bond yields, from 60 basis points (hundredths of a percentage point) in February to 20 basis points in early May. This reflects the use of ten-year bonds to hedge changes in the mortgage-backed market, they say.

The evidence of recent months suggests that "the transmission of monetary policy from short-term interest rates to the real economy, via long-term interest rates, has probably changed," the report concludes.

*Mortgage Security Hedging and the Yield Curve, Research Paper 9411, Research Function, New York Fed, New York, NY, 10045.*

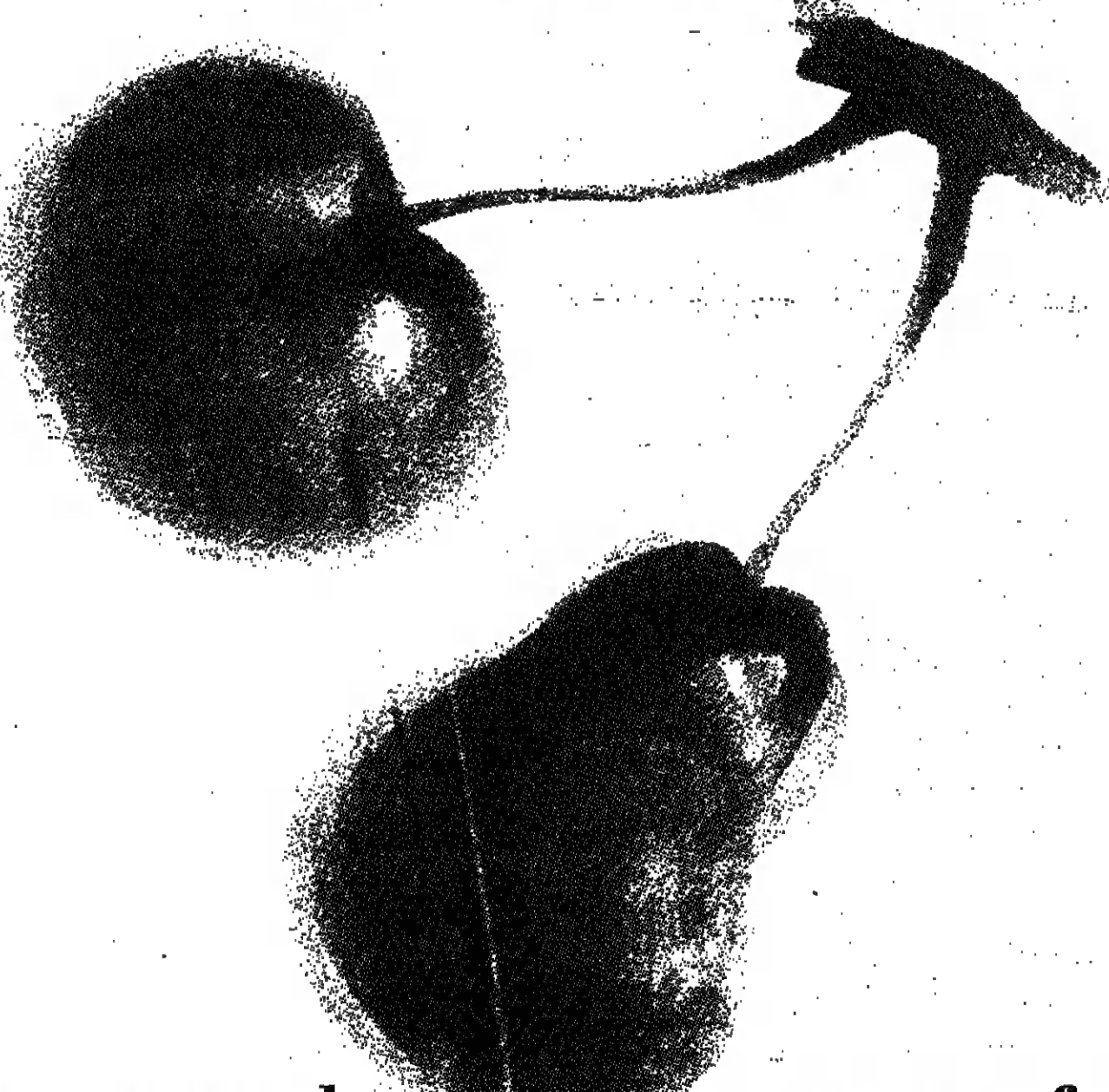
## Legalised gambling nears in New England

By Victoria Griffiths in Boston

By the same laws as US corporations. But companies might gain access to the states by claiming unfair competition.

The Narragansett will run the casino with Capital Gaming International, and Rhode Island expects to earn about \$53m (\$34.1m) a year from the casino. The Wampanoag intend to go into business with Carnival Hotels and Casinos, with Massachusetts standing to receive about \$165m annually. The Narragansett and Wampanoag deals must now receive federal approval before moving to a vote in the state legislatures.

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هكذا في الليل



# Proceeds of Coal sale under threat

By Michael Smith

The British government faces a potential fall in proceeds from selling British Coal following an increase of more than £160m in claims against the corporation from opencast contractors. Some of the prospective bidders for the corporation's five regions say they will have to revise downwards their proposed tenders to take account of the claims, which can arise if unexpected obstacles are encountered. Prospective bidders will be expected to meet at least some of the claims if they win their bids. Under opencast payment procedures, contractors put in a bid to British Coal, which owns the coal, on how much

they will charge to mine a site. Staff competition has forced down the tender prices in recent years. However, the contractors can increase their earnings if they successfully claim for unforeseen circumstances such as geological difficulties.

There is concern that some of the claims, up from £76m three months ago to £242m, are from companies that are both opencast mining contractors to British Coal and prospective bidders for the corporation.

Rivals say they are being put at a disadvantage because they cannot assess as accurately as the claimants how much of the £242m, which is unusually high, is likely to have to be paid.

Significant fluctuations in total claims are unusual. The £76m is considered within the industry to be nearer the norm than the £242m.

Most of the new claims have been made in Scotland, where the total is £129m, against £25m three months ago.

Claims in south Wales are £76m (£25m three months ago), the north-east of England £25.6m (£21m) and the central north and central south regions a combined £12.5m (£5m).

If all the claims were to be paid, the government might have to pay bidders to take some regions off its hands. "The Scotland region is worth considerably less than £129m," one bidder said.

However, some of the claims are likely to be met by British Coal before

the regions are handed over to the successful bidders in December. British Coal usually pays less than the amount claimed, but all bidders have access to records showing the normal proportion paid.

The claimants are privately defending the increases on the ground that they are bound to flag up all the potential difficulties that may arise at the sites being mined before ownership changes.

Bidders for the five regional packages must put in their tenders by September 14.

An announcement on preferred candidates is expected either later in the month or in October to enable ownership to be transferred on December 24.

## Britain in brief



## UK gas price formula put in place

One of the main planks of the planned liberalisation of Britain's domestic gas market was put in place yesterday with the announcement of a new pricing formula for British Gas' national pipeline system, the centrepiece of the company's operations.

The price cap and rate of return announced by Ofgas, the regulator, is an important element of the government's plan to introduce competition into the domestic market beginning in 1996, because transportation costs account for about half of the final price of gas to consumers.

The formula will govern the prices of British Gas' transport and gas storage business, can charge users of the national gas grid. These include the trading arm of British Gas and the growing number of independent gas marketers.

Ms Clare Spottiswoode, Ofgas director-general, said future price increases by TransCo would be limited by a formula based on the retail price index minus 5 percentage points. It will take effect in October and run until 1997. The starting price level of 14.10p per therm will also take effect on October 1.

Ms Spottiswoode said RPI-X minus 5 was a "demanding but fair target for British Gas".

## Milk Marque offers price deal

Milk Marque, the UK farmers' co-operative which is to succeed the Milk Marketing Board, yesterday offered dairy manufacturers an option which it said could save 0.4p on the price of a litre until October next year.

Mr Andrew Dave, Milk Marque chief executive, said this "should remove any need to increase the price of a litre in real terms during the next

year". The move was seen as an attempt to limit the row over prices which dairy manufacturers say will rise following deregulation of the market in November.

However Mr Jim McMichael Phillips, president of the Dairy Trade Federation, said the price change was a cosmetic exercise which emphasised the power of a monopoly.

## Challenge over private prisons

A United Nations committee is to be asked to consider whether Britain's development of privately managed prisons contravenes international law.

The Howard League for Penal Reform has submitted a document to the UN Sub-Commission on Prevention of Discrimination and Protection of Minorities, alleging financial and humanitarian failures in Britain's commercially managed prisons. It complains of poor regimes for inmates, financial profligacy, obsessive secrecy, suicides and disturbances.

Ms Frances Crook, Howard League director, said yesterday that the government had failed to develop a coherent penal policy and was trying to conceal this by "handing over prisoners to commercial companies" whose main motive was financial gain. "The League considers commercial prisons to be immoral, impracticable, and contrary to international law."

Privately run prisons have, however, been established in other countries - notably the US - for some years. US private prison operators have been part of groups bidding to manage prisons in the UK.

Britain currently has three privately managed prisons and the contract to run a fourth was awarded last month.

## Heating tax to 'help green aim'

The British government's decision to impose value added tax on domestic heating bills and to make annual increases in road fuel duties will help it to meet its target for cutting emissions of greenhouse gases, according to a report by the Institute for Fiscal Studies.

Today's report says the two measures will "... make a

substantial contribution to reducing UK emissions of carbon dioxide." It also predicts that the government's target for stabilising carbon dioxide emissions at 1990 levels by the year 2000 will be "comfortably achieved," largely due to fiscal measures.

Mr John Major, the prime minister, committed the UK to freezing carbon dioxide emissions at 1990 levels by the year 2000 when he attended the Rio Earth summit in 1992.

The report notes, however, that a carbon tax, such as that proposed by the European Commission, would be more effective at reducing harmful atmospheric emissions. It describes the imposition of VAT on home heating bills as a "one-off measure", which is unlikely to have much impact on the "underlying long-term growth of carbon dioxide emissions from households."

## Rail network at half-capacity

Britain's railway managers kept as much as 47 per cent of the network open for part of yesterday, as signal workers began their third 48-hour stoppage in their 12-week dispute over pay.

The proportion of the network kept open was the best achieved by Railtrack, the state-owned rail infrastructure company, on any strike day, though the proportion of trains which ran - 45 per cent - was about the same as in last week's disruption.

The latest stoppage is due to run until noon tomorrow, to be followed by a 24-hour stoppage next Friday - the last day of the Trades Union Congress in Blackpool.

## Roads 'fail to boost growth'

Building new trunk roads does nothing to improve the economic performance of towns and cities, says a report by Greenpeace, the environmental group.

The report, by Mr John Whitelegg of environmental consultants Eco-Logica, analysed jobs created in 34 towns and cities in England and Wales between 1985 and 1992. It found no relationship between job opportunities in these areas and their distance from trunk roads.

## Vauxhall set to close UK component arm

By Kevin Done, Motor Industry Correspondent

Vauxhall, the UK subsidiary of General Motors of the US, is planning to close a component operation at its car assembly plant at Luton, Bedfordshire. It claims the 300-strong workforce would have to accept a 50 per cent cut in wages to make the unit competitive with outside suppliers.

Vauxhall has warned the unions that any industrial action over the closure could jeopardise its £12.5m plan to increase car assembly capacity by 25 per cent at the Luton plant.

There would be no compulsory redundancies among the 300 workers in the soft trim unit, which cuts and sews seat covers, said the company.

Most European volume car-makers had already given up in-house "cut and sew" soft trim operations because of the lower costs of specialist producers, said the company.

Vauxhall planned to close the operation from July 1995, when production begins at the Luton plant of the next generation Vauxhall Cavalier/Opel Vectra. GM is investing around £130m to modernise and automate the plant in preparation

for the model change-over and is planning to increase capacity by around 25 per cent by the end of 1995 to 60 cars an hour or around 215,000 a year from the present level of close to 45 cars an hour.

Vauxhall has been the most profitable carmaker in the UK during the recession, and the Luton plant is GM's lowest-cost assembly facility in Europe for production of the Vectra/Cavalier, ahead of plants in Belgium and Germany.

● Rover, the leading UK car-maker, increased its vehicle production by 20.8 per cent year-on-year in the first six months according to figures released by the Society of Motor Manufacturers and Traders.

Overall UK car output rose by 1.2 per cent in the first half to 751,717 from 742,969 in the same period a year ago, but the SMMT forecasts that growth in production will accelerate in the second half of the year.

Higher output by Rover, a subsidiary of BMW of Germany, together with the build-up of production by Toyota and Honda at their UK assembly plants, helped to offset declines at Ford, Vauxhall and Peugeot and a sharp fall in production at Nissan.

## Last-minute Swans plan

By Chris Tighe

The French company hoping to take over Swan Hunter, the Tyneside shipbuilder in receivership, yesterday came up with a last-minute proposal for its conditional purchase of the company.

Sofia/Constructions Mecaniques de Normandie said it believed its new offer, under which it would immediately begin paying Swans' design staff to enable the company to tender for new work, would provide a way forward in securing the future of the yard.

But joint receiver Mr Gordon Horsfield of Price Waterhouse described the latest proposal as disappointing, and said it

appeared markedly less attractive not only for the receiver, but for the remaining 660 employees, for whom continuity of employment might not be available.

Under the new offer, he said, there appeared to be little job security for the overwhelming majority of the workforce.

It was also further below Swans' £7.2m break-up value: CMN had taken the opportunity to reduce its offer both financially and qualitatively.

To allow time to consider the revised offer, Price Waterhouse has lifted its deadline of today for the dismissal of Swans' 100 strong design and technical team. A new deadline of September 9 has been imposed, in

the hope negotiations will bring an improvement, but Mr Horsfield warned: "I certainly feel we are reaching the end of the line with Sofia/CMN".

He said the receivers would be talking to other parties who had expressed an interest in Swans. It was possible one might make a "late run" but he added: "I wouldn't want anybody to build a lot of false hopes on that."

The new offer came after deadlock with the MoD torpedoed CMN's previous proposal to take on Swans' existing frigates contract and sub-contract the work to the receiver, using the balance of money to pay the design team's wage bill until the end of 1994.

## Record label ban upheld

By Motoko Rich

A music company was yesterday denied its attempt in the UK High Court to release its records from an alleged monopoly of distribution outside the US.

American Recordings, the US recording label formerly known as Def American, had sought an injunction to overturn a ban imposed by the Mechanical Copyright Protection Society on sales of its albums in the UK.

The ban was enacted on behalf of Phonogram, the UK unit of PolyGram, the music and film group in which Phil-

ips of the Netherlands has a majority stake.

Phonogram claimed American had violated a joint-venture agreement in which it was named as sole distributor for American's artists outside the US.

Earlier this month Phonogram dropped a case against American in the UK and instead launched a claim for punitive damages in the California courts. The US action also seeks to restrain American from entering into a distribution agreement with any other company until the dispute is resolved.

The Phonogram action is a countersuit to a \$14m (£3m) case brought by American. It has said that Phonogram did not abide by the agreement and that the company did not promote its artists as agreed, file tax returns, pay royalties, or set up office space.

American filed the application against the ban in the UK because it believes it is no longer bound by the agreement and should be allowed to distribute outside the US.

Mr Justice Evans-Lombe ruled that without proceedings against American in the UK there were no grounds for lifting the ban until the dispute was settled.

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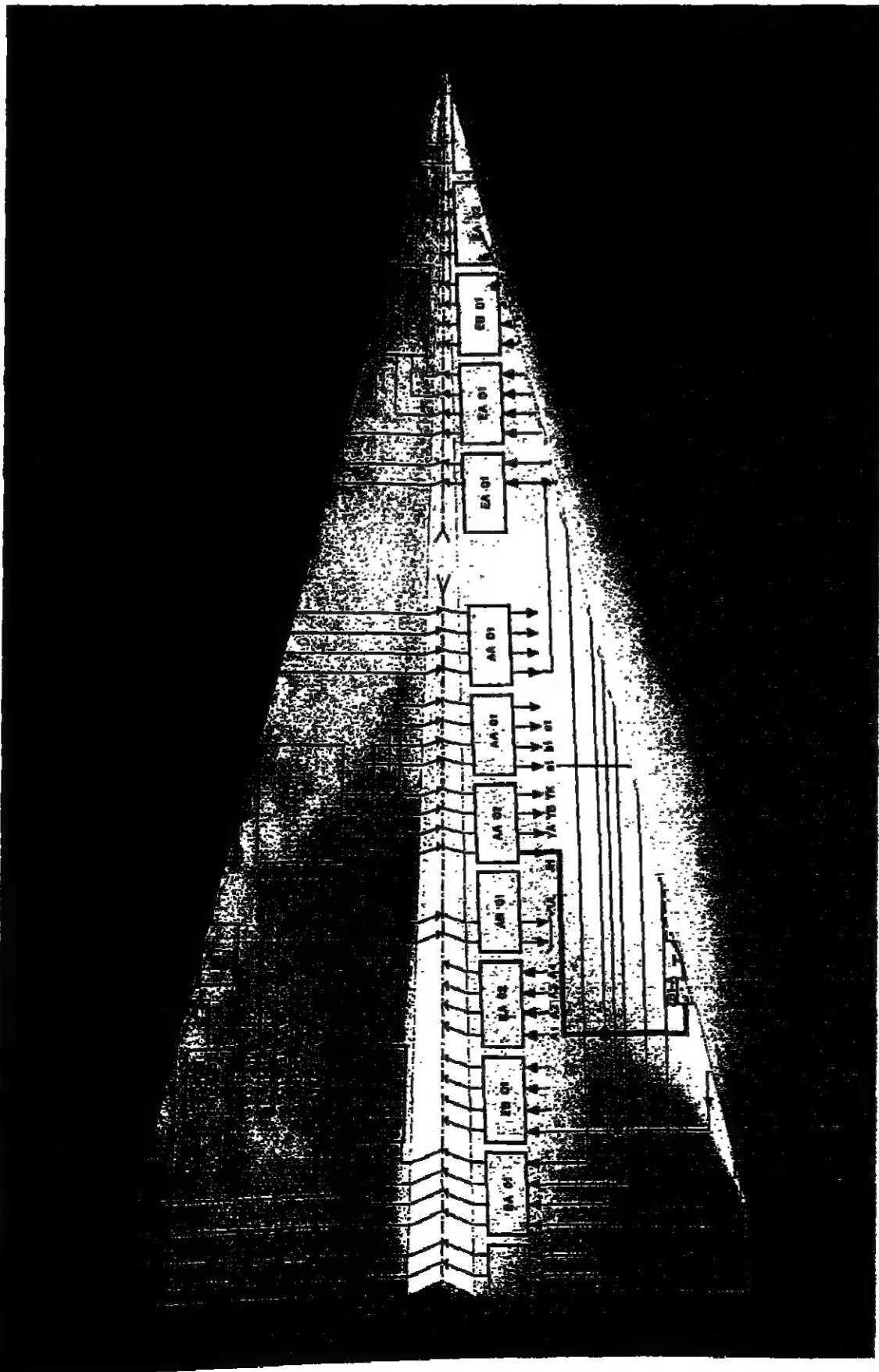
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have the know-how. ABB's worldwide power distribution group reacted with a swift hands-on transfer of technology. A "Tiger Team" of technicians flew in from Scandinavia and Saudi Arabia, teaming up with Thai engineers to share skills and experience. Together they handled the first project, for the Thai Plastic Company. Next, ABB started local assembly and manufacture of switchgear, creating a whole new industry. Local firms now supply parts and plant - steel structures and cables - previously imported. The "Tiger Team" remains involved in information exchange, but now the students are teachers, too.

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### NEWS: UK

IRA ceasefire may trigger financial aid package for Northern Ireland

## US poised to back peace move

By George Graham  
in Washington

White House officials are "at fever pitch" over the improving prospects of peace in Northern Ireland, Washington officials say, and are ready to offer money to back up any peace agreement.

After last week's visit to Ireland by a US delegation, headed by Mr Bruce Morrison, a former member of congress, hopes have risen in Washington that the Irish Republican Army might be ready to declare a ceasefire.

In Martha's Vineyard, where President Bill Clinton is on holiday, White House press secretary Ms Dee Dee Myers confirmed that the US was

ready to offer more financial aid to help achieve peace. She said, however, that no decision would be made until the US had seen details.

The State Department also confirmed yesterday that it had granted visas to a delegation from Sinn Féin to come to Washington. The group will include Mr Joe Cahill, a veteran of the Irish republican movement.

President Bill Clinton's decision to grant a visa in February to Mr Gerry Adams, the Sinn Féin president - against the advice of the State Department and the urgings of the British government - provoked a short-lived political storm.

But White House officials were disappointed by Mr

Adams's failure to seize the opportunity to renounce violence. They have appeared reluctant to make any further exceptions to normal rules against granting visas to people associated with terrorist groups unless there were more signs of progress to peace.

Congressional aides said any request for more money to accompany a peace agreement would probably receive considerable support, but that no specific package was yet circulating for discussion.

The US currently gives \$20m a year to the International Fund for Ireland, jointly administered by the UK and Ireland. Although some members of Congress criticise the appropriation each year, on the

grounds that the Fund seems less deserving than some third world countries whose aid has been cut, no substantial opposition is expected, even for a much larger sum. If there seems a real prospect of peace, Mr Morrison and his mission emphasised that they were not official representatives of Mr Clinton - who during his election campaign had promised to appoint an envoy to Ulster.

"I'm just a private citizen. I do have close links with the White House, but I'm acting in a private capacity," Mr Morrison said last week.

Nevertheless, the group has been expected to report to the White House on its talks with Sinn Féin and other parties in the province.

## Many answers to Ulster question

David Owen looks at the options open for any political progress

The question on everyone's lips in London yesterday was not whether there would be an IRA ceasefire but whether it would be permanent.

As speculation that an announcement was imminent reached fever-pitch, Downing Street drummed out the message that it has stuck to consistently since last December's Downing Street Declaration - that only a permanent end to violence was good enough.

But there was no denying that even a temporary ceasefire would subject all parties in the conflict to intense new pressures.

If the cessation of IRA violence is permanent, London has promised that it would be ready to enter into "preliminary exploratory dialogue" with Sinn Féin, the IRA's political wing, within three months.

In a letter to Mr Gerry Adams, the Sinn Féin president, in April, Downing Street explained that this dialogue would have the following three purposes:

● to explore the basis on which Sinn Féin would be admitted to an "inclusive political talks process" without anticipating the negotiations within that process;

● to exchange views on how Sinn Féin would be able in time to play the same part as

the current constitutional parties in Ulster's public life; ● to examine the practical consequences of ending violence.

What is not clear is the attitude London would take to the highly sensitive subject of handing in weapons. Downing Street said yesterday it would expect "the law of the land" to be observed, apparently leaving the door open for paramilitaries with firearms licences to keep their weapons.

Also unclear are the questions of the treatment of IRA prisoners and the extent to which the army would be withdrawn from Ulster's streets. Until loyalist paramilitaries abandon their armed campaign, the need for a significant security force presence on the streets will remain, although it is reasonable to expect this to be reoriented towards countering the loyalist threat.

Work would meanwhile continue on the joint framework document London and Dublin expect to inject fresh impetus into political talks. Optimists think this could be completed as soon as next month.

A permanent end to IRA vio-

lence would also be expected rapidly to earn Sinn Féin an invitation to Mr Reynolds's pet project, the Forum for Peace and Reconciliation, referred to specifically in the joint declaration. The Forum's aim would be to make recommendations on ways in which agreement and trust between both traditions in Ireland can be promoted and established.

If the IRA declared a ceasefire which was not permanent, it would, on the face of it, fall short of London and Dublin's demands and be insufficient to break the current stalemate.

Realistically, however, it would put both governments under immense pressure to respond with conciliatory gestures aimed at convincing republican leaders to make the ceasefire permanent.

The longer the ceasefire lasted - perhaps accompanied by a second high-profile visit to the United States by Mr Adams - the more these pressures would grow and the harder it would become for the two governments to maintain a united front.

Under such circumstances, the attitude of the US government could have a crucial bear-

ing on whether London and Dublin ultimately decide to deviate from their hard line.

It is not clear whether the Clinton administration shares the view voiced by Mr Bruce Morrison, the former congressman, that if a substantial step is taken by the IRA which falls short of the governments' demands it should not be dismissed out of hand.

If it does, it will be difficult for London to resist pressure for concessions, notwithstanding the howls of outrage from unionists and some Tory backbenchers that such a move would provoke.

But the declaration of a non-permanent ceasefire would put republican leaders under pressure too, since it is far from clear how patient IRA hawks would be if a significant period elapsed without government concessions.

The Sinn Féin leadership is well aware that one of the legacies of the indefinite ceasefire declared in 1975 was a murderous feud between the official IRA and the provisionals which weakened the movement for years afterwards.

With the diligence and determination of the latest UK-Irish initiative having served to expose the IRA's isolation, republican leaders know that if another split is provoked, there will be no comeback.

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THE PRINCIPLE  
THAT RAISES  
PARTNERSHIP TO  
A HIGH ART

Photographed by Annie Leibovitz

هكذا ان العمل



To some people, human resource management is just a grandiose American term for personnel management. To others, it is a significant departure. The second camp falls into two categories: those for whom the current fashion for HRM represents a belated rush towards enlightened management, and those who see it as the cold manipulation of people as a resource to be managed like any other.

Britain's trade union movement is belatedly just taking its first serious and comprehensive look at the subject. Delegates at next week's Trades Union Congress in Blackpool will debate a lengthy policy document that the TUC has just produced.

HRM appears to fill the TUC with suspicion, if not downright hostility. In the words of the new report, "it is a slippery concept that means different things to different people".

As the TUC says, in business school theory HRM is primarily about making the best use of the skills of employees and placing the management of "human resources" at the centre of business planning. As the report puts it, "on this definition HRM may be associated with a range of techniques involving changes in the methods used to communicate with workers, the organisation of the workplace and payment systems".

The main ingredients of HRM, as the TUC sees it, include teamworking, quality circles, single status, lean production and just in time manufacture, customer care training as well as performance-related pay, profit sharing and share options. In essence, the report believes that the HRM focus is "on the individual rather than the collective body of workers".

This differs sharply from traditional personnel management, in the TUC's view. David Coates, the author of the TUC report, argues that HRM "is concerned with building a new workplace culture. Personnel management was less comprehensive and not integrated into the production process".

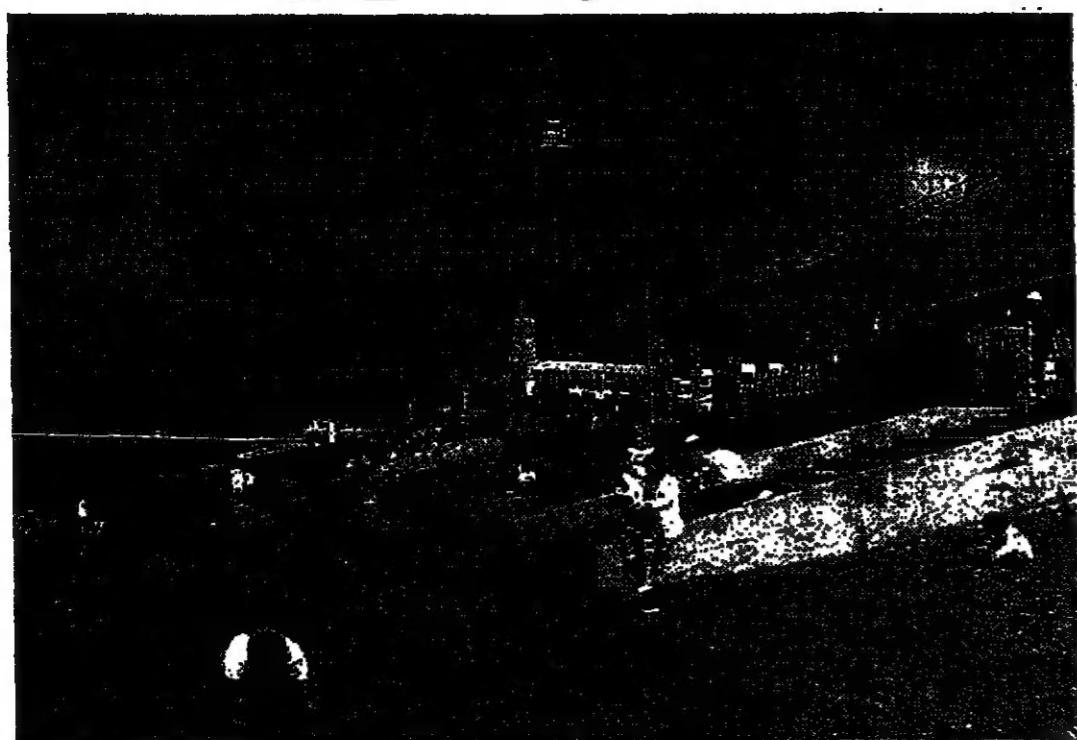
From the experience of its affiliate unions, the TUC believes that "the theory of HRM bears little relationship to the practice".

"The language of HRM has been so abused by employers that the term may have outlived its usefulness," the report declares. "The question now is better posed in terms of how trade unions should engage with management change and use that process to improve the working lives of our members."

What particularly concerns the TUC is its conviction that HRM "rhetoric has often been used to conceal a deliberate anti-union policy". In the minds of many union leaders, HRM is associated with trade union deregulation in the

Robert Taylor finds some unions' experience of human resource management is at odds with the hostile rhetoric

## TUC tackles a 'slippery' idea



Sifting the arguments: union leaders will debate HRM at the TUC's annual conference in Blackpool next week.

workplaces by employers, and a resulting loss of union influence. But at the same time the TUC accepts it cannot simply resist blindly what is happening in the workplace. It agrees that unions must "use the process of change to deliver on trade union objectives". Part of the trouble lies in a question of definitions. The TUC seeks to distinguish between what it calls "good" and "bad" HRM.

The former is concerned primarily with a corporate strategy to "build a world-class workplace". As the TUC argues: "The employer would be seeking to improve performance by developing employee commitment. This would in turn entail an extension of consultation with recognised trade unions, long-term investment in training and a genuine attempt to develop social partnership."

The TUC believes there are two "bad" kinds of HRM. The first is

"the piecemeal, ad hoc, unsystematic attempt to select those from the HRM menu in the hope that this will improve the company's performance". The second involves an emphasis on individualising the employment relationship that conceals a "vigorous anti-union policy".

### In reality companies will introduce these techniques regardless of our opposition

The TUC says many trade unionists believe that HRM is "nothing more than implementing redundancies, casualising the workforce, reducing wages and reasserting management's right to manage".

In written evidence to the TUC on their experience of HRM, a number of trade unions emphasised that

while they may not like it, they have had to respond pragmatically. "Our view is that while HRM may be undesirable, the facts have to be faced," explained Terry Lane, the deputy general secretary of the Engineers' and Managers' Association. "HRM techniques are being put into practice by employers and while they may not yield the results anticipated by their advocates, the trade union rules should be to minimise their detrimental effects. Our experience has been that if we were to try and stand between our members and the prospects of improved rewards, respect and support dwindles. Our members expect us to protect them and take steps as are necessary to minimise any potential losses to them individually."

A more positive and less defensive view came from Bill Jordan, the AEEU engineering union's president. He told the TUC that his union had signed a number of sin-

gle union agreements with foreign companies like Nissan, Toyota and Sony and that it had found "their approach to HRM gave no reason for complaint".

"Team working, flexibility and multi-skilling have been central to the competitive edge that these companies have established but they have never sought to exploit their workers by using these techniques," he explained.

Jordan pointed out that quality circles and team-working implied "consultation with the workforce as well as the devolution of power as far as is practicable". He insisted on a deal with the Rover group in April 1992 as "the first attempt of a British motor manufacturer to introduce HRM". The AEEU president conceded that some unions have had a negative experience of HRM as a "short cut to the shedding or exploitation of labour". And "sadly, the AEEU has experience of working in these companies as well but this is no reason, in itself, to reject the proper use of HRM," he added.

"In reality companies will introduce these techniques regardless of our opposition," said Jordan. "Let us not leave our shop stewards with the unenviable task of trying to respond to change with no guidance or practical support from their union or from the wider trade union movement."

Other unions are hostile to HRM. The finance union Rifu told the TUC that "the common themes running through most of the HRM techniques that have been introduced are cost control, increased flexibility of resources and attempts to marginalise the union role". Nor was there much sign of enthusiasm for HRM in the evidence to the TUC from the CPSA civil service union. It complained that HRM posed "a serious threat to collective bargaining arrangements".

Despite the criticisms and doubts about HRM, most of Britain's trade unions are anxious to emphasise they want to co-operate with workplace innovation and not resist change. In the TUC's document a number of case studies are highlighted to illustrate this, most notably workplace reforms at Ford in Bridgend, the Island Revenue, British Telecom, and Lucas Flight Control Systems in Wolverhampton.

The angry words of condemnation to be expected from the rostrum of congress in Blackpool next week on the so-called iniquities of HRM will be the flexible and pragmatic way in which a growing number of unions are forming partnerships with companies in the introduction of new working practices to make business more competitive. Not for the first time in the trade unions, the gap between rhetoric and practice is enormous.

\* Available from Sept 4. Price £5.

## Equal treatment for gay staff

Victoria Griffith on US companies offering health benefits for partners

The number of US companies offering health insurance benefits to the partners of gay, lesbian employees has increased since Lotus, the Boston-based software company, began the practice two years ago.

Richard Jennings, executive director of Hollywood Supports, a gay rights advocacy group, puts the number at almost 200. He says the benefit has become standard in the computer and entertainment sectors, and in academia. Apple Computer and Microsoft were quick to join Lotus. They have been followed by HBO, Warner Brothers, Viacom, Paramount, Harvard University, Yale University, the Massachusetts Institute of Technology and scores of others.

Thirty-five municipalities, including Atlanta, Boston, Seattle, Los Angeles and San Diego, now offer employees the option. In July, Vermont became the first state to do so.

The practice is also affecting the media sector, with the New York Times, the Seattle Times and the Los Angeles Times considering similar benefits. According to gay rights groups, smaller companies are also starting to offer insurance.

Providing health insurance for gay and lesbian partners is gaining ground for several reasons. Most obvious is that companies say it is a good way of attracting and keeping valuable homosexual employees. The incidence of gay and lesbian advocacy groups within companies has also increased the pressure for such benefits. "That was their main complaint," says Randy Massengale, senior manager of diversity at Microsoft. "They felt they were not being treated equally."

The benefits also make it easier for companies to market to gay and lesbian consumers, who have become expert at organising boycotts of products from companies that do not furnish insurance. "The more companies that offer these benefits, the harder it becomes not to do so," says Jennings. "There is a lot of pressure especially on the Fortune 500 and on food and retail groups."

Following suit is proving a

surprisingly cheap way for companies to improve relations with the homosexual community. Microsoft says the benefits have inflated its health insurance cost by just 1 per cent, because so few employees take up the offer. Gay rights activists say that is because the domestic partners of homosexuals usually work, and are likely to have coverage through their own job.

Also, the benefits do not receive equal treatment under federal tax laws, which consider health insurance of homosexual partners as taxable income. Other disincentives to accepting the benefits may be reluctance to come out, or a simple desire to keep their private life private. "We find that many employees may be openly gay, but are anxious to keep their home life to themselves," says Evan Wolfson, a senior staff attorney with the Lambda Legal Defence, which has championed gays' health insurance rights in the courts.

Others may be reluctant to sign up because companies often require employees taking advantage of the benefit to register legally as domestic partners. Although homosexuals cannot marry in the US, a number of municipalities offer legal registration, which carries property rights implications.

Most local governments furnishing the benefits have also extended the offer to the unmarried domestic partners of heterosexuals. Their logic is that unmarried heterosexuals who live together should have the same options as homosexual partners. Companies, however, tend to limit the practice to gays and lesbians. "There is always the argument that heterosexuals can legally marry," says Massengale.

By offering the benefit, companies run the risk of backlash. Conservative citizens of Williamson County in Texas tried to stop Apple Computer setting up an office there because of the company's accommodation of gay and lesbian employees.

But the county relented when Apple threatened to indeed move elsewhere, and other companies say they have encountered little resistance.

## GREEK EXPORTS S.A.

### ANNOUNCEMENT OF A REPEAT PUBLIC AUCTION FOR THE SALE OF THE ASSETS OF THE COMPANIES OF THE PIRAIKI-PATRAIKI GROUP NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., based in Athens (17 Panepistimiou Street) and legally represented, in its capacity as Liquidator, following decision No. 1039/1992 of the Patras Court of Appeal, and 781/1992 of the Athens Court of Appeal, and according to article 46 of Law 1892/1990 as supplemented by article 14 of Law 2000/1991 and complemented by article 53 of Law 2224/94, and following instructions dated 11/7/94 from the Industrial Reorganisation Commission (being the essential creditor of the companies of the PIRAIKI-PATRAIKI Group and authorised to make all relevant decisions in accordance with article 22 of Law 2195/1994)

#### ANNOUNCEMENTS

repeat international public auctions with sealed, binding offers for the sale of the total assets of the following entities (hereinafter referred to as "the Companies"):

1. PIRAIKI-PATRAIKI PATRAS SPINNING AND WEAVING MILLS S.A., established in Patras.

2. PIRAIKI-PATRAIKI CHALKIDA WEAVING MILL S.A., established in Chalkida referred to hereinafter as "the Company".

#### ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANIES

1. PIRAIKI-PATRAIKI PATRAS SPINNING AND WEAVING MILLS S.A., established in Patras, is a vertical spinning and weaving unit unusual in Greece for its size, high technological level and know-how and production of specialised materials. The spinning mill, weaving mill, dyeing installation, finishing installation etc. (totaling 715,000 sq. m.) are the main production units of the complex, covering an area of about 205 hectares. Included in the assets for sale are the PIRAIKI-PATRAIKI trade mark and another 37 trade marks as described in detail in the offering memorandum.

2. PIRAIKI-PATRAIKI CHALKIDA WEAVING MILL S.A., established in Chalkida, is engaged in the production of unbleached cotton materials. The main products are the following: Olenos, bakchos, plus others, denim, shirting cloth, yellow, ecru, cotton. The weaving mill is considered to be the largest in Greece in terms of looms, with 182 Sulzer 159 and 75 Sulzer 110 looms installed. The company plant, building 104,348 sq. m. is in the Vrontou area of Chalkida (within the town plan) on a plot of land 42,882 sq. metres in area.

#### TERMS OF THE AUCTION

1. Interested parties are invited to receive from the Liquidator the Offering Memorandum and draft Letter of Guarantee in order to submit a sealed, binding offer to the public notaries appointed to the auction, Mr Panayiotis V. Kikilias, at 31 Patrois 5 Mesonios Street, Patras, tel. +30-21-277-785 for the first-mentioned company, and Mr Ioannis E. Gerojanis, at 22 St. Vasilou Street, Chalkida, tel. +30-221-23343 for the last-mentioned company up to 1900 hours on Wednesday, 21st September 1994.

Offers must be submitted in person or by a legally authorised representative. Offers submitted beyond the stated time limit will not be accepted or considered.

2. The bids will be unsealed before the above-mentioned notaries on Thursday, 22nd September 1994 at 1000 hours, with the Liquidator in attendance. Parties having submitted bids within the prescribed time limit are also authorised to attend.

3. The sealed, binding offers must clearly state whether they refer to the total assets or to separate operational elements of the assets of the company under liquidation, the offered price and method of payment (cash or credit), the number of instalments, the time period over which the payments are to be made at a fixed interest rate. In the event that there is no mention of a) the method of payment, b) whether interest is to be charged and c) the interest rate, it will be assumed respectively that all the amount is to be paid in cash, b) the instalments will not be subject to interest, c) the interest on the instalments is to be calculated according to the offered interest rate on the basis of the bank bonds at the time of submission.

4. Offers shall be null and void unless accompanied by a letter of guarantee from a bank legally operating in Greece. The letter will be valid until the signing of the contract and will be to the amount of 150,000,000 drachmas for PIRAIKI-PATRAIKI PATRAS SPINNING AND WEAVING MILLS S.A. and 100,000,000 drachmas for PIRAIKI-PATRAIKI CHALKIDA WEAVING MILL S.A.

5. The Company's assets and all fixed and circulating elements that comprises them, immovables, movables, claims, rights etc. are to be sold and transferred as is and where is, and more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not. Claims of each company against the other companies of the Group are accepted and are not transferable.

6. The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90, article 46, para. 1 as in force), shall bear no liability for any legal or actual defects or for any deficiency in the particulars of the effects for sale or rights, nor for their incompleteness or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.

7. Prospective buyers, hereinafter referred to as Buyers, shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.

8. The essential criteria for evaluating the offers by the Liquidator, among others, shall be the amount of the offered price, the assurance of as many as possible job positions and the business plans of prospective buyers.

9. Offers must not contain terms upon which the bidders may depend or be vague with regard to the height of the amount offered or its method of payment or to any other essential matter affecting the sale. The Liquidator and the Creditor have the right, at their incontestable discretion, to reject offers which contain terms and clauses, regardless of whether they are higher than other offers.

10. In the event that payment is to be made on credit, the present value of the assets will be taken into account.

11. In order to secure the credit, the buyer will provide the Liquidator, on the date of signature of the sale contract, a letter of guarantee from a bank legally operating in Greece, representing 20% of the amount on credit and the interest thereon, while the balance of the amount on credit will be secured by a mortgagable clause and a first mortgage.

12. The offers must contain a commitment by the buyers that the plants will be kept in operation for at least five (5) years.

13. On all points concerning the business plans of the buyers (job positions, height of investments, length of operation, etc.) as well as for the other terms to be agreed upon, the buyers must accept clauses and other terms which will guarantee assistance by their undertakings.

14. The highest bidder is the one whose offer has been evaluated by the Liquidator and judged by the Creditor as being the most satisfactory.

15. In the event that the party to whom the assets for sale have been adjudicated fails in his obligation to appear and sign the relative contract within twenty (20) days of being invited to do so by the Liquidator, and while by the obligations contained in the present announcement, then the amount of the guarantee stated above is forfeited to the Liquidator to cover expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such loss or consider that the amount has been forfeited as a penalty clause, and collect it from the guarantor bank.

Letters of guarantee accompanying the offers of other bidders, except the highest bidder, will be returned to them immediately after the adjudication of the auction which occurs with the signature of the relative sales contract.

16. The Liquidator bears no responsibility or obligation towards participants in the auction, both with regard to the drafting of the evaluation report on the bids or to his proposal of the highest bidder. Also he is not responsible and has no obligation to participate in the auction in the event of a cancellation or nullification of the auction for any cause or reason whatsoever.

17. Participants in the auction who have submitted bids do not acquire any right and can make no demand or claim on the strength of this announcement or of their participation, against the Liquidator or the creditors for any cause or reason.

18. The buyer of the assets of PIRAIKI-PATRAIKI CHALKIDA WEAVING MILL S.A. does not have the right, after signature of the sale contract, to use in any way the PIRAIKI-PATRAIKI name nor the trade marks under which the Group's products are sold.

19. The transfer expenses of the assets for sale (taxes, VAT charge on the value of the movables, stamp duty, notary fees and mortgage fees, rights and other expenses for drawing up topographical diagrams as per Law 651/1977, etc.) will be borne by the buyer. It is to be noted that with regard to the non-operational elements of the assets, the exemptions mentioned in para. 13 of article 14 of Law 2000/91 and in accordance with para. 11a of article 46 of Law 1892/90 as supplemented by article 53 of Law 2224/94 do not apply.

Participation in the auction implies acceptance of the terms of the present announcement.

For further information, interested parties can apply to the head office of the Liquidator company, GREEK EXPORTS S.A., in Athens at 17 Panepistimiou Street, 1st Floor, Tel. +30-1-3243111-115.

## GREEK EXPORTS S.A.

FOUNDER AND SHAREHOLDER: E.T.B.A. S.A.

### ANNOUNCEMENT OF A REPEAT PUBLIC AUCTION FOR THE SALE OF THE ASSETS OF PIRAIKI-PATRAIKI COTTON MFG. CO. S.A. NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., based in Athens (17 Panepistimiou Street) and legally represented, in its capacity as Liquidator, following decision No. 781/1992 of the Athens Court of Appeal, and according to article 46 of Law 1892/1990 as supplemented by article 14 of Law 2000/1991 and complemented by article 53 of Law 2224/94, and following instructions dated 11/7/94 from the Industrial Reorganisation Commission (being the essential creditor of the companies of the PIRAIKI-PATRAIKI Group and authorised to make all relevant decisions in accordance with article 22 of Law 2195/1994)

#### ANNOUNCEMENTS

a repeat international public auction with sealed, binding offers for the sale, either of the total assets as a whole or of separate operational elements and of non-operational elements of the assets, as listed below, of the PIRAIKI-PATRAIKI COTTON MANUFACTURING COMPANY S.A., based in Athens, at 8 Diapontiou Street, now under special liquidation and referred to hereinafter as "the Company".

The separate operational elements and the non-operational elements for which separate offers may be submitted are:

- Plots of land with their buildings and mechanical equipment (where such exist), as described in detail in the relevant offering memorandum of the above-mentioned company now under liquidation under the heading D.2.1 and D.2.2, as a whole or separately.
- Urban immovables in Patras, as described in detail in the relevant offering memorandum of the above-mentioned company now under liquidation under the heading D.2.3, as a whole or separately.
- Stock-in-hand of the above-mentioned company now under liquidation in the PIRAIKI-PATRAIKI PATRAS SPINNING AND WEAVING MILLS S.A., as described in detail in the offering memorandum under the heading D.2.1, as a whole.
- Stock-in-hand of the above-mentioned company now under liquidation in the warehouses in Athens, Thessaloniki, etc. (except for the stock in the Patras complex as mentioned above), as described in detail in the offering memorandum under the heading D.2.1, as a whole. The items are: 1) COTTON, 2) MOUTALASHI, 3) MOUTALASHI, 4) PICTURE OF BULL (MOUTALASHI), 5) PICTURE OF BULL (MOUTALASHI), 6) PICTURE OF BULL (MOUTALASHI), as described in the offering memorandum under the heading D.2.7, as a whole.

#### ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

The PIRAIKI-PATRAIKI COTTON MANUFACTURING COMPANY S.A., based in Athens, has the largest loom in Greece in the spinning and weaving field, buying and selling for account of the rest of the companies of the former PIRAIKI-PATRAIKI Group. It has been on the market for many years and owns a modern building complex for warehousing and distribution, built in the Vrontou area of Athens, as well as a weaving complex in Patras, Greece.

#### TERMS OF THE ANNOUNCEMENT

1. Parties interested in taking part in the auction are invited to receive from the Liquidator the Offering Memorandum and the draft Letter of Guarantee in order to submit a sealed, binding offer to the Athens notary public appointed to the public auction, Mr Dimitrios C. Kikilias, 22 Alkibiades Street (1st floor), Athens, tel. +30-1-3243111-115 up to 1900 hours on Wednesday 21st September 1994.

The offer must be submitted in person or by a legally authorised representative. Offers submitted after the time limit have not been accepted or considered.

2. The offers will be unsealed before the above-mentioned notary at 1000 hours on Thursday 22nd September 1994 with the Liquidator in attendance. Parties who have submitted bids within the prescribed time limit may also attend.

3. The sealed, binding offers must clearly state whether they refer to the total assets or to separate operational elements of the assets of the company under liquidation, the offered price and method of payment (cash or credit), the number of instalments, the time period over which the payments are to be made at a fixed interest rate. In the event that there is no mention of a) the method of payment, b) whether interest is to be charged and c) the interest rate, it will be assumed respectively that all the amount is to be paid in cash, b) the instalments will not be subject to interest, c) the interest on the instalments is to be calculated according to the offered interest rate on annual State bonds at the time of submission.

4. Offers shall be null and void unless accompanied by a letter of guarantee from a bank legally operating in Greece. The letter will be valid until the signing of the contract and will be to the amount of:

- 250,000,000 drachmas for the assets as a whole
- 50,000,000 drachmas for the stock-in-hand in the Patras complex
- 50,000,000 drachmas for the rest of the stock-in-hand
- 50,000,000 drachmas for the stock-in-hand in the warehouses and distribution centre in Athens, Thessaloniki, etc. (except for the stock in the Patras complex as mentioned above)
- 7,000,000 drachmas for each of the remaining plots of land described in the offering memorandum under the heading D.2.1, and D.2.2
- 2,000,000 drachmas for the trade marks

In the event of an offer for the purchase of more than one of the above items, the letter of guarantee should be to an amount equal to the total of the amounts set for each item.

5. The Company's assets and all fixed and circulating elements that comprises them, immovables, movables, claims, rights etc. are to be sold and transferred as is and where is, and more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not. Claims of each company against the other companies of the Group are accepted and are not transferable.

6. The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90, article 46, para. 1 as in force), shall bear no liability for any legal or actual defects or for any deficiency in the particulars of the effects for sale or rights, nor for their incompleteness or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.

7. Prospective buyers, hereinafter referred to as Buyers, shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.

8. The essential criteria for evaluating the offers by the Liquidator, among others, shall be the amount of the offered price, the assurance of as many as possible job positions and the business plans of prospective buyers.

9. Offers must not contain terms upon which the bidders may depend or be vague with regard to the height of the amount offered or its method of payment or to any other essential matter affecting the sale. The Liquidator and the Creditor have the right, at their incontestable discretion, to reject offers which contain terms and clauses, regardless of whether they are higher than other offers.

10. In the event that payment is to be made on credit, the present value of the assets will be taken into account.

11. In order to secure the credit, the buyer will provide the Liquidator, on the date of signature of the sale contract, a letter of guarantee from a bank legally operating in Greece, representing 20% of the amount on credit and the interest thereon, while the balance of the amount on credit will be secured by a mortgagable clause and a first mortgage.

12. Any changes that may occur to the stock-in-hand until the sales contract is signed will modify the sales price accordingly and their satisfaction will be made on the basis of their principles of stock pricing. For this reason, offers must state which part of the total sales price refers to the value of the stock-in-hand.

13. The highest bidder is the one whose offer has been evaluated by the Liquidator and judged by the Creditor as being the most satisfactory.

14. In the event that the party to whom the assets for sale have been adjudicated fails in his obligation to appear and sign the relative contract within twenty (20) days of being invited to do so by the Liquidator, and while by the obligations contained in the present announcement, then the amount of the guarantee stated above is forfeited to the Liquidator to cover expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such loss or consider that the amount has been forfeited as a penalty clause, and collect it from the guarantor bank.

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15. The Liquidator bears no responsibility or obligation towards participants in the auction, both with regard to the drafting of the evaluation report on the bids or to his proposal of the highest bidder. Also he is not responsible and has no obligation to participate in the auction in the event of a cancellation or nullification of the auction for any cause or reason whatsoever.

16. Participants in the auction who have submitted bids do not acquire any right and can make no demand or claim on the strength of this announcement or of their participation, against the Liquidator or the creditors for any cause or reason.

17. The buyer of the elements of the assets of PIRAIKI-PATRAIKI COTTON MANUFACTURING CO. S.A. does not have the right, after signature of the sale contract, to use in any way the PIRAIKI-PATRAIKI name nor the trade marks under which the Group's products are sold.

18. The transfer expenses of the assets for sale (taxes, VAT charge on the value of the movables, stamp duty, notary fees and mortgage fees, rights and other expenses for drawing up topographical diagrams as per Law 651/1977, etc.) will be borne by the buyer. It is to be noted that with regard to the non-operational elements of the assets, the exemptions mentioned in para. 13 of article 14 of Law 2000/91 and in accordance with para. 11a of article 46 of Law 1892/90 as supplemented by article 53 of Law 2224/94 do not apply.

Participation in the auction implies acceptance of the terms of the present announcement.

For further information, interested parties can apply to the head office of the Liquidator company, GREEK EXPORTS S.A., in Athens at 17 Panepistimiou Street, 1st Floor, Tel. +30-1-3243111-115.

Handwritten signature: J. Kikilias



## BUSINESS AND THE ENVIRONMENT

Hard plastic waste can now be recycled into gasoline and heavy oil, writes Emiko Terazono

## Simply take one washing machine

If plastics are made from petroleum, why not turn plastic waste back into fuels? For the environmental engineers at Toshiba, the Japanese electronics group, the concept was easier conceived than done.

Many Japanese companies have managed to turn non-chloride plastics, such as polyethylene, into petroleum fuels through heat processing. But breaking down chloride-based hard plastics, such as those used for computers and refrigerators, is more difficult because the process gives off harmful hydrogen chloride gas as a by-product.

The demand for plastic recycling technology has risen in the past few years in Japan with the gradual decline in landfill space for garbage and the rise in industrial waste, of which over 5 per cent is plastics.

Moreover, electronics makers face increasing pressure from the government to dispose of their own products thrown away by consumers. From next March, electronics companies are required to help municipal governments which do not have the capability to dispose of discarded bulk consumer electronics goods such as refrigerators and washing machines.

In 1990, Toshiba initiated a development programme for recycling chloride plastics, which account for 25 per cent of all plastics. Researchers at its environmental technology laboratory, set up a year earlier to answer the government's call for industry's greater involvement in waste disposal, led the technology development.

"It's the same as throwing away an energy source," says Kazuo Suzuki, head of the environmental engineering lab.

After two years of experiment, Toshiba's environmental researchers discovered that adding a high-density alkaline solution when heating the chloride plastics turned the hydrogen chloride into a harmless salt. The solution also removes plastic additives which prevent heat decomposition, increasing the



Energy source: Toshiba's plant recovers fuel from chloride-based plastics

fuel obtained from the heating process.

The new technology can be applied to more than 90 per cent of all plastics, the proportion that decomposes when heated. In addition, small metal parts which are difficult to detach from hard plastics do not need to be removed. Earlier this month, Toshiba's environmental engineers launched a demonstration plant that breaks down the plastics into fuel, salt, soda and carbon dioxide.

Toshiba's development also solves the problem of having to separate chloride and non-chloride plastics. In spite of the previously developed technology, reclaiming fuels from non-chloride plastics had not been practical since many products use both types of plastics and separating the two took time and was costly.

The prototype system produces more than 200 litres of fuel out of 250kg of plastic in 11 hours. After the plastics are decomposed, pressures and temperatures in the combustion chambers can be adjusted to create several kinds of fuel, including heavy oil, kerosene and gasoline.

Toshiba says there has been great interest in its new

technology. The company has received inquiries from German and other European companies in plastic moulding and plastic board manufacturing industries.

Aside from the environmental benefits, there are also cost advantages. For example, Toshiba currently pays ¥50,000 (£330) to dispose of 1 tonne of industrial waste. Since the company throws away 4,000 to 5,000 tonnes of plastic garbage a year, it could save up to ¥250m a year by using the fuel reclaiming technology.

The company expects it to take a year to refine the demonstration plant further into a smaller and more durable device and sell the product commercially. Company officials say the price of a plant that can dispose of 5 tonnes of plastics will be around ¥300m.

Toshiba says it will use the reclaimed fuel in its plants, and will also sell it to its chemical manufacturing affiliates. The company believes its system will be appropriate for medical equipment makers and hospitals, which use large amounts of chloride plastics. Disposable plastic medical equipment used in the company's in-house high-technology hospital will also be turned into fuels.

Legend has it that 50 years ago, during the great salmon runs in the New England state of Maine, a fisherman could stand knee-deep in a river, hold a bucket and wait for the fish to jump in. These days, he would wait a long time. Migrating salmon are rare in New England, and the situation is not much better in the Pacific North-west.

According to the National Wildlife Federation, an environmental group, migrating salmon populations in the Columbia and Snake rivers, for example, have been reduced to 5 per cent of previous levels. To maintain populations, the federation has adopted extreme measures such as capturing salmon, taking them upstream by road to spawn, then bringing the offspring back down the road again.

Environmentalists place the blame for the reduced stocks on dams, which block the passage of the fish. "We have a \$200m (£130m) programme in place to restore salmon fishing to at least sport fishing levels over the next few years, and that effort is being seriously hampered by dams," says David Conrad, water resources specialist for the federation.

Concern over the environmental impact of dams is growing in the US, and opponents have already won an important victory. Two dams on the Elwhah river in Washington state are about to become the first in the US to be pulled down for environmental reasons.

Opposition is also building in other parts of the country. In Maine, environmentalists are pressing the federal government not to re-license the Edwards dam on the Kennebec River. In Michigan, environmentalists are pushing at least two hydro-electric dams to be decommissioned.

In the 1980s and 1970s, ecologists promoted hydro-electric power as a clean energy source that could save the earth from the ravages of coal and oil-based electricity. In response, thousands of dams were erected around the country.

Environmentalists find the campaign to reverse the impact of hydro-electric dams no easy task. "The Elwhah dams took an act of Congress to decommission," says Ronald Wilson, attorney with the Sierra Club Legal Defence Fund, set up by the Sierra Club environmental group. "That can't happen every time we want a dam taken out. We're going to have to find other legal routes to getting dams decommissioned."

Environmentalists hope they can convince the Federal Energy Regulatory Commission (FERC), which is in charge of dam licensing, to refuse permits on ecological grounds.

As hydro-electric dams are



Damned by ecologists: one of two structures on the Elwhah river that will soon be demolished for environmental reasons

## Dam busters go into battle

Environmentalists are trying to encourage salmon back to New England's rivers, writes Victoria Griffith

destroyed, the government will have to find alternative sources of energy. "We have to remember that hydro-electric is clean energy," says Linda Church-Clocci, executive director of the National Hydro-power Association. "If we use more of other forms of energy, we'll have a hard time meeting new emissions standards."

There are other obstacles to tearing down dams. One is cost. The dismantling of the Elwhah river dams alone will cost \$100m. Another barrier is the ecological chaos that can be caused by dismantling a dam.

The mounds of silt and other deposits which build up behind dams could threaten the environment if it is all released at once. Normally, the river flow would flush the sediment downstream. Since the Elwhah dams are likely to be looked on as a model of dam removal, the government must proceed with caution. To guard against disaster, engineers will probably use a combination of methods to control the release of sediment.

Vegetation will be planted to keep some of the silt and sand in place. The old dam site may be dredged and gravel, which salmon need to lay their eggs, may be redeposited upstream.

Environmentalists believe fish stocks will begin to recuperate within a few years on the Elwhah. However, it may take 10 to 30 years for full restoration of populations. The sediment will probably take this time to redistribute and vegetation also needs time to grow.

However many problems the removal of the Elwhah dams presents, ecologists say they are nothing compared with the challenges other dams would pose. The Elwhah is set within the Olympic National Park and the sediment deposited behind the dam is relatively pollution-free. Other sites, which operate downstream from manufacturing companies, hold years of toxic waste in mounds of sediment, which would wreak havoc if the dams were dismantled.

Regulators are now trying to work with dam owners, who accept

there is an environmental problem, to improve conditions for the wild life. Temperatures fluctuate greatly around dams, as the water builds up before release. Temperature control devices improve the salmon's chances of survival as many fish die because the water is too hot or too cold. Also, screens on turbines help by preventing fish from being chopped up, and more fish ladders allow greater numbers of fish to pass through.

It appears that the tide is turning on hydro-electric power. Hydro-electric supporters complain it is extremely difficult to obtain permission for new projects. Some 150 dams will see their licences expire over the next few years, and with public pressure mounting, the federal government is likely to consider environmental impact before renewing the licences. It may be some time before fishermen can fill their buckets with salmon again, but environmentalists are optimistic that in rivers where the dams are removed, the fish will start jumping.

## PEOPLE

### Richardson steams on at UK's biggest port

Trade must be picking up at the Port of London Authority, Britain's biggest port. For the first time in its history it has hired a retired admiral to be its chief harbour master.

Admittedly, Bruce Richardson, 62, is only a rear admiral. But he belongs to a fast-dwindling breed. Ten years ago the Royal Navy had 34 rear admirals. Currently, there are 24 and the number is falling by around one a year, in line with the shrinkage in the size of Britain's Royal Navy.

Richardson, below, who takes over from Captain Gor-



don Varney, spent 32 years with the Royal Navy, mostly at sea. However, it was during one of his first shore jobs - as Britain's naval attaché in Moscow - that he first hit the headlines. He was ordered to leave the Soviet Union in 1982 as a retaliatory move after Captain Anatoli Zotov, the

Soviet Naval attaché, had been expelled from London.

In 1985 his diplomatic and linguistic skills were recognised when he was put in charge of Nato's Standing Naval Force Atlantic - a multinational fleet of nine warships. By 47 he was a rear admiral and his last command was the First Flotilla comprising 47 destroyers/frigates and 11,000 men.

By contrast, he will have a much smaller fleet at his disposal in his new command.

But size does not reflect the importance of the job - maintaining the health of 150 km of the River Thames and overseeing the safety of 25,000 shipping movements a year.

The £245,000 a year job also has a ceremonial side, since the Royal Nore, which the Queen uses when travelling on the river, comes within his new fleet of patrol craft, barges, driftwood collectors, and salvage vessels.

John Gracie, 50, has been appointed the new chief executive of Oldham Training and Enterprise Council.

Gracie, the former chief executive of Qualitec, in St Helens, will be the third chief executive of the Tec, which was set up in 1981. He succeeds Lynne Clough, 38, who has been the acting chief executive, and who did not wish to be considered for the post on a permanent basis.

### Astec appoints Farr to take over from Tamke

David Farr, 39, has been appointed chief executive of Astec (BSR), the Hong Kong-based and London-listed electronics company, 49.9 per cent owned by Emerson Electric of the US.

He replaces George Tamke, 46, who becomes non-executive deputy chairman. Tamke, chief executive since 1992, was instrumental in improving the company's fortunes through a restructuring programme and by moving some of its manufacturing bases from high cost to low cost countries, particularly in south-east Asia.

#### NON-EXECUTIVE APPOINTMENTS

Sheila Forbes, director of human resources at Reed Elsevier, and John Gilder-sleeve, trading director of Tesco, at TSB GROUP.

Ray Reed, chairman of Thomas International, and Victor Steel, a former director of Kingfisher, at EUROPEAN LEISURE.

Margaret Forshaw has resigned from BURTONWOOD BREWERY.

Christopher Smart, former md of Towers Perrin, and Arthur Ewen, a director of NatWest Wood Mackenzie, as chairman, at UNITED FRIENDLY GROUP. John Rampe steps down as chairman but remains a non-executive on the board.

Farr says he will pursue the strategy he inherits from Tamke. The company has recently opened its second plant in Shenzhen, China and is set to open one in the Philippines later this year.

Farr ran Emerson's mergers and acquisitions department between 1986 to 1989, overseeing the Astec acquisition. He was president of Ridge Tool, a wholly-owned subsidiary of Emerson Electric, from 1988 to 1993. He has been based in Hong Kong since taking up the post of president of Emerson Electric Asia-Pacific last year.

Peter Austen, 40, finance and planning manager of RHM's cereals division, has taken over as finance director of Boosey & Hawkes, the musical instrument maker and music publisher.

Austen is replacing Paul Hazel, 42, who quit after five years in the job. Richard Holland, Boosey's chairman, said that Hazel had left for personal reasons and dismissed suggestions that there had been any personality clash.

Hazel, who earned £147,899 last year, was the highest-paid director.

Austen qualified with Ernst & Young in 1981. He subsequently joined the group finance department of Rank Hovis McDougall, becoming group chief accountant in 1985.

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## Ian Davidson



Last week, in a telling postscript to the collapse of the French Socialist party, Michel Rocard, long-standing star of the party, finally abandoned his presidential ambitions. It was a poignant and symbolic moment in the postwar history of French politics. And it raises the question whether the Socialists can pull themselves together, and if so, how and on what terms.

For 20 years and more, this intelligent man's popularity made it seem almost inevitable that he would one day contest, and might win, the presidency. Only three things stood in his way: President François Mitterrand, the factionalism of the Socialist party, and its eventual disintegration. Between them, they put paid to Mr Rocard's presidential ambitions.

President Mitterrand cordially disliked Mr Rocard for his intelligence, for his popularity, and for his insubordinate ambitions. Since Mr Mitterrand dominated the Socialist party, he had the whip hand in the run-up to two presidential elections Mr Rocard virtually declared his candidacy, on both occasions he withdrew in favour of Mr Mitterrand, but these retreats did not earn him Mr Mitterrand's gratitude, merely scorn for his weakness and anger for his offence of *lese-majesté*. Mr Mitterrand was determined Mr Rocard should not succeed him in the Elysée Palace.

For nearly 20 years Mr Mitterrand maintained his dominance of the Socialist party by manipulating rival party or *corrente* *des* by 1990 his was waning, and the faction leaders precipitated the inevitable *struggle* for the

In an early *épisode* of the struggle, it was thought Mr Rocard would be the primary beneficiary, when he negotiated a token endorsement as the party's presidential candidate. In the presidential election of 1993, Mr Rocard lost his seat in the National Assembly, and though he briefly seized formal control of the Socialist party machine, he was himself thrown out this year, when he led the party to an even more catastrophic defeat in the

## French left wanting

The Socialists face a dilemma ahead of the presidential election

European Parliament elections.

Last week Rocard let it be known that he would be giving up his position as mayor of the town of Compiègne-Saint-Denis in the western outskirts of Paris. His friends claim that he will continue to play a leading role in the party. But the commentators and the opinion polls tell a different story. Mr Rocard is out of the running, almost certainly for good.

But the Socialist party is not out of the running. It has been battered by its recent electoral defeats, but there is a general presumption that it ought to be

**Mitterrand was determined that Rocard should not succeed him in the Elysée Palace**

able to recover some of the lost ground. In this year's European Parliament elections, the Socialists sank to an abysmal 14.5 per cent of the vote, and the communists to less than 7 per cent. Nobody believes that what used to be called the left-wing electorate - 45 per cent in the 1988 general election - has disappeared, especially not in a period of economic woe. The problem is how to recover the lost voters.

The immediate focus of attention is the presidential election campaign next spring, since in France the presidency determines everything. And with the evaporation of Mr Rocard as the Socialist party candidate, it is being assumed his place will be taken by Mr Jacques Delors, president of the European Commission, who has the merits of being French, *moderate* and popular with the French electorate.

Since his tenure in Brussels expires at the end of this year, he will be available just in time for the French presidential election campaign.

And yet his relationship with the party may be a difficult one. Mr Delors is not by temperament a fighter, nor is he a seasoned political campaigner; and though he is a member of the Socialist party, many in the party distrust him for being, not just a Social Democrat (like Mr Rocard), but in effect a Christian Democrat. Since he is not a fighter, it seems unlikely he will stand unless he is sure of the unanimous support of the party. But this is a party which is, and has always been, structurally divided; and it will not willingly surrender to an outsider, except after laborious negotiations or in desperation.

On the surface, the Socialists' dilemma seems acute, because of their recent defeats. But their biggest problem is one affecting the whole political establishment: popular revulsion against the traditional parties of government. The most spectacular result in this year's European elections may have been the drop in the Socialist vote; but it was perhaps less significant than the fact that the governing conservative parties scored less than 25 per cent.

The specifics of this election result can be partly explained by the mobilisation of anti-Maastricht sentiment, notably by the ultra-nationalist *Front National* led by Mr Philippe de Villiers. But you only have to go back to the regional elections of 1993, to find a similar desertion of the traditional parties of government, in favour of minority and protest parties.

The basic rule for the presidential election is simple: you can't get elected except as the candidate of a major party of government. Raymond Barre campaigned as a solitary figure in 1988, and scored a respectable 17 per cent, but he could not be elected. But recent elections indicate the French dislike and distrust their traditional political parties.

In other words, it is possible Mr Delors could be elected as standard bearer for the Socialists, even though the party is now intensely unpopular, and many traditional Socialists distrust him. This *crisis* in the form, the ambiguity of the French constitution between its parliamentary and its presidential aspects.

Mr David Cadwallader stepped out into the sunshine on Mexico City's Río de La Plata and drew a deep breath. It might not have been wise, given air pollution verging on the edible, but it was understandable.

The previous 90 minutes, in the office of Professor Hector Tello, president of the local British Chamber of Commerce, had been tough. Prof Tello had questioned the British government's commitment to help UK companies do business in Mexico and cited the impressive export efforts of competitors like Spain, France and Germany.

It had not made easy listening for Mr Cadwallader, temporarily plucked from his job as a regional export manager with Boots, the UK retailing and pharmaceuticals group, to help the Department of Trade and Industry bat for Britain in Mexico.

He had been amazed to discover that a chamber anxious to back the British effort was not aware the government had a strategy to boost exports to Mexico. Asked how this could be, Mr Christopher Jebb, second commercial secretary at the British Embassy, and Mr Cadwallader's "minder" for the day, explained that it was "probably confidential".

The exchange offered a small insight into the differences in approach between civil servants and businessmen as they seek to work together to win business. There is a cultural gap in experience and understanding which the DTI is now trying to bridge.

Under a much-trumpeted initiative launched last year by Mr Nigel Heseltine, trade industry secretary, 100 export promoters such as Mr Cadwallader are now on loan to the DTI from companies and trade bodies. Their salaries continue to be paid by their employers. Some recruits see the job as a useful career move, others as a final challenge before retirement, and a few have chosen secondment to ward off redundancy.

Each armed with their experience and a £40,000-a-year travel and promotions budget, they comprise Mr Heseltine's private export army. Their mission, as they shuttle backwards and forwards to the UK, is to use their knowledge of world markets to sharpen up a government export promotion machine changed with narrow-mindedness with the UK's visible trade deficit, which reached £1bn in May.

All the export promoters,

Michael Cassell joins a temporary trade promoter trying to boost UK exports in testing conditions

## British bottle in the Mexican heat



most on two-year secondments, pay regular calls to the eighth floor of Kingsgate House in London's Victoria, home to the DTI's export promotion operation - reorganised to try to improve its effectiveness. Mr Cadwallader says he is impressed by the quality and scale of the DTI's market information but says the department has not used it to best advantage.

UK companies have been targeted as priority markets and each is supported by teams of DTI desk officers who have been relieved of their trade policy responsibilities to concentrate on export promotion.

Mr Heseltine's troopers have notched up hundreds of thousands of miles in search of market opportunities, returning to alert more than 8,000 UK companies.

At 33, David Cadwallader has 30 years of marketing and sales behind him and is one of eight export promoters for Latin America. He has sole responsibility for Mexico, where the UK - at the turn of the century Mexico's biggest trading partner - now accounts for only about one per cent of imports.

In the first six months of 1994, UK exports to Mexico reached £186m, leaving a surplus of £38m. Corporate investors rank second only to the US. According to Mr Cadwallader: "There is a film industry image of Mexico as unstable, bandit-country beset by high inflation and poverty. The reality is 7 per cent inflation, growing consumerism and massive infrastructure and privatisation programmes."

He does not suggest everything is rosy. Nervousness among foreign investors ahead of the recent presidential election highlighted the continuing caution of many businessmen. "In Mexico, there are bureaucratic barriers and ever-changing government regulations. But Britain and British goods are liked, and there are opportunities to sell everything from fine china to prefabricated housing." At home, he is driving 20,000 miles a year by car to ensure companies know it.

On his first, nine-day visit to Mexico - he plans up to six a year - Mr Cadwallader notched up 11 meetings with government and state bodies. At the start of this, his second visit, he has already given radio, television and newspaper interviews before embarking on a packed programme largely designed to explore the market's constraints.

His day begins over breakfast at the Restaurant Continental with import agent Laura Turrell. She is particularly excited about the imminent arrival from the UK of Worcester Bear, whose exploits in search of honey are depicted on a new range of china ware to be sold in the smart boutiques of Mexico City, Monterrey and Guadalajara. Lunch follows at the *de* *Worcester* executives from *Worcester* chain, which owes its name to the British port which

prospered in the golden years of UK-Mexico trade. The store would run a British Week but there are not enough products. "We think UK goods are too expensive and you think we have no money," suggests Enrique Chabre, a director.

The day includes a series of meetings with other importers, local lawyers and executives from UK companies established in the country. Over evening drinks, Mr Cadwallader chats to two young brothers who handle fancy English chocolates and want more items to satisfy the Mexican sweet tooth.

An early flight to Monterrey the next day takes him to a round of talks with businessmen and state government officials on infrastructure projects. Back in Mexico City, Mr Cadwallader sees Mr David Waugh, who heads Trafalgar House operations locally and is after a \$200m water distribution project in Guadalajara. He

might have been off the French and to do that, says, the company will need plenty of political support.

Mr Cadwallader offers all the assistance he can but it will be limited. Despite demands from Mr Michael Portillo, former chief of the Treasury, that the DTI's expenditure on export assistance be trimmed further, the budget is small. This year, the DTI has \$57m to spend on improving UK trade overseas, of which it set aside for Mr Heseltine's team of export promoters.

At a planning meeting at the British Embassy, Mr David Berg, deputy head of mission, says "the situation is very tight". Six trade missions in Mexico will not be enough DTI cash to help them all.

It is an unequal battle against big-spending competitors - the German "There is no question those engaged in commercial promotion have one hand tied behind their back", says Sir Roger Hervey, retiring British ambassador in Mexico, who spends 60 per cent of his time promoting UK business interests.

Mr Cadwallader thinks he is lucky working with a commercially-oriented embassy but he still harbours thoughts to send shivers down the back of many a career diplomat. In his five minutes with Mr Heseltine he was bold enough to suggest the Mexican embassy should be converted into a showcase for Britain filled with commercial staff. The secretary of state expressed regret that embassies were the responsibility of the Foreign Office.

Mr Heseltine says deals are now being done as a direct result of his promoter's efforts and he may enlist more. Not all the promoters, however, have proved particularly energetic and future recruitment might be more selective. Some DTI export promotion staff still resent "outsiders" on their patch, though much of the original scepticism has disappeared.

Mr Cadwallader thinks his job in a country of 87m people might have to be more focused to be effective and is still waiting for confirmation of the first export deal to arise directly from his efforts. He says he is looking forward to cracking open a bottle of champagne, though he accepts it is one product in which the UK simply cannot compete.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## Right price for Euro electricity

From Mr David Porter.  
Sir, The frustration of the Germany city which is not allowed to buy cheaper electricity from the Netherlands is understandable ("Sparks fly over attempt to break power barrier", August 26). I have met several users of electricity who, having secured lower prices through supply competition in Britain, wonder why their outlets in other

parts of Europe are not allowed a similar choice between electricity suppliers.  
Competition between producers and the right to choose a supplier will drive down electricity prices - help to Europe more competitive. Unfortunately, that prospect does not appeal to many of Europe's electricity monopolies, which are resisting liberalisation. There is no shortage of

companies waiting to provide competition - many of them British - but it will not come about until more of Europe's electricity customers insist on choice. They should stand up and be counted.  
David Porter, chief executive, of Independent Electricity Producers, 11 Whitehall, London SW1A 2BX

## No sense of nostalgia for Third Reich

From Mr Georg Heindl.  
Sir, I would have enjoyed your otherwise interesting article, "As They Say in Europe" (August 27), much more had it not been for the reference to the "Third Reich" which got it all wrong. Nobody in his right mind in Austria feels nostalgic about the Third Reich. The times when people would go to Bratislava on the tram without any border controls were not during the Third Reich but during the Habsburg monarchy. Border controls were introduced after the dismemberment of the monarchy and the tram service suspended when the Iron Curtain went down only 40 miles east of Vienna.

Neither did the multinational monarchy have any colonies. It is difficult to imagine any empire of the day which would have made colonialists foreign ministers like the Polish and Hungarian counts Goltzchowski and Andrássy, or even prime minister like Count Taaffe, the offspring of an Irish family. True, Austria is firmly anchored in the west. At the same time we have offered our neighbours to the east a helping hand on their way into the new Europe. This was stated explicitly by President Klesstil only a few days ago at a meeting of eight central European heads of state.

There will be no resurrection of the empire because, as you say, history is not about to repeat itself. But there will be a new dimension of European cooperation in which Austria definitely will play her part. Georg Heindl, press attaché, Austrian Embassy, 18 Belgrave Meuse West, London SW1X 8TU

## Valuable service

From Mr Paul J L Rex.  
Sir, I have followed with interest your coverage of Lord Archer's dealings in the shares of Anglia TV.  
Your paper has frequently featured the problems facing small investors in their access to the Stock Exchange. I am sure that your readers would consider it a valuable service if you were to publish a list of other individuals who are prepared to deal on behalf of friends and acquaintances in the shares of public companies of *£100,000* is a

## Not convincing evidence on market testing savings

From Mr John Sheldon.  
Sir, Sir Peter Levene protests too much. He writes (Letters, August 26) that detailed evidence to back up the claims for savings made from market testing Civil Service activities is publicly documented in the Citizens' Charter Second Report. I assume he is referring to the table entitled "Annual savings and department-wide costs of market testing" in that document.  
Unfortunately for Sir Peter, *£100,000* is no *£100,000* in the claimed "savings", just rows of figures which *are* presumably expected to take at face value. Taxpayers and civil servants are entitled to more than this. A series of assertions presented in tabulated form is no

more convincing than if presented in any other form. The table makes very impressive-looking claims for millions of pounds of savings, until (like most quick remedies) you look at the small print.  
The notes accompanying the table state: "The savings figures are measures estimated savings in future years" and "therefore the calculation of any net savings figure should be treated with caution, and regarded as illustrative only". This is not what most people would call a convincing piece of evidence.  
John Sheldon, general secretary, The National Union of Civil and Public Servants, 124/130 Southwark Street, London SE1 0TU

## A powerful source of revenue for the chancellor

From Mr Peter Rost.  
Sir, If the UK chancellor is looking for extra *£100,000* capital and profits levy on the regional electricity companies. This would be politically popular, compensating for the embarrassing undervaluation of the privatisation reflected in

the troubled share prices. Siphoning off some of the bulging surplus cash, with even more to come from the sale of National Grid Company, would not be seen as unfair, and it is justifiable economically, as it would assist in the reduction of the public sector borrowing and offers earlier

scope for *£100,000* tax *£100,000*.  
A previous chancellor's excess profits levy on the windfall profits of the banks provides a respectable precedent. Peter Rost, chairman, Major Energy Users' Council, Berkhamsstead, Herts EN4 1LE

## Error to abolish House of Lords - but reform another matter

From Mr Nicholas Beale.  
Sir, Roland Rudd's article advocating the abolition of the House of Lords is misnamed ("Time to go, Lords", August 25). The great advantage of the House of Lords is that its members are free to speak their minds and are mostly not politicians.  
It is not an "accident" that such a group is often better

informed and makes wiser decisions than the House of Commons. To abolish such a valuable institution for reasons of prejudice would be a grave error.  
But reform is a different matter. To make it completely *£100,000* all that is *£100,000* is a modest adjustment to the voting system used in the upper house. Each peer would

have a number of "shares" which would be the total number of votes cast for his or her party at the last general election, *£100,000* by the number of peers who are members of that party. The votes of abstainers would be divided equally between the independent peers. This would combine the benefits of proportional representation with *£100,000* advantages

of an independent-minded and knowledgeable second chamber, using a system familiar to all shareholders and company directors. Combined with the nostalgic appeal for ennobled former trades union leaders, it is irresistible.  
Nicholas Beale, Berkeley Square, London, W1X 8HG

Dictation in French. Letter in Spanish. At The Regent we'll even take a few notes when the occasion demands.



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Wednesday August 31 1994

## Virtue in mega-deals

After the financial excesses of the 1980s a new wave of takeovers and mergers denominated in billions of dollars inevitably gives rise to a sense of unease. The nervousness is magnified when, as in the case of SmithKline Beecham's offer for Stirling Health this week, a \$2.5bn bid is financed on borrowed money and declared to be part of a plan to "restructure" the major healthcare company in the world.

Yet the generalised worry can be overdone. The financing of most of the mega-deals so far this year has fallen well short of the risks run in the heyday of leveraged buyouts. The deals are also being driven chiefly by industrial logic. The get-together between defence contractors Lockheed and Martin Marietta is part of a desirable rationalisation in an industry that has already seen the marriage of such giants as Northrop and Grumman earlier this year. SmithKline Beecham and Stirling are following a route already explored by Merck and Eli Lilly, among others.

If the deals have anything in common, it is that they amount to a backhanded tribute to the effectiveness of the Clinton administration's fiscal policy. Defence and healthcare spending were two of the more dynamic components of the budget deficits that piled up under Mr Clinton's predecessors. The end of the Cold War and the need for discipline in welfare spending have combined to change government priorities. Mega-deals are a just one indication of how the corporate sector is trimming its sails to the prevailing fiscal wind.

These problems are common to most of the industrialised world. But rapid adjustment in the US is facilitated by the existence of a more sophisticated takeover market. Europe's response is not so

less under way, although the commitment to fiscal orthodoxy, which is encouraged by the Maastricht convergence criteria, varies widely from government to government. Measures to cut spending and increase taxes are accompanied by an accelerating privatisation programme that will shift part of the burden of public sector finance from debt to equity markets. Among Europe's corporate giants awaiting treatment are Lufthansa in Germany, Renault in France, the Italian energy and telecom concerns Enel and Stet.

One of the conventional wisdoms of the post-Cold War world is that the adoption of the liberal market model in developing countries will raise investment returns and attract a growing flow of First World capital. This is undeniable, but it should not be forgotten that the potential for increasing risk-adjusted returns in the public sector of the industrialised world is also very great.

One lesson of the British privatisation programme is certainly that policymakers tend to underestimate the scope for efficiency gains at the time of privatisation. The dynamic effects that come from the introduction of market discipline into hitherto protected industrial structures are far reaching. The phenomenon may also result in a pattern of capital flows that diverges sharply from that suggested by the global distribution of payments imbalances.

There may be advantages, too, for continental Europe in the more active equity markets that will result from privatisation. The merits of takeovers in bringing about industrial restructuring remain controversial. But a deeper secondary market is a magnet for external portfolio funds and thereby helps reduce the cost of domestic capital.

## Late payment

Are late payments such a problem for European companies as a threat to the economic recovery now under way? The European Commission thinks so. It has just produced draft recommendations to EU governments that companies which pay bills late should suffer statutory penalties. The practice, it says, jeopardises cross-border trade and the single market.

According to the Commission, the average time between delivery of goods or services and payment has steadily lengthened to an EU average of 66 days last year. The Commission blames recession for encouraging the practice, but says that companies are not relinquishing the habit during recovery. Its main proposal is that companies should have a statutory right to interest at commercial rates on the overdue payment. It also wants court procedures for seeking redress to be simplified. The recommendations are not legally binding and do not require members' approval, but may be followed by a directive if the next two years bring no results.

The plans have provoked opposition, notably from the UK, which has one of the worst records on

late payment, but have also been welcomed by small businesses which suffer particularly from unexpected shortfalls in cashflow. But it is not clear that the proposals will achieve the desired effect.

Many EU member countries already give companies a statutory right to interest on late payments. Although these countries have better payment records than the UK, delays are still considerable, and appear to have lengthened recently. Moreover, companies in these countries typically agree longer credit periods, and the Commission plan could encourage that to become widespread. Nor is it clear that action at EU level is warranted: the Commission has not convincingly established its starting point that the practice threatens cross-border trade.

What is needed instead is a range of less drastic measures by member countries and by companies themselves. Clearer contracts, better ways of checking the creditworthiness of customers, and easier access to annual accounts of foreign companies would all help companies reduce their risk. Europe-wide legislation, however, is not the answer.

## African compact

The warning signals from Africa are ominous. New tensions surface, and old conflicts continue. The burdens of natural and man-made disasters, crippling debt and sweeping diseases have become intolerable. Yet, as Africa's plight has become more acute over the years, the international response has tended to be belated and poorly coordinated.

Streams of compassion have taken the place of pre-emptive action. Hastily planned operations in Somalia and Rwanda have not been sustained. Other states in need of help, such as Sierra Leone, have been abandoned.

Western policy has been damaged by allowing the principle that aid should be linked to good governance and human rights to be influenced by short-term expediency. In Kenya, the country's first multi-party elections for over 20 years were flawed, but nevertheless won international endorsement. Elsewhere, the principle was negotiable: a multi-party poll was a precondition for resumption of normal aid in Kenya, but not for Uganda.

Nigeria is the latest test of the international community's willingness to assist an African country in distress, before pictures of disaster appear in western living rooms. Although the US was sufficiently concerned to have sent an embassy to Lagos, James Jackson was thought too close to former military leader General Ibrahim Babangida, and to Chief Justice Abacha, the jailed opposition leader, to play honest broker. As for the UK, it emerges with no

credit, for it has not seen fit to send a foreign office minister to assess a crisis which could destabilise the region.

Western powers may have assumed prominent roles in Somalia and Rwanda, but they have failed to meet responsibilities elsewhere. In Zaire, for example, the west must even bear some responsibility for the resumption of the Angolan civil war after the 1992 election. Namibia's transition to independence under UN scrutiny required some 6,000 personnel, while Angola had to make do with barely 600.

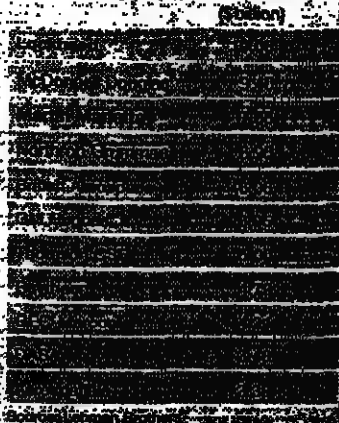
Africa's problems are complex and daunting. But the west can act sooner, do more, and perform better. The continent's plight requires a more effective co-ordinated and longer-term effort. The disarray in the funding of donors and aid agencies must also end.

The way influential charities, such as Oxfam and Christian Aid - the Economic Commission for Africa and other UN agencies are at odds with the World Bank over reform policies is profoundly damaging. Yet there is more common ground than seems to be the case. The need for radical debt relief, greater attention to the impact of reform on the poor and strengthened management capacity, are concerns common to all.

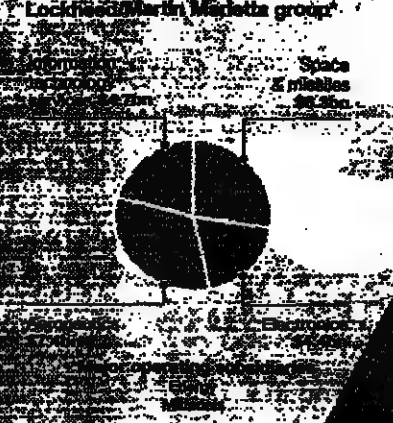
More than 10 years ago, the World Bank called for "a new kind of social compact, an agreement within the world community that the struggle against poverty in Africa is a joint concern". Such a compact is now urgent. Without it, Africa's crisis could become a catastrophe.

## Global defence industry: the big guns merge

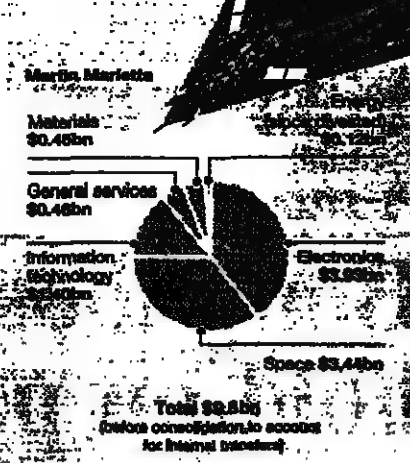
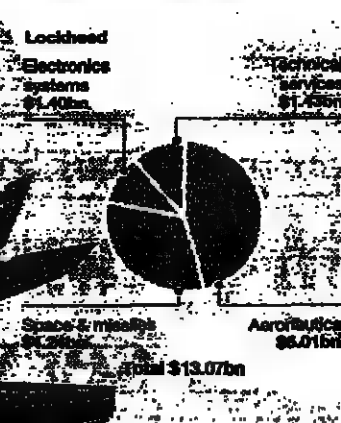
Turnover in defence business 1993 (\$billion)



Breakdown of business by product



Breakdown of business by product



## Joint manoeuvres aid the defence

Bernard Gray explains the motives behind yesterday's merger of US companies Lockheed and Martin Marietta

Mr Dan Tellep, chairman of Lockheed, the US aerospace company, was adamant recently that defence companies would have to take the opportunities which came their way in their search for consolidation. "Everyone is looking at everyone else, we have to be flexible," he said.

At about the same time, Mr Norman Augustine, chairman of another aerospace contractor, Martin Marietta, observed that "huge cost savings are achievable [from rationalisation]."

In a New York hotel room on Monday night they put those ideas into action in a merger between the two companies which will create the world's largest defence business.

The deal reflects the philosophies of the two men. Faced with a tough climate in the defence industry - US equipment spending has fallen by two-thirds in real terms over the last year - both have been leading the consolidation of the sector. Both are clear that the best way to survive the savage cutback of US equipment procurement is to be as lean, mean, and as large as possible.

The new company, Lockheed Martin, will certainly be big and well placed to take on competitors. It will have sales of \$23.5bn, making it only slightly smaller than aircraft manufacturer Boeing. And it will

paying tax, interest and dividends, the combined company will generate \$480m in cash over the next five years to spend on investments or acquisitions. The company will make the F-16 and advanced stealth F-22 fighters, the C-130 Hercules transport plane, the Trident II ballistic missile, the B-2 Spirit stealth bomber and a wide variety of avionics and airborne electronics equipment.

Yet for all the impressive array of products, there is comparatively little overlap between the two merged companies. Lockheed has traditionally been an aircraft manufacturer, while Martin Marietta has concentrated

on electronics systems and missiles. In an ideal world the cost savings would have been greater if each had merged with a company in its own field, but that is unlikely to worry either chairman.

Both companies have already seen the need for consolidation in their own specialties. Lockheed helped to rationalise the combat aircraft business when it bought General Dynamics' F-16 fighter plant last year. Now with fewer possible mergers around, Mr Tellep stresses the art of the possible when looking for partners. In an industry when aggressive bids are rare, the need is to find companies which can make work, rather than where the overlap is greatest.

Similarly, Martin Marietta added to its space businesses when it bought operations from General Dynamics and conglomerate General Electric. However, Mr Augustine thinks that there are plenty of overheads and duplicated efforts which can be cut out from defence companies even when the number of spare seats is rapidly diminishing. Martin Marietta tried and failed to buy aircraft-maker Grumman earlier this year when it was snapped up by the Californian aerospace company Northrop. There is a growing feeling that if companies do not find acceptable partners soon, they may be too late.

This is despite the strong rise in the price of defence company shares since the process of rationalisation in the US defence industry began

three years ago. Some felt that following the Northrop Grumman deal, mergers would slow because share prices had risen too much. It may be no coincidence that yesterday's deal will be financed by an exchange of shares rather than as a cash bid - cutting out any bid premium which might otherwise have been paid.

Other defence companies feeling that they are too small to survive will not feel any more comfortable as a result of this deal. The tightening of the reins of rising share prices and reducing merger options has moved up another notch.

There were, then, strong financial and management incentives behind the merger. Still, for all that the deal has a sharply defensive air, it might have been more natural for Lockheed to merge with Boeing or McDonnell Douglas, as they are in the aircraft business too.

Yet both are larger than Lockheed and it would have been difficult for Mr Tellep to cut a deal on equal terms.

Similarly, Martin Marietta has more in common with missile-makers Hughes or Raytheon, but Mr Augustine would have found it hard to strike a deal with General Motors, Hughes' owner, that would have enhanced his position. Thus there is a sense in which yesterday's deal was the result of threats faced by the companies - rather than the opportunity ahead. The most obvious threat is the squeeze on defence spending.

Pentagon policy is encouraging companies to restructure, say Bruce Clark and George Graham

## A prize for paring

One of the first questions facing the bosses of the defence giant created yesterday will be how much money they can reasonably demand from the Pentagon as "reward" for their contribution to streamlining the industry.

For the 1994 year, the Pentagon has followed a controversial policy of subsidising restructuring moves in the overburdened defence sector by passing on industry a share of the benefits that accrue to the public purse.

At first in theory, one of the first beneficiaries of the industry's efforts to cut costs should be the Pentagon and hence taxpayers. The Pentagon has acknowledged this by being prepared to pass back to the companies involved a part of the benefit it receives when arms makers are able to quote lower prices for their products as a result of streamlining.

The ones in on the companies to provide the Pentagon with detailed evidence that they can deliver particular weapons more cheaply as a

result of reduced overheads. But when mergers or acquisitions are planned, the chances of a reward have become an important part of the financial calculations.

Mr Norman Augustine, chairman of Martin Marietta, has been one of the most prominent advocates - and beneficiaries - of the Pentagon's policy, whose architect is Mr John Deutch, the deputy secretary for defence.

The policy has its critics on the political right - which views it as interference with the market - and on the left, which accuses the administration of encouraging big layoffs.

Mr Larry Korb, a former Pentagon official who now works for the Brookings Institution think-tank, is one of the harshest right-wing critics of the policy. He believes that on the basis of past "rewards", the giant corporation created yesterday could ask the Pentagon for

about \$1bn in help with restructuring costs. Other experts are expecting a much lower figure.

Mr Korb maintains that the Pentagon should respond sceptically, and is dismissive of arguments from Mr Deutch that the policy promotes rational streamlining. "Who is to determine what's rational other than markets?" he asks.

However there are some observers who see the Pentagon's policy as the only alternative to a disastrous free-fall in the sector. "You either have managed down - this is - you have managed down, which is essentially companies going out of business and unemployment," says Mr Richard H. Brown, a Washington research group.

However, the fact the Pentagon is prepared to encourage mergers does not mean that it has abandoned all concerns about anti-trust issues. There was disappointment

in the US defence industry last spring, when the Pentagon, in a series of anti-trust procedures, pointedly avoided calling for any special treatment for the sector.

Anti-trust enforcement officials at the Department of Justice and the Federal Trade Commission have traditionally been reluctant to treat defence companies any differently from civilian manufacturers.

They have successfully challenged mergers such as the proposed acquisition in 1992 of Olin Corp's ammunition division by Alliant Techsystems, on the grounds that the deal would create a monopoly supplier of certain shells and ammunition.

But in practice, few defence mergers have been blocked. Some industry experts say the Alliant-Olin link-up was a transparent attempt to merge preemptively so that the two companies would not have to bid against each other on a large

ammunition contract known to be imminent. Anything less blatant than that has generally escaped challenge.

"Defence is special. But we also concluded that it is not so special that current law and guidelines ought not to apply," said Professor Robert Pitofsky, an anti-trust expert.

As a monopsony or single buyer, the Pentagon has the clout to look after its own interests, and its use of subsidies is an example of this.

In the case of Lockheed and Martin Marietta, there is, in fact, remarkably little overlap of the kind to raise anti-trust concerns except perhaps in the field of satellites. "Other than that [satellites], I don't see any difficulties in big [weapons] platforms," says Mr Erik Fagstad, a business executive for National Security, a Washington defence think-tank.

The real anti-trust dilemma for the US defence industry will emerge at a later stage in the down-sizing of the sector, a process which shows no sign of abating.

## OBSERVER

## Over to Hills

So has 89-year-old Rodrick Hills, Chairman of the Securities and Exchange Commission in the mid 1970s, found a resting place at last?

Hills and wife Carla, President Bush's trade negotiator, have found a new stable. Both have become partners of the Washington office of Mudge Rose Guthrie Alexander & Ferdon, where Richard Nixon once practised. As well as being another name to add to his business biography, it has a solidly international practice. Let's hope it works out better than his last two sojourns.

In 1989, Hills had turned up at Donovan Leisure as managing partner of the DC office. "They really did need help," he recalls. Trouble was, Hills was also engaged in a regulatory job at Daniel Burnham Lombard, clearing up after the junk bond saga. In one course it emerged that his new legal colleagues were representing some of the Drexel employee partnerships that had invested in the junk bonds. "So in 1992 Hills headed off to post New York firm Shea & Gould. Oh, for two years later, "Hills (the firm) decided to commit suicide" and he and Carla, who was starboard by this time, were seeking refuge. Challenges. Shea & Gould's lawyers were blundering around between partners over a multitude of problems including succession.

## Stand and deliver

Wow. The Alliance & Leicester building society has become the first of its kind to release interim profit figures on a voluntary basis.

Peter White, A&L's chief executive, said his society had taken this historic step to be in line with best practice and to improve accountability to its members. No doubt. It may also be intended to impress upon the Treasury, which is about to launch a consultation paper looking at how societies might be made more accountable, that mutual organisations already have their members in mind.

This extra information is welcome. But if A&L was really keen to impress on its customers the benefits of membership, it could revive an old building society tradition and pay them a dividend. One to watch for the full-year results package?

## Desperate Dan

Can former US vice president Dan Quayle really be thinking about running for the presidency on



the Republican ticket in 1996? CNN reckons that Quayle, currently employed as a corporate lawyer in Indianapolis, has decided to run after brisk trade in his autobiography, Standing Firm. Maybe it's all a mistake - which it could well be, going by past experience. Quayle is who was once advanced the theory that only Republicans understood the importance of bondage between children and parents. He famously insisted "potato" was spelt "potato". Indeed, he notched up enough gaffes to sustain a journal called the Quayle Quarterly, to which US citizens could subscribe in order to catch up with his latest mishaps. "Then again, any politician who is

so despised by the liberal media can't be all bad. Who knows, two years from now, maybe American voters will crave a little dumbness.

## Mickey-take

"Who's the leader of the club we all want to join? M-I-C-K-E-Y M-O-U-S-E," runs the jingle. Just don't hum it too loudly on Japan Airlines.

Plagued by poor earnings, JAL this summer launched a Disney campaign, dubbing three of its aircraft in Disney characters and showing Disney films to befuddled passengers. Its air hostesses - average age 31.2 years - were required to dress up as Minnie Mouse, including those distinctive outside black ears.

They didn't much like that. Some even had the nerve to say they felt like Bunny girls. Wrong rodent, surely? Anyway, their union has now wrung a concession from management.

In an effort to stem the squeaking, the hostesses are now being given Minnie Mouse aprons, "to make wearing the head gear easier." Terrific.

## Top cat

Hello, hello: Sounds of more headbanging at Société Générale de Surveillance, the Swiss-blue chip which prides itself on being the world's largest trade inspection and

testing organisation. Elisabeth Salina, the beautiful and determined chairman, has sacked her chief executive, former Parrier boss Thierry Chéreau, less than two years after she brought him in to help sort out the business.

His appointment had always looked a bit odd. SGS was still recovering from a nasty boardroom battle in 1989 when Salina, then only 34, had headed a posse of younger founding family members that won back control of the board. Many observers were surprised that she brought in Chéreau rather than become chief executive herself.

Salina is now abdicating the position of chief executive claiming SGS has become too complex to be run by one person, and is creating an executive board... which she will chair. She hopes potential successors will emerge in the next five years, so she can withdraw again.

Don't hold your breath.

## Dressing down

Australian prime minister Paul Keating's attempts to see more women in important places looks in danger of being misinterpreted. Previously awarded high marks for his efforts on behalf of women, not least through the Office of the Status of Women, he is hosting a reception next week marking the OSW's 20th anniversary. Dress code for the event: "Loungesuit, short dress".



Private sector to deliver mass mail from 1995

## Bonn loosens state's hold on postal services

By Christopher Parkes  
in Frankfurt

Germany's state postal monopoly was weakened further yesterday by an agreement to let private companies deliver shopping catalogues, magazines and advertising material.

Mail order company costs - and the volume of domestic letter post handled by the federal service - could eventually be reduced by up to 30 per cent.

The first licenses will be distributed before the end of the year among the 67 private companies which have already applied, said the economics minister.

The move is a compromise in a tussle between the economics and postal ministries, and was reached yesterday following the intervention of Mr Friedrich Bohl, senior minister in Chancellor Helmut Kohl's office.

Under the deal, private mailings of 1,000 or more items weighing more than 250g will be allowed from next January. One year later the weight limit will be lowered to 100g.

The BVH mail order industry

said it was disappointed by the restriction, claiming only a third of its annual mailings could go through private distribution channels for the time being. It wanted legally binding assurances that the limit would be lowered to 100g on time.

However, the compromise marks a successful move to the association's lobbying. Mail order companies, which have already secured a joint venture private postal service, will be the earliest beneficiaries.

During their three-year campaign they claimed complete liberalisation would help reduce their annual postage bill of DM1bn (\$600m) by 20-30 per cent. They also countered warnings that 30,000 federal postal service jobs were at risk with claims that private delivery system would generate 25,000 places.

The state infopost service, which at present has a monopoly on mass mailings, last year contributed around DM4.5bn to the state post office's total turnover of DM28bn.

The reform is one of the most

important liberalisation measures yet in the postal system, and follows the post office's recent award of a contract to the TNT transport multinational to manage a network of 33 new parcel post freight centres under construction at a cost of DM4bn.

Despite facing private competition in parcel deliveries for almost 20 years, the state service still has a 26 per cent share of the domestic market.

Other moves under way include the replacement of 500 single-count official post offices with licensed agencies in private shops and petrol stations. Efforts to cut the number of the latter include a project to offer companies a comprehensive mail delivery service in which post will be delivered to individual offices.

The shake-out precedes the first stage of privatisation of the postal service, scheduled for 1996, under which the government will offer for sale 25 per cent of its shares in Deutsche Post, a new joint-stock company embracing all activities of the state concern, to be established next year.

## Japanese jobless total hits 7-year high

by William Dawkins in Tokyo

Japanese unemployment rose to a seven-year high of 3 per cent in July casting a shadow over an already weak economic recovery.

The increase from 2.9 per cent in June makes it more likely that the jobless rate will rise above its 1987 record of 3.1 per cent. The job situation will remain "severe" even if the economy picks up, warned Mr Kozo Igarashi, chief cabinet secretary.

The trend puts more pressure on the coalition government, led by the Socialist Mr Tomiichi Murayama. His chances of lifting the low popularity depend on delivering an economic recovery.

Japanese unemployment remains low by comparison with the 6.1 per cent in the US, yet any rise provokes a fresh round of public agonising over Japan's ability to uphold the tradition of job stability.

Corporate Japan's drive to cut costs by shifting production to cheaper locations in Asia and cutting overseas recruitment are seen as factors in the increase in joblessness.

Tokyo's unemployment rate will significantly exceed 3 per cent, yet this rise is a worry for the government. Mr Ryutaro Hashimoto, minister of international trade and industry, called for the creation of more temporary jobs, which would be helped by fewer restrictions on personal agencies.

The number out of work rose over the year to July to 1.83m. Of those in work, the number of salaried employees fell by 20,000, the first decline in 18 years and a sign of corporate cost-cutting.

At the same time, the overall labour market has weakened, which is the chief reason for the government's gloom over the outlook. There were only 83 jobs available for every 100 people seeking work in July, the third consecutive monthly decline.

The figures confirm the poor job outlook for the 1995 batch of university graduates, who account for most new entries to the job market. The job seekers' ratio is at its lowest point since January 1987, when the economy was reeling, as now, from a rise in the yen. A further decline in the ratio is expected, Mr Dick Beason, senior economist at James Capel Pacific, says.

## Global investment surges after two years of decline

By Frances Williams in Geneva

Global investment surged last year after two years of decline, according to the latest World Investment Report compiled by the United Nations Conference on Trade and Development. Developing nations attracted record investment flows.

Worldwide flows of foreign direct investment (FDI) were \$195bn in 1993, up from \$171bn the previous year but below the 1990 peak of \$232bn. However, FDI flows into developing countries rose sharply, and last year's \$80bn total was twice 1991 levels.

China was the target for much of the increase with FDI last year at \$20bn, up from \$4.4bn in 1991, making it the second largest FDI recipient after the US.

As a result, foreign affiliated ventures were estimated to account for more than a quarter of China's exports of \$92bn last year, compared with 9 per cent in 1991.

UNCTAD points out that FDI inflows to developing nations are still concentrated in 10-15 host countries, overwhelmingly in Asia and Latin America. The world's poorest countries receive little FDI - a meagre \$300m in 1993 - and their share has been declining.

However, fears that western Europe would corner FDI flows would be unfounded, the report says. Inflows into eastern Europe in 1993 were only \$5bn, about the size of the flow to Mexico, and the estimated FDI total in the region has reached some \$18bn, which is little more than that of Thailand.

Among industrialised countries the US has regained its position as the most attractive investment location, with FDI

inflows of \$32bn in 1993. It is also the largest source of FDI, investing a record \$60bn abroad last year.

Within the European Union, Britain is again the most popular investment destination, and the second biggest worldwide. Outflows from Japan, however, have shrunk dramatically from \$48bn in 1990 to \$12bn last year, reflecting the impact of recession and the sharp fall in Tokyo share prices.

The FDI report also highlights the influence of multinationals in the world economy continues to grow, UNCTAD says. The report said about 37,000 parent companies with more than 200,000 foreign affiliates owned over \$2,100bn in overseas assets in 1993 and controlled as much as a third of world output and trade.

Markets freed to attract investors, Page 4

## Concessions denied

Continued from Page 1

advised IRA leaders to consider halting their armed campaign. Senior Ulster Unionists appeared last night to have accepted London's assurances, with Mr James Molyneux, the UUP leader, expressing confidence the government had no plans to change Ulster's constitutional position. But the Rev Ian Paisley, leader of the hardline Democratic Unionist party, warned angrily that a ceasefire achieved through the surrender of the British government could be "a recipe for civil war".

Early indications from Protestant paramilitary groups suggested that they were determined to continue their armed campaign even if the IRA lays down its weapons.

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## Rowland under threat

Continued from Page 1

are required to seek permission from the Bank of England before "parting with... investments to... a Libyan person". It is understood that the Bank's permission was not sought in this case.

According to a Financial Times analysis, the \$5.5m costs include: Mr Rowland's salary of more

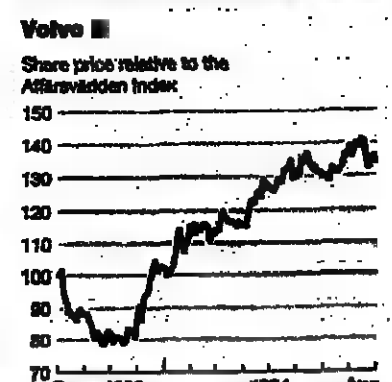
than \$1.2m; Mr Rowland's Gulfstream private jet, used almost exclusively by Mr Rowland, costing about \$2m a year to run; More than \$200,000 for employees who work directly for Mr Rowland.

A 51 per cent majority of the 13 Lomro board members would be required to strip Mr Rowland of his executive status.

## THE LEX COLUMN

### Allied forces

FT-SE Index: 3249.6 (+15.5)



Source: FT Computex

Europe's defence industry has been set a challenge by the planned \$10bn (£6.4bn) merger between Lockheed and Martin Marietta. Lockheed Martin will not simply be a giant. The merger also marks an intensification of the trend to create a lean US defence industry better able to win orders in international markets. In the past, it may have been possible to argue that US armaments were over-engineered and uncompetitive, so dependent had companies become on soft Pentagon contracts. But the industry has reacted determinedly to the end of the cold war by shedding staff and merging facilities. Lockheed and Martin Marietta were important agents of change even before yesterday's deal.

Much of the activity so far has involved horizontal integration. This was the case in Northrop's \$2bn takeover of Grumman in April. The Lockheed Martin merger, by contrast, is partly about vertical integration. An aircraft manufacturer is being linked with the world's largest producer of aerospace electronics. The point will not be lost on Britain's GEC-Marconi, which has long considered a vertical merger with British Aerospace.

Lockheed Martin must still receive US antitrust approval. But this hurdle is relatively low by comparison with the problems European defence groups face in knocking their industry into shape. Continued concerns over national sovereignty have virtually ruled out any cross-border takeovers and, instead, encouraged messy collaboration. Eurofighter, for example, stepped-up restructuring in the US means that the European approach to rationalisation looks increasingly like an unsatisfactory half-way house.

### Lomro

Mr Tiny Rowland will have his work cut out to justify the \$5.5m-plus he costs Lomro each year in salary, expenses and other costs under his direct control. The issue is not so much that the Lomro joint chief executive's £1.2m pay-package is excessive. It is rather that his expense account for items such as use-keep of his two homes and the company's private jet looks high in relation to group's pre-tax profits of \$172m last year.

One could still defend the costs if they provided value for money. Mr Rowland must, for example, entertain his business contacts and jet around the world. Lomro's far-flung trading operations. But this line of defence would be easier to hold if Lomro

rho's financial performance was good. In fact, the shares have been a poor investment since the late 1980s.

Mr Dieter Bock, the other Lomro chief executive, seems intent on using the issue to wrest full executive control of the group from Mr Rowland. While many question Mr Bock's ability to squeeze more profit out of Lomro's operations, his plans to "normalise" the group's relations with the City have been welcomed by most shareholders. This should give him the edge if, as expected, directors Thursday's board meeting are asked to choose which of two warring chief executives is back.

### Argyll

The £18.7m Argyll raised from the sale of 151 Lo-Cost and Presto stores may look modest when set against their £150m of turnover. But to realise more than asset value is a satisfactory result given the tough conditions small discount stores now face. The supermarket groups, including Argyll's Safeway, have responded very effectively to the increased threat from the discounters as the problems of Shoprite show only too clearly. Kwik Save is having to work hard to grow sales and the continental European newcomers are thought to be finding the pickings less easy than they imagined.

The going is particularly tough for the smaller shops, and the fact the Lo-Cost outlets are to be converted into the Spar convenience format reflects the view that, at an average of 2,100 square feet, they are no longer big enough to succeed as discount stores. Argyll's remaining Lo-Cost outlets are more than twice the size and

can be expected to fetch better prices. The problem for the smaller stores was that they did not have the range, particularly in fresh foods, to compete with the new breed of convenience stores. Groups like Watson & Philip and T&S Stores are bringing to convenience shops the technology now standard in larger supermarkets. Thanks to the huge changes in retailing systems in recent years, Tesco argues that it can now make money out of much smaller units. But they are unlikely to become more than a side-show for the leading chains while the returns from superstores remain so attractive.

### Volvo

Volvo looks in much less of a bind than when the doomed merger with Renault was proposed last year. Yesterday's half-year figures show the impressive impact of higher car and truck sales on profits. Since Volvo's main markets - the US, UK and Sweden - are recovering early, that could be a taste of things to come from other European manufacturers. The weakness of the krona has also sharpened Volvo's competitive edge. Shareholders who argued that the merger seriously undervalued Volvo must be feeling a warm glow of satisfaction, not least because the shares have outperformed the Swedish market by 30 per cent this year.

More importantly, the balance sheet has been restored to good health without the rights issue that was threatened if shareholders rejected the merger option. With its stakes in Renault and Pharmacia - and the BCP consumer product business - still to go, Volvo should have more than enough cash to develop its next generation of cars and trucks without a partner.

The lingering doubt is whether Volvo has sufficient market clout on its own to earn a decent rate of return on this investment. Although it has been gaining market share, the suspicion remains that Volvo sells too few cars to be sure of making an attractive return. The disposals programme merely buys time in which the question of alliances can be revisited. Until Volvo comes up with a convincing answer, though, it looks like a riskier investment than its stronger competitors. On a multiple of around seven times next year's forecast earnings, higher than the best of the US car giants, it is now difficult to argue that Volvo is cheap.

Tax savings for lower risk portfolios

## NEW OPPORTUNITIES FOR PERSONAL TRUSTS

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  - £1.4 billion under management.
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W

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GILT-EDGED EXPERTS

\* Includes Building Society (Halfpenny 90 day account), FT Short Gilt Index and National Savings Certificates. The Whittingdale Short Dated Gilt Fund is an authorised unit trust. Please remember that past performance is not necessarily a guide to future returns and that the price of units and the income from them are not guaranteed and can go down as well as up. Tax rates and reliefs depend on individual circumstances and are subject to change. Whittingdale Unit Trust Management Ltd is a member of LAUTRO and IRO.

## Europe today

North-west Europe will be dominated by a high pressure system over the northern North Sea. Therefore, sunny spells are expected in Norway and southern Sweden, although temperatures will remain rather low. Northern Scandinavia will have showers. More cloud will cover Denmark, the Benelux and the western part of the UK. A depression south of the UK will cause widespread rain over large areas of the UK and western France. Thunder storms will erupt in southern France, the Alps and the northern Balkans. Rain is also expected in Russia along a frontal zone connected with the depression south of the UK. The Mediterranean will continue sunny and warm.

### Five-day forecast

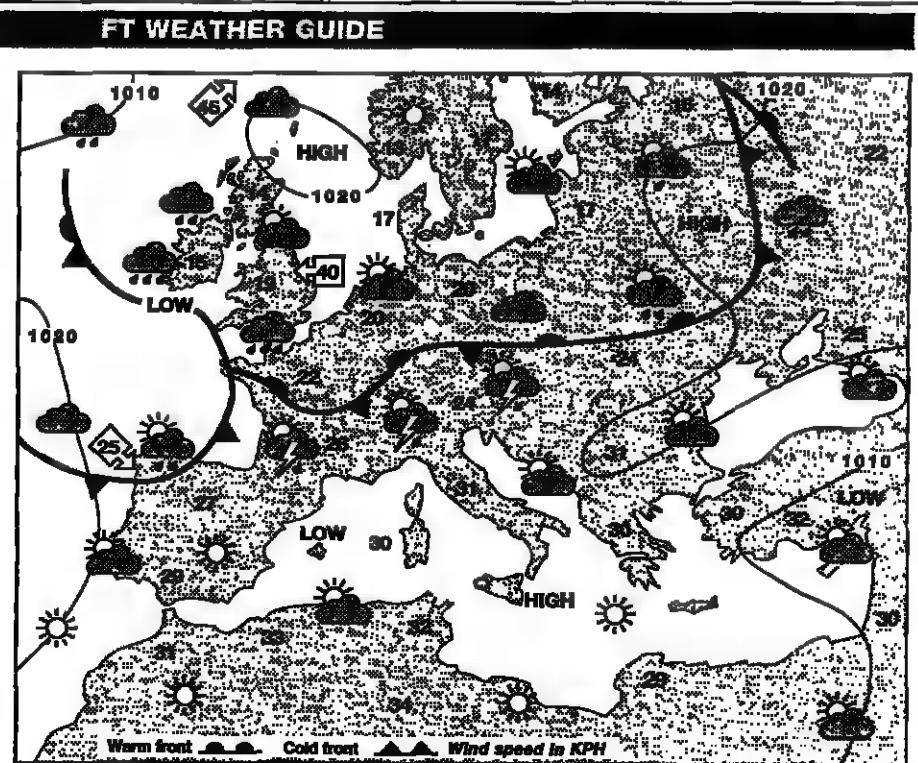
Pressure will remain high over Scandinavia during the next couple of days. As a result, most areas will be sunny and dry. Meanwhile, the low pressure system over the Channel will move north-east. This low will produce rain and showers, first in the Benelux, then in Germany, Poland and Russia. During the weekend, a ridge of high pressure will bring more sunny periods and higher temperatures.

### TODAY'S TEMPERATURES

Location	Max	Min
Abu Dhabi	30	24
Aden	30	24
Algiers	28	20
Amsterdam	18	10
Athens	30	22
Atlanta	32	24
B. Aires	16	10
B. Ham	18	10
Barcelona	22	14
Bombay	32	24
Buenos Aires	22	14
Calcutta	32	24
Cairo	32	24
Cape Town	22	14
Cardiff	18	10
Cebu	30	22
Chennai	30	22
Cologne	18	10
Dakar	28	20
Dallas	30	22
Dhaka	32	24
Dubai	28	20
Dublin	18	10
Dusseldorf	18	10
Edinburgh	18	10
Frankfurt	18	10
Geneva	18	10
Glasgow	18	10
Hamburg	18	10
Helsinki	18	10
Hong Kong	32	24
Honolulu	28	20
Istanbul	28	20
Jakarta	30	22
Jersey	18	10
Karachi	30	22
Kuala Lumpur	30	22
Laos	30	22
Lima	22	14
Lisbon	18	10
London	18	10
Los Angeles	22	14
Lyon	18	10
Madras	30	22
Madrid	18	10
Manila	30	22
Melbourne	18	10
Mexico City	30	22
Miami	30	22
Montreal	18	10
Moscow	18	10
Mumbai	30	22
Nairobi	28	20
Naples	18	10
Nassau	30	22
New York	22	14
Nice	18	10
Nicosia	18	10
Osaka	28	20
Paris	18	10
Perth	18	10
Prague	18	10
Rangoon	30	22
Reykjavik	18	10
Rio	28	20
Rome	18	10
S. Paolo	28	20
Seoul	18	10
Singapore	30	22
Stockholm	18	10
Strasbourg	18	10
Sydney	18	10
Taipei	28	20
Tangier	18	10
Tel Aviv	28	20
Tokyo	28	20
Toronto	18	10
Vancouver	18	10
Venice	18	10
Vienna	18	10
Warsaw	18	10
Washington	18	10
Wellington	18	10
Winnipeg	18	10
Zurich	18	10

We can't control the weather. But we can take you where you want to.

**Lufthansa**



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Caracas	fair	31	Fero	sun	27	Madrid	fair	29	Rangoon	cloudy	31
Cardiff	rain	16	Frankfurt	fair	22	Manila	sun	31	Reykjavik	cloudy	11
Casablanca	sun	24	Geneva	fair	22	Mexico	sun	30	Rio	sun	28
Chicago	cloudy	20	Glasgow	sun	27	Montreal	cloudy	18	Rome	fair	29
Cologne	fair	20	Hamburg	shower	16	Moscow	shower	32	S. Paolo	sun	23
Dakar	fair	29	Helsinki	fair	17	Melbourne	sun	19	Seoul	sun	29
Dallas	fair	30	Hong Kong	fair	18	Mexico City	sun	35	Singapore	cloudy	30
Dhaka	fair	30	Honolulu	fair	32	Miami	sun	28	Stockholm	fair	17
Dubai	fair	43	Istanbul	fair	25	Millan	shower	26	Strasbourg	fair	23
Dublin	rain	16	Jakarta	fair	31	Montreal	fair	20	Sydney	fair	20
Dusseldorf	sun	28	Jersey	rain	17	Moscow	shower	17	Tangier	fair	27
Edinburgh	shower	16	Karachi	rain	17	Munich	shower	23	Tel Aviv	sun	33
			Karachi	rain	17	Nairobi	fair	31	Tokyo	fair	31
			Kuala Lumpur	sun	43	Naples	fair	31	Toronto	rain	21
			Laos	sun	27	Nassau	sun	31	Vancouver	fair	21
			Los Angeles	sun	26	New York	shower	22	Venice	shower	26
			Las Palmas	cloudy	19	Nice	shower	19	Vienna	shower	25
			Lisbon	fair	23	Nicosia	sun	16	Warsaw	shower	21
			London	rain	19	Oalo	fair	26	Washington	rain	29
			Luxembourg	fair	20	Paris	shower	22	Wellington	fair	19
			Lyon	thund	25	Perth	shower	15	Winnipeg	shower	25
			Madrid	sun	27	Prague	sun	20			



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# FINANCIAL TIMES

## COMPANIES & MARKETS

Wednesday August 31 1994

WHEN IT COMES TO AVIATION EXPERIENCE, WE ARE UP THERE WITH YOU

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### IN BRIEF

#### Alusuisse-Lonza doubles at interim

Alusuisse-Lonza, the Swiss aluminium, chemicals and packaging group, almost doubled net income in the first half to SKr36m (\$72m), and forecast a similar increase in the second half. Page 16

**Incentive rises 45%**  
Incentive, the industrial and investment group, reported a 45 per cent increase in underlying first-half profits to SKr36m (\$72m), reflecting improved market conditions and greater efficiency. Page 16

**South African coal groups to merge**  
Two of South Africa's biggest coal companies, Trans-Natal Coal and Randcoal, plan to merge, creating the world's third largest privately owned coal producer. Page 17

**Metals group sells Canadian stake**  
Metalsgesellschaft, the German metals and engineering group, is to raise almost C\$400m (\$336m) from the sale of its controlling stake in Metall Mining, the international mining group based in Canada. Page 17

**NEC raises its forecasts**  
NEC, the Japanese electronics company, raised its parent company and consolidated sales and profits forecasts for the year to March 1995, mainly because of firm demand for its semiconductor and personal computers. Page 18

**CRA falls at half-year**  
CRA, the Australian mining group in which Britain's RTZ holds a 49 per cent stake, announced an after-tax profit of A\$296.6m (US\$221m) in the half-year to end-June, down from A\$367m. Page 18

**Heron sells off trading arm**  
Heron International, which is moving into the final stages of a proposed buy-out by Mr Steven Green, the US investor, has sold one of its last two trading businesses, Heron Distribution. The deal leaves Mr Gerald Rosson's once diverse Heron group with its car dealership, a property portfolio, and a mountain of debt. Page 20

**Quebecor buys for Hunter-Print**  
Quebecor, the Canadian publishing and forestry group, is considering making a bid for Hunter-Print, the loss-making US printer. Page 20

**Jefferson Smurfit strengthens in Europe**  
Jefferson Smurfit, the Irish packaging company, is injecting £220.5m (\$310m) into an Austrian paper producer to strengthen its hold on the European corrugated market. Page 22

**Macfarlane Group sees upward trend**  
Macfarlane Group (Clansman), the UK packaging group, raised pre-tax profits almost 33 per cent in the first half. Lord Macfarlane of Bearn, chairman, said the group's "business" had gently been picking up and that the trend was still upward. Page 22

**Falconbridge union rejects offer**  
A pay and pension offer by Falconbridge of Canada, the second biggest western nickel producer, has been rejected as "unrealistic" by the union. Page 24

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Gilman	18	SmithKline Beecham
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### Chief price changes yesterday

FRANKFURT (DM)		
Alcoa	89.5	+10.4
Alusuisse	36.5	+2.2
Anglo	32.0	+2.2
Arcor	67.0	+1.2
Avon	50.0	+1.2
Bank of Nova Scotia	14.0	+1.2
Bearsden Crispe	14.0	+1.2
Bowater	14.0	+1.2
British Petroleum	14.0	+1.2
Buckingham Intl	14.0	+1.2
Burnham Control	14.0	+1.2
Carthay Intl	14.0	+1.2
Clondalkin	14.0	+1.2
Compel	14.0	+1.2
Confederation Life	14.0	+1.2
Dixon Motors	14.0	+1.2
EIS	14.0	+1.2
Eastern Electricity	14.0	+1.2
Euro Disney	14.0	+1.2
GE	14.0	+1.2
Gilman	14.0	+1.2
Gilman	14.0	+1.2
Herrich	14.0	+1.2
Heron Intl	14.0	+1.2
Hunter-Print	14.0	+1.2
Incentive	14.0	+1.2
Intertech	14.0	+1.2

PARIS (FFr)		
Alcoa	770	+18
Alusuisse	433.9	+18
Anglo	678	+29
Arcor	678	+29
Avon	678	+29
Bank of Nova Scotia	678	+29
Bearsden Crispe	678	+29
Bowater	678	+29
British Petroleum	678	+29
Buckingham Intl	678	+29
Burnham Control	678	+29
Carthay Intl	678	+29
Clondalkin	678	+29
Compel	678	+29
Confederation Life	678	+29
Dixon Motors	678	+29
EIS	678	+29
Eastern Electricity	678	+29
Euro Disney	678	+29
GE	678	+29
Gilman	678	+29
Gilman	678	+29
Herrich	678	+29
Heron Intl	678	+29
Hunter-Print	678	+29
Incentive	678	+29
Intertech	678	+29

## Volvo's interim profits pass \$1bn

By Hugh Carnegie in Stockholm

Volvo, Sweden's biggest manufacturing company, yesterday reported a leap in first-half profits, confirming a recovery from recession that is fast banishing the memory of the breakdown last December of its plans to merge with France's Renault.

The group announced a pre-tax profit of SKr9.02bn (\$1.7bn) compared with just SKr3.80bn in the same period last year. The figure was inflated by a capital gain of SKr4.08bn, but underlying profits were still far ahead of the same stage last year, thanks to surging sales for Volvo cars and trucks, favourable currency movements and the benefits of restructuring.

Operating profits reached SKr4.47bn. This included a

### Recovery from recession and big capital gain confirm new board's post-Renault emphasis on motor vehicles

SKr6.8m contribution from BCP, the consumer products group fully taken over this year, but followed an operating profit in the first half of 1993 of SKr1.68m.

Volvo said its second-quarter group operating profit of SKr2.5bn, up from SKr955m last year, was the highest in any quarter in Volvo's history.

The result will give the new board installed after the collapse of the Renault merger added confidence to push through its plan to push Volvo's motor industry operations and shed some SKr1.0bn worth of non-core assets - including BCP - built up

under Mr Pehr Gyllenhammar, the former chairman who resigned last December. Mr Gyllenhammar plans to sell a 28 per cent stake in Pharmacia, a drugs group.

The proceeds, combined with renewed profits flow, will help fund Volvo's big product development costs, especially in cars.

In a rare interview in a Swedish newspaper at the weekend, Mr Gyllenhammar bitterly criticised the new direction. But Mr Soren Gyll, Volvo's chief executive, yesterday underlined his commitment to the strategy and implied the board believed it had

the full backing of the workforce. "The streamlining of Volvo's structure that is now under way, combined with the group's marketing strategy, is strongly boosting motivation", he said.

Group sales in the first six months jumped to SKr75.87bn from SKr48.8bn, partly due to a SKr10.1bn contribution from BCP and currency effects. But Volvo said underlying sales were still 90 per cent higher than last year.

Unit car sales were up 20 per cent at 189,000, with sales rising in the US, Nordic countries, but sales were also ahead in Germany and Japan

## General Signal to buy Reliance

By Richard Waters in New York

General Signal, the US electrical equipment manufacturer, is set to do a deal with the all-stock acquisition of Cleveland-based Reliance Electric.

The deal, valued at \$1.3bn, is a return to growth through acquisition at General Signal, which spent most of its last year selling some of its business and reorganising others.

Both companies had sales of around \$1.5bn last year, with General Signal reporting after-tax profits of \$18m and Reliance \$18m.

## American Airlines to cut annual expenses by \$1bn

By Patrick Harverson in New York

American Airlines yesterday became the latest US carrier to embark on a severe cost-cutting programme with plans to reduce annual expenses by \$1bn.

The big US airlines are suffering from a damaging fare war in their home market. Last year, AMR, American's parent group, reported a loss of \$110m and recorded a total operating expense of more than \$15bn.

A project to streamline the airline's headquarters management and administrative staffs was unveiled yesterday by Mr Robert Crandall, chairman, who said the carrier wants to cut annual labour costs by \$750m and other expenses by \$250m.

He did not provide details on how the savings would be realised, but said that a team of executives will spend the next few months working on ways to streamline management and staff support functions. American has been cutting its management payroll for the past two years, but believes further job reductions are necessary.

## Roland Rudd and Robert Peston explain the threat to Rowland

### Lonrho's great survivor faces day of reckoning

In the best interests of the company, Mr Rowland should cease to hold the office of chief executive.

Thus spoke the majority of Lonrho's board in 1973, but Mr Tiny Rowland survived.

More than two decades later, Mr Rowland may face a similar motion from an equally hostile board, following disclosures of what Mr Rowland costs the company in salary, expenses and other costs under his direct control and the sale of a film to a company connected to Libya.

At a board meeting tomorrow, Mr Dieter Bock, the German joint chief executive of the international trading group, may attempt to win the majority vote of directors needed to strip Mr Rowland of his title.

The title, which has brought the current battle to a head, is to be removed from the last attempt to topple Mr Rowland. His recent decision to sell a film to the bombing of Pan Am flight 103 over Lockerbie to an Egyptian company connected to Libya, Libya's trading arm, possibly breaching United Nations sanctions, has infuriated Mr Bock's supporters.

employees who work directly for Mr Rowland.

What is remarkable is that Mr Rowland should be such a substantial cost centre for the company after he was first criticised for his lavish corporate lifestyle.

Disclosure of Mr Rowland's costs during Lonrho's first boardroom battle, as well as other revelations about the company, prompted the then UK prime minister, Mr Edward Heath, to remark that "it is an unpleasant and unacceptable face of capitalism".

Mr Rowland sought to justify the costs on the grounds that only by entertaining African politicians in a lavish manner could the company reinforce its business links with the continent.

He argued it would be "disastrous for the company" if he was to relinquish the role of chief executive. With more than 75 per cent of the group's profits derived from Africa, he said, some force that he was integral to Lonrho's success.

No one has ever disputed Mr Rowland's contacts or ability to work with African leaders.



to shareholders, as he did in the 1970s, by trying to call an extraordinary general meeting.

But this time he would have to win a sympathetic big shareholder or buy another 3.5 per cent to take his shareholding up to the 10 per cent required to call an EGM. The last time he tried to do this, he was heavily criticised from the board he owned about 20 per cent.

Unlike 21 years ago, Mr Rowland can no longer count on the support of an army of loyal shareholders. Investment institutions, most of them supportive of Mr Bock, now control about 40 per cent of the shares. The odds are heavily stacked against his continued survival.

General Signal, based in Hartford, Connecticut, had been extending to semiconductor equipment but now specialises in electrical control equipment and telecommunications.

The acquisition marks the final chapter in the changing ownership of Reliance. Bought by energy group Exxon in 1980, the company was the subject of a leveraged buy-out in 1986 before being taken public in 1992.

Exxon then Citicorp, which backed the buy-out and owned almost half of the company's shares at one point, is thought to have taken its stake to below 20 per cent.

Reliance makes industrial motors, generators and transformers, and telecommunications equipment. The two companies' merger would lead to an immediate enhancement in earnings per share next year, said Mr Edmund Carpenter, General Signal's chairman and chief executive. The stock market remained sceptical and marked General Signal's shares down by 11% during the morning to \$30. In contrast, Reliance Electric's shares jumped 8% on the news, to \$25.50.

General Signal said it would issue 0.738 of a share for every share in Reliance Electric, equivalent to about 11% new General Signal shares.

The merger would give the company "significant critical mass in our combined core businesses", Mr Carpenter said. Cost savings would come from combining purchasing operations, cutting general administrative costs and merging individual operating units, he added. While it has shut many operations, General Signal has also completed 24 small "bolt-on" acquisitions in recent years to bolster its individual

American is following other big US carriers which have all instituted programmes to lower their costs. In July, United Airlines was acquired by its employees in return for wage cuts and other labour concessions worth \$4.5bn. Delta Air Lines recently introduced a plan to carve \$22m a year out of its annual operating costs within the next three years, while USAir has plans to cut \$1bn in its annual operating costs within the same period.

In spite of traffic growth and low fuel prices, the industry as a whole lost \$2.1bn last year. Airlines were unable to charge fares high enough to cover costs.

The key to American's cost-cutting programme lies in an agreement with unions. The airline has proposed wide-ranging changes to its contract with the Allied Pilots Association, which expires today. The pilots' union has yet to respond.

American also faces arbitration with the flight attendants union later this year, which it hopes will yield productivity improvements, and it has held preliminary talks with the union representing mechanics and ground employees about revising their contract when it becomes due for amendment next March.

American's share price rose to \$59.75 in New York yesterday.

But, in reality, the \$200,000 Libyan sale has only brought hostility to a head. They have been simmering for the past year between the two joint chief executives whom Mr Rowland last year called "indivisible".

Mr Bock's main aim was wanting to get rid of Mr Rowland in a strikingly similar to those of the so-called "straight eight" led by the then deputy chairman, Sir Basil Smallpiece in 1973.

The majority of directors are said to be shocked to discover that Mr Rowland, who is 76 and has run Lonrho for 21 years, costs the company more than \$2.5m (83.5m) a year in salary, expenses and other costs under his direct control.

An FT analysis shows that Mr Rowland's salary is more than \$1.2m.

He receives almost \$500,000 as a contribution to the costs of his two homes.

Lonrho's Gulfstream private jet costs about \$2m a year in running and finance costs.

About \$200,000 is paid by Lonrho for the maintenance of dependent of African politicians and agents.

There is almost £1m of other personal business expenses related to the winning of international business.

More than \$300,000 is incurred in costs relating to

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\$5,000	\$100	\$50	50%
\$8,000	\$149	\$65	56%
\$15,000	\$212	\$70	67%
\$30,000	\$293	\$85	71%

## Euro Disney chief tackles fears

By Alice Rawsthorn in Paris

Mr Philippe Bourguignon, of Euro Disney, the embattled leisure group, yesterday sought to squash speculation about the company's performance after further trading in its shares.

Euro Disney's shares, which fell sharply on Friday and Monday, began the day by plummeting to a new record low of FF7.55 from FF8.40 at the previous day's close. The shares, have been affected by concern about Euro Disney's prospects and about the future of Walt Disney, its US parent.

Shares were suspended four times during the day before rising 8.33 per cent up on the day at FF9.10.

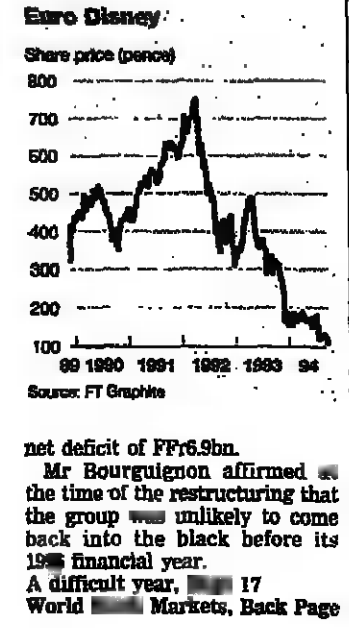
Mr Bourguignon, who Monday asked the Paris stock market authorities to investigate the decline in the share price, said on

French radio that the stock's volatility was solely due to market sentiment. "If there come certain uncertainties about us, it's their problem and their responsibility," he said. "If it affects our share price, that's their fault."

The Euro Disney chairman declined to comment on market speculation that the Euro Disney group had been beset by a deep financial crisis. He said the company had been beset by a deep financial crisis.

At the time Euro Disney's management hoped the downturn was a short term reflection of the adverse publicity generated by the company's FF1.3bn (\$2.1bn) emergency restructuring.

Analysts are braced for another hefty loss at Euro Disney for the financial year to September 30 after last year's



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## INTERNATIONAL COMPANIES AND FINANCE

## Alusuisse income jumps to SFr95m

By Ian Rodger  
in Zurich

Alusuisse-Lonza, the aluminium, chemicals and packaging group, almost doubled its net income in the first half to SFr95m (\$73.5m) from SFr49m, and forecast a similar increase in the second half.

Mr Theodor Schopp, chief executive, said the group had already completed a restructuring programme begun in 1991.

The aim of the restructuring was to reduce Alusuisse's dependence on aluminium and chemical commodities

and develop higher value-added businesses over a five-year period.

Sales in the first half were ahead 21 per cent to SFr3.8bn and operating income jumped 11 per cent to SFr265m.

These increases were attributed to the SFr1.1bn acquisition of the Canadian Lawson-Mardon packaging group in January, improved productivity in core businesses and the elimination of loss-makers.

The packaging division was the best performer, with operating income doubled to SFr118m on sales up 17 per

cent to SFr1.39bn, mainly because of the acquisition of Lawson-Mardon.

Sales of the aluminium division advanced 57 per cent to SFr1.45bn but operating income surged 11 per cent to SFr72m, due to improved margins and productivity.

The chemicals division's sales rose 11 per cent to SFr1.81bn and operating profits advanced 11 per cent to SFr91m, in spite of a decline in sales of chemicals.

Mr Schopp said the group still had to improve its profitability significantly to reach

among international leaders.

It anticipated only minor acquisitions in the packaging division to round out its position, while growth in the aluminium division would come through alliances.

An important acquisition in the chemicals division in the medium term was likely, but first, the balance sheet would be gradually strengthened through retentions.

The annual dividend, cut by nearly 30 per cent in 1990, would "at least" be maintained this year, Mr Hans Jucker, chairman, said.

## GE to buy Lindner German lighting unit

By Judy Dempsey in Berlin

General Electric of the US yesterday said it would purchase Lindner Licht, the lighting subsidiary of Lindner, the German-based light-bulb maker.

The purchase, for an undisclosed sum, follows the collapse of a planned merger between Philips Lighting (Netherlands) and Lindner after Germany's Federal Cartel Office rejected the takeover on the grounds that it would strengthen Philips' dominant position in the German market.

"This acquisition of Lindner provides GE with the opportunity to expand our business in the strategically important German market," said Mr Charles Sepler, head of GE Lighting Europe.

GE said it hoped to increase its market share in Germany from 8 per cent. Lindner holds a 6 per cent share of the lighting market. Last year's turnover of the German lighting bulb market totalled DM600m (\$375m).

Lindner, which will sell its home brand, trademarks and distribution facilities to GE, yesterday said the GE purchase would help expand the company.

"GE will provide the necessary resources and lighting expertise," said Mr Horst Hochreuther, managing director of Lindner.

The announcement confirms GE's determination to increase its global presence in the lighting market.

## Incentive advances 45% to SKr395m in first half

By Christopher Brown-Humes in Stockholm

Incentive, the Swedish industrial and investment company controlled by the Walenberg family, yesterday reported a 45 per cent increase in underlying first-half profits to SKr285m (\$30.6m).

The performance, reflecting improved market conditions and greater efficiency, was achieved on a 11 per cent increase in sales to SKr3.9bn.

Mr Mikael Lohus, president, said all the group's business units, embracing medical technology, power, construction, transport, materials handling and cameras - had contributed to the upturn, helped by

healthy North American and Asian markets and a European market "characterised by definite recovery".

Orders rose 63 per cent to SKr990m while group companies "continued to capture market share in most segments", he said.

A shift in group strategy in the last three months has seen the emphasis move away from mature engineering business towards high-technology growth.

Gambro, a medical equipment specialist with annual sales of SKr100m, has been added to the group's business portfolio, while a 48 per cent stake in Esab, the world's leading supplier of welding equip-

ment, has been sold to Charter, the UK industrial group.

Incentive gained a majority shareholding in Gambro through a SKr8bn bid for the investment group, which was finalised in June. Since then it has sold about SKr1.8bn worth of equities from Cardo's SKr2.7bn portfolio. The intention is to float what remains of Cardo when market volatility subsides.

After including SKr1.4bn in proceeds from the Esab sale, Incentive's driven net debt down by SKr3.2bn from SKr12.1bn at the end of June. A SKr700m-SKr800m capital gain from the Esab disposal will be included in the company's second-half figures.

## Bank of Nova Scotia rises to C\$198m

By Robert Gibbons in Montreal

Bank of Nova Scotia, Canada's fourth-biggest bank, lifted third-quarter net profit to C\$198m (\$141m), or 30 cents a share, up from C\$185m, or 27 cents, in the second quarter.

Return on equity was 11.1 per cent, against 10.3 per cent in the second quarter. However, the bank's 12.6 per cent improvement in income, this was due to strong growth in commercial and mortgage lending and better overseas markets.

Net income was up 30.4 per cent, though operating income was down 1.2 per cent, due to the absorption of Montreal Trust, the Canadian trust company.

Net profit for the third quarter was C\$277m, or 35 cents, down from C\$250m, or 32 cents, in the earlier period.

## Czech savings bank ahead

Ceska Sportelna, the largest Czech savings bank, posted pre-tax profit for the first half of 1994 of Kcs1.78bn (\$63m), Reuter reports from Prague.

Revenues rose 25.7bn against liabilities of Kcs20.8bn. Comparative interim results for 1994 have not been published.

Sportelna reported Kcs900m after-tax profit for all 1994, and said it expected after-tax profit to rise to Kcs1.1bn for 1994.

## Axel Springer profits up 62%

By Christopher Perkins in Frankfurt

The Axel Springer publishing group yesterday reported a 62 per cent increase in net profits to DM53m (\$33.1m) for the six months to the end of June.

Sales rose 1.2 per cent to DM1.7bn. The group said most of the advance was due to cost-cutting and strong earnings growth in the Bild newspaper.

Costs of materials fell 5 per cent and labour costs were trimmed by 0.8 per cent in the period, it added. Advertising revenues rose almost 10 per cent, led by a good performance from Bild.

Overall operating income rose 61 per cent, but magazines lost 11 per cent to DM1.2bn. Competition from the new and improved Bild publications.

It said operating income probably fell slightly from DM1.1bn in 1993. The company reported a 1993 operating loss of DM37.9m in the first half of 1994, up from DM1.2m in the year before.

Rising foreign orders were helping to stabilise earnings but the full effect would not be felt until 1995, the company said.

Rheinmetall Berlin, the German munitions and engineering group, said it expected next company earnings to be flat in 1994, but made no forecast on group earnings. Reuter reports from Düsseldorf.

In 1993, Rheinmetall's parent company made a net profit of DM19.2m and paid a dividend of DM7 per ordinary share and DM8 per preferred share.

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## INTERNATIONAL COMPANIES &amp; CAPITAL MARKETS

## NEC sees sharp upturn in profits

By Michio Nakamoto  
in Tokyo

NEC, the Japanese electronics company, has revised upwards both its parent company and consolidated forecasts for the year to March 1995, mainly on the strength of demand for the company's personal computers and semiconductors.

The company is forecasting a particularly sharp upturn in profits in the third quarter and fourth quarter.

Parent pre-tax profits in the first half are now expected to reach ¥20bn (\$199.6m), or double the May forecast of ¥10bn, compared with an ¥11.5bn loss in the first half of fiscal 1994. Net profits are forecast at ¥10bn, compared with a ¥9.3bn loss previously and an earlier forecast of ¥8bn.

Sales in the half-year are expected to be ¥1,300bn for the parent company, up 4 per cent from the same period last year, rather than the ¥1,370bn forecast in May.

NEC said it had seen strong demand for its PCs in

the home market. PC sales were forecast to rise 4 per cent to ¥480bn in the year, but NEC has revised this upwards to a 15 per cent rise to ¥540bn.

The company has also enjoyed the benefits of a strong pick-up in worldwide demand for semiconductors. NEC expects demand in Asia to rise 10 per cent over the year, while demand in the important Japanese market is forecast to rise 9 per cent.

However, the company is slightly more conservative in its forecasts for the full year, due to the uncertainty over the yen's strength.

For the full year NEC expects parent pre-tax profits of ¥3,000bn, up from an earlier forecast of ¥3,000bn, and pre-tax profits of ¥1,000bn rather than ¥900bn.

On a consolidated basis, NEC expects sales to rise 5 per cent to ¥3,700bn, pre-tax profits to be ¥700bn and net profits to be ¥350bn for the full year. The new forecast compares with an earlier one of ¥3,720bn, pre-tax profits of ¥700bn and net profits of ¥350bn.

## First-half fall in net earnings at CRA

By Nikki Tait in Sydney

CRA, the Australian mining group in which BTZ of the UK holds a 49 per cent stake, has announced after-tax profits of A\$295.6m (\$199.6m) for the half-year to June, down from A\$360bn in the same period of 1993. Total resources were A\$2.43bn against A\$2.87bn.

The figures are calculated on a statutory consolidated basis on an equity-accounted basis. CRA said after-tax profit was A\$51.7m to A\$52.7m.

Even on a non-equity accounted basis, the comparison is muddied by abnormal items. The A\$160.1m pre-tax abnormal surplus, representing the profit on the sale of CRA's stake in Pannosco earlier this year. The result also includes a A\$19.4m charge, stemming from a fall in pension fund surpluses.

CRA said it was excluded, operating profits after tax but before the pension fund adjustment, and the Pannosco gain would have stood at A\$200.3m, a A\$70.4m fall from the first half of 1993.

Most of CRA's core divisions saw profits fall in the half year. On an equity-accounted basis and after tax, iron ore's contribution to earnings fell to A\$146.2m from A\$191m, while coal was down to A\$11.5m from A\$15.5m. Both were hit by the reduced price paid with important Japanese buyers, while the coal business also suffered industrial disruption.

Gold and copper were down to A\$33.2m from A\$44.7m and diamonds to A\$27.7m from A\$41.4m.

There was an unchanged dividend of 30 cents a share.

## European prices hit by French rate rises

By Antonia Sharpe in London  
and Frank McGurty in New York

A heavy calendar of supply weighed on European government bonds yesterday amid concern that markets would have difficulty in absorbing the large amounts on offer.

Bond prices were dealt a further blow late in the day when leading French commercial banks said they planned to raise their base rates by 25 basis points to 7.5 per cent from tomorrow. French 10-year government bonds fell around a half-point on the news.

Analysts interpreted the banks' action, which was independent of the Bank of France

and designed to counter their own rising cost of funding, as a further confirmation that European interest rates are heading upwards. They added, however, that the banks obviously felt that demand from the private sector was sufficiently robust to cope with higher interest rates.

Investors were also sidelined ahead of the Bundesbank meeting tomorrow and the US employment report on Friday. Some analysts expect the German central bank to return to a variable rate next week, but the market does not expect a change in official interest rates.

Mr Kit Jones, at S.G. Warburg said the Bundesbank had to show that it could manage

the trough in interest rates better than the central banks in Italy and Sweden, which stunned the markets with the timing of their rate rises recently.

## GOVERNMENT BONDS

"Inflation is in a trough, the economy is recovering so the Bundesbank can only make cosmetic adjustments," Mr Jones said.

On Life, the September bond future was barely changed in the late afternoon, down 0.04 points at \$2.00.

UK gilts had a disappointing day, given their potential to

outperform in the near term. Life, the September long gilt future fell 1/4 to 101 1/4.

Dealers said the weakness reflected professional selling following the narrowing of the yield spread between 10-year gilts and bonds to less than 150 basis points late last week.

There is some debate on whether the spread can narrow further. Salomon Brothers believes the spread will drop to 125 basis points by year-end, but Hoare Govett says such tightening will require further gains from sterling.

US Treasury bonds posted modest gains yesterday morning in spite of a mixed signals on the economy. By midday, the benchmark

30-year government bond was 1/4 better at 100 1/4, with the yield slipping to 7.462 per cent, and the two-year note up 1/4 to 100 1/4, to yield 6.168 per cent.

Activity remained lacklustre as traders awaited guidance from the direction of the economy. Yesterday brought good news and bad. The negative

side, the Commerce Department reported an 8.3 per cent increase in July sales of new homes, higher than expected.

But traders chose to focus on the positive, with the Conference Board's consumer confidence index coming in well under forecast. The data suggested a slowdown in consumption in the first half, a favourable development for inflation-sensitive bonds.

## NEW INTERNATIONAL BOND ISSUES

Borrower	US Dollars	Coupon	Price	Yield	Spread	Rating
Barclays Bank	500	6 1/2	100.00	6.50	100.00	AAA
Deutsche Bank	500	6 1/2	100.00	6.50	100.00	AAA
Paribas Bank	500	6 1/2	100.00	6.50	100.00	AAA
Swiss Bank	500	6 1/2	100.00	6.50	100.00	AAA
Union Bank	500	6 1/2	100.00	6.50	100.00	AAA
Wells Fargo	500	6 1/2	100.00	6.50	100.00	AAA
Yokohama Specie Bank	500	6 1/2	100.00	6.50	100.00	AAA
Bank of America	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Communications	500	6 1/2	100.00	6.50	100.00	AAA
Bank of China	500	6 1/2	100.00	6.50	100.00	AAA
Bank of India	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Japan	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Korea	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Malaysia	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Mexico	500	6 1/2	100.00	6.50	100.00	AAA
Bank of New Zealand	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Norway	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Peru	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Portugal	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Russia	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Spain	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Sweden	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Switzerland	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Taiwan	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Thailand	500	6 1/2	100.00	6.50	100.00	AAA
Bank of the Philippines	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Vietnam	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Yugoslavia	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Zaire	500	6 1/2	100.00	6.50	100.00	AAA
Bank of Zimbabwe	500	6 1/2	100.00	6.50	100.00	AAA

First terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager. Convertible, floating rate, etc. are shown at the end of the line. a) Pricing: Thursday, indicated coupon premium 10-15%, Callable from 1997, subject to 100% hurdle, at par, 0-5m Libor +100bp, 0-5m Libor +1/4, 0-5m Libor +1/2, 0-5m Libor +3/4, 0-5m Libor +1, 0-5m Libor +1 1/4, 0-5m Libor +1 1/2, 0-5m Libor +1 3/4, 0-5m Libor +2, 0-5m Libor +2 1/4, 0-5m Libor +2 1/2, 0-5m Libor +2 3/4, 0-5m Libor +3, 0-5m Libor +3 1/4, 0-5m Libor +3 1/2, 0-5m Libor +3 3/4, 0-5m Libor +4, 0-5m Libor +4 1/4, 0-5m Libor +4 1/2, 0-5m Libor +4 3/4, 0-5m Libor +5, 0-5m Libor +5 1/4, 0-5m Libor +5 1/2, 0-5m Libor +5 3/4, 0-5m Libor +6, 0-5m Libor +6 1/4, 0-5m Libor +6 1/2, 0-5m Libor +6 3/4, 0-5m Libor +7, 0-5m Libor +7 1/4, 0-5m Libor +7 1/2, 0-5m Libor +7 3/4, 0-5m Libor +8, 0-5m Libor +8 1/4, 0-5m Libor +8 1/2, 0-5m Libor +8 3/4, 0-5m Libor +9, 0-5m Libor +9 1/4, 0-5m Libor +9 1/2, 0-5m Libor +9 3/4, 0-5m Libor +10, 0-5m Libor +10 1/4, 0-5m Libor +10 1/2, 0-5m Libor +10 3/4, 0-5m Libor +11, 0-5m Libor +11 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Josep Colita

## Look at the figures.

Financial highlights (billions of lire)	1989	1990	1991	1992	1993
Sales	17,727	19,964	22,964	27,173	29,782
Purchase of tangible fixed assets	8,930	10,610	11,827	10,596	8,397
Number of employees	122,653	125,958	129,492	137,887	136,184
Net tangible assets	35,840	40,460	46,451	49,863	49,490
Net financial liabilities	14,314	17,521	19,506	22,916	22,085
Gross operating profit	8,861	9,822	11,672	13,683	14,843
Profit before tax	2,208	2,318	2,533	2,823	3,284
Net profit	1,355	1,367	1,413	1,425	1,539
part attributable to STET	949	958	971	965	1,014
Cash-Flow	6,727	7,380	8,636	9,459	10,126
as a percentage of capital expenditure	75.3	69.6	73.0	89.3	120.6
Net financial charges on sales (%)	6.7	7.0	7.0	7.5	6.5
Profit before tax on sales (%)	12.5	11.6	11.0	10.4	11.0

The figures speak for themselves. They confirm the STET Group as one of the most promising companies in the international marketplace, whose remarkable performance is continually improving. And there's more. The restructuring of the Italian telecommunications industry, put forward and developed by Stet, is now a reality, managed by Telecom Italia, the sole company responsible for telecommunications in Italy resulting from the merger of SIP, Italcable, Iritel, Telespazio and Sirm. Under Telecom Italia, the management of the various services will be integrated so that resources can be exploited fully, costs contained, investments rationalized, quality and range of services improved. Thus the STET Group is poised to compete worldwide with the help of a policy of partnerships and initiatives, research in the latest telecommunications software, strong manufacturing and plant activity, timely installation of new multimedia services. For these reasons, as well as the achievements of 1993, the one hundred and more companies in the Stet group and their 137,000 employees look to the future with confidence, assured that they are on the threshold of a new and productive era in the evolution of telecommunications in Italy and the world.

## Now look ahead.



TELECOMMUNICATIONS  
IN ITALY AND THE WORLD



## COMPANY NEWS: UK

## Further disposal at Heron

By Simon Davies

Heron International, which is moving into the final stages of a proposed buy-out by Mr Steven Green, the US investor, yesterday sold off one of its last two trading businesses, Heron Distribution.

The deal, achieved at below analysts' valuations, leaves Mr Gerald Rouson's core diverse Heron group with its car dealership, a property portfolio, and a mountain of debt.

Heron announced in early June that it had selected Mr Green's HNV Acquisitions as its preferred buyer, but it has since been silent, and the value of its bonds has fallen amid speculation that the deal might fall through.

The delay is because of the complexity of a deal which has to prove acceptable to more than 80 banks and also its bond holders. However, the release of the formal offer document is expected imminently.

The company has been pursuing an aggressive disposal programme, which has included the recent sales of its Suzuki motor distributorship, its housebuilding business, and its service stations.

The disposal of Heron Distribution will leave the group with only one remaining trading business, Heron Motor Group, which is also expected to be sold. Heron Motor Group owns the HR Owen Rolls-Royce dealership, and also the HMG and Hollingdale businesses.

Heron Distribution is being sold to a management buy-out team led by Granville Private Equity Managers, and will raise £12m for its parent company. Already this year Heron has raised £21m from the sale of Heron Homes, £44m from Heron Suzuki, and £33m from the sale of seven properties, including its headquarters, to Derwent Valley Holdings.

Heron Distribution, which has been renamed Merlin Distribution, achieved a turnover of £38m in the year to March 1994, but management said it had been constrained by its parent's financial difficulties.

Mr Richard Morris, who will remain as managing director,



Steven Green: deal has to be acceptable to more than 80 banks

turnover, achieved a turnover of £38m in the year to March 1994, but management said it had been constrained by its parent's financial difficulties.

Mr Richard Morris, who will remain as managing director,

said: "Now that we are able to operate on a level playing field we are very confident about our ability to expand Merlin Distribution into one of the key players in the contract distribution industry."

## Canadians consider launching offer for HunterPrint

By Tim Burt

Quebecor, the Canadian publishing and forestry group, is considering making an offer for HunterPrint, the loss-making UK printer.

The move follows almost two years of talks between the debt-burdened British company and the Montreal-based newspaper publisher, North America's second largest commercial printing business.

Mr Charles Cavell, president of Quebecor, said the group was keen to expand its presence in Europe, but warned that a bid could be derailed by problems at HunterPrint.

"There are a number of issues which are unacceptable to us. It's up to HunterPrint to find a solution."

The Corby-based company admitted that several pre-conditions had to be resolved and warned that any offer could be at a discount to last Friday's 9p closing share price - equivalent to a market capitalisation of £5.2m.

The shares, which shed a further 1½p to close at 7½p yesterday, have halved in value since February when the group's auditors expressed "fundamental uncertainty" over its prospects as a going concern.

Net borrowings, meanwhile, have reached £19.4m against shareholders' funds of £11.8m. City analysts, who expect pre-tax losses to fall from £1.2m to about £2m this year, blamed the group's problems on onerous contracts with publishers such as Associated Newspapers and Mirror Group Newspapers.

In an attempt to reduce its debt burden, the company earlier this month sold Hardy Printers, its only subsidiary, to a management buy-out team for £1.85m.

At the time, the company said that even after the disposal the group would "only have sufficient working capital for its current requirements through the continued support of its existing bankers".

## Astec continues to improve with 70% rise to £7.4m

By Caroline Southey

Astec (BSR), the Hong Kong-based and London-listed electronics company, continued to improve its performance with a 70 per cent increase in pre-tax profits and a 10 per cent rise in sales at the interim stage.

In the half year to June 24 pre-tax profits rose from £4.33m to £7.37m on turnover up from £136.4m to £150.3m.

Astec, 43.9 per cent owned by Emerson Electric of the US, claims to be the world's largest supplier of power conversion products.

Mr George Tamke, chief executive, said the improvement was achieved by the company's continued aggressive campaign to cut costs and

drive down prices. "We are continuing to move production from high cost low countries and to source more of our products in south-east Asia."

He said 80 per cent of Astec's products were now sourced in south-east Asia, compared with 60 per cent last year.

Earnings per share rose from 1.2p to 2.03p. An interim dividend of 0.40p (0.25p) is declared.

Mr Tamke is stepping down as chief executive. He will be replaced by Mr David Farr, formerly president of Emerson Electric Asia-Pacific.

COMMENT: It must be a measure of Mr Tamke's success that news of his departure as chief executive has a lot to live up to.

five knocked 2p off Astec's share price despite excellent figures. But the shock should be short-lived as his replacement from the Emerson Electric stable. But how much more can it drive down costs and what will be the knock-on effect of continued cuts in personal computer prices? Already Astec is seeking to reduce its dependence on pc makers. Benefits from improved margins should now become incremental but profit forecasts of £21m for the full year suggest the group will continue to report moderate growth. At 91½p the shares are trading on a prospective p/e of more than 15 to 16. With the shares close to their 12-month high, the new chief executive has a lot to live up to.

## SB's \$2.9bn bid may hit credit rating

By Richard Waters

SmithKline Beecham's planned \$2.9bn (£1.87bn) purchase of the consumer health operations of Sterling Winthrop could cost it its double-A credit rating, potentially adding to borrowing costs associated with the deal.

Yesterday Standard & Poor's, the US ratings agency, said it was reviewing the Anglo-US group's standing and may downgrade it.

This follows a similar announcement by rival agency Moody's late on Monday, after the Sterling deal was announced.

Both agencies currently accord SB their lowest double-A rating, AA-minus in the case of S&P and A-1 for Moody's.

A downgrade would take the company into the single-A category.

This could raise the debt costs, since many bond holders are restricted to owning securities issued by companies or other entities with ratings of double-A or above.

## Cathay Intl ahead to £469,000

By Simon Davies

Cathay International Holdings, the London quoted investment company formerly known as Stonehill, yesterday announced that net profit had risen from \$82.9m to \$233.2m, following a series of investments in China made last year.

Pre-tax profits for the year to March amounted to \$469,000 (£295,000), however, the com-

pany received no meaningful contribution from either of two substantial new assets, the Landmark Hotel in Shenzhen and the Xiyuan Hotel in Beijing.

Last year, the company was transformed from a shell, containing the Stonehill business park, into the holding company for its investments and a retail property development project.

Turnover during the year rose from \$4.03m to \$5.94m, and operating profit amounted to £1.28m (£1.56m).

Losses per share emerged at 0.08p (0.08p). There is no dividend.

The company has eliminated the deficit on its profit and loss account, but still owes £1.1m of preference share dividends. It has given no timescale for reviving dividends.

Net borrowings, meanwhile, have reached £19.4m against shareholders' funds of £11.8m.

City analysts, who expect pre-tax losses to fall from £1.2m to about £2m this year, blamed the group's problems on onerous contracts with publishers such as Associated Newspapers and Mirror Group Newspapers.

In an attempt to reduce its debt burden, the company earlier this month sold Hardy Printers, its only subsidiary, to a management buy-out team for £1.85m.

At the time, the company said that even after the disposal the group would "only have sufficient working capital for its current requirements through the continued support of its existing bankers".

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## Israel Fund assets fall

By Bethan Hutton

The Israel Fund fell by 12.5 per cent to 83.54 cents (84p) between the fund's launch on March 17 and July 31 this year.

Mr Michael Connors, BZW Investment Management, said the results reflected a difficult year so far for the Israeli stock market.

It has been hit by inflation worries, interest rate rises, the proposed imposition of a capital gains tax, and concerns over progress in the Middle East peace process.

When the Israel Fund was

launched, the main Tel Aviv index stood at 208. By May it had risen to a high of 229, but subsequently dropped to 149, and has since recovered to 184.

Over the period March 17 to July 31, the fund's net assets fell by 14.1 per cent to \$153m. Some two thirds is now invested, 80 per cent of which is in companies listed on the Tel Aviv stock exchange, with the remainder in Israeli companies listed on US stock exchanges.

Earnings were 0.19 cents.

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## £15.4m Dutch buy for Bowater

Bowater is set to acquire Van Gelder Coatings, a subsidiary of the Netherlands, for £1.6m (£1.5m).

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## KPN. Results first half year 1994.

In the first six months of 1994, KPN's income increased by 16.6% to 1,018 million guilders.

Operating income went up in the period by 16.9% to 1,837 million guilders. An increase in

by 7.1% to 9,093 million guilders and a modest development of expenses the reasons for the

improved results. Higher sales were achieved by all parts of the KPN group. At PTT Post, the volume

exceeded expectations. The moderate development of expenses was due to

limited in employee resulting from higher efficiency and

absence through illness. Furthermore, the level of depreciation expenses was

	First half year 1994	First half year 1993	Change in %
Total operating revenues (in millions of guilders)	9,093	8,494	7.1%
Operating income (in millions of guilders)	1,837	1,572	16.9%
Net income (in millions of guilders)	1,018	873	16.6%
Net income per share with a nominal value of NLG 10 (in guilders) <sup>2</sup>	2.21	1.90	16.3%

<sup>1</sup>The figure for 1993 has been adjusted for the purposes of comparison. <sup>2</sup>Calculated on the basis of 460,473,810 shares after conversion of NLG 1,900 million in loans from the State of the Netherlands into stockholders' equity on 31-21-1993. If the conversion had taken place on 1 January 1993, pro forma net income per common share, solely taking the lower interest charges into account, would have been NLG 1.90 (1st half-year 1993).

lower than in the first six months of 1993. Based on

the results in the first six months, KPN's Board of

Management expects net income for the full year to

show a significant increase compared to 1993. On

September 7 1994, KPN will pay out an interim

dividend of 0.10 guilders in cash per common share

with a nominal value of 10 guilders. You can order

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koninklijke ptt nederland

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Send in a sealed envelope to: KPN, Antwoordnummer 585, 7400 VB Deventer, The Netherlands.

Handwritten signature: J. J. J. J.



## HIGHLIGHTS

- Sound operational performance
- Billiton assets acquired
- Ahusaf and Columbus projects on course
- Financial performance

Asset value up 37%

Attributable income 45.4 cents per share

Dividend 15 cents per share

GENCOR

	30.06.94 (Audited)	31.08.93 (Pro forma)	% change
Attributable income R million	625	612	2.1
Earnings per share cents	45.4	44.5	2.1
Cash earnings per share cents	31.8	35.6	(10.7)
Dividend per share cents	15.0		
Net assets R million	16 630	12 126	37.1
Net assets per share cents			
- at 30 June 1994	1 286	881	37.1
- at 26 August 1994	1 394		

## HIGHLIGHTS FROM THE CHAIRMAN'S REVIEW

This has been another remarkable year for Gencor, one of prodigious growth, expansion and acquisition.

Gencor is now a focused but diversified natural resource group, with strategic holdings in world-class mining and metals businesses. Gencor's performance in the ten months ended 30 June 1994 has simply justified the decision to unbundle the group, which we took in May 1993 and implemented in November 1993. Our share price has risen by 72 percent and the increase in market capitalisation of Gencor and its former subsidiaries outstripped The Johannesburg Stock Exchange All Share index by 1.7 times. At 30 June 1994, Gencor's new year end, the discount of the share price to net asset value had reduced to 13 percent from an estimated 26 percent at the time of unbundling.

Against the backdrop of a slow but discernible economic recovery in North America, Japan and (to a lesser extent) Europe, commodity prices appeared to have bottomed out and it seems that we might have entered the first phase of a cyclical upturn. This has evidenced itself amongst the metals that we produce in more robust dollar prices for gold, platinum and aluminium and in improving sales volumes for manganese alloys. However, important areas of market weakness were still experienced, and lower prices were achieved for ferrochrome and manganese ore, for coal and for rhodium.

The depreciation of the Rand assisted in achieving the much improved average Rand price of gold of R39 745 in this past financial year when compared to an average price of R32 826 for the 1992/93 financial year. The weaker Rand also ameliorated to some extent the impact of the lower dollar prices referred to above.

Domestic trading conditions continued to be difficult, notwithstanding the signs of economic recovery which have appeared in recent months. It is especially pleasing that in the troubled months leading up to the election, Gencor's operating companies maintained operations at targeted levels without any significant disruptions.

Against this backdrop, Gencor's operating income rose strongly by 1 percent to R630 million. Deferred tax adjustments, arising from the reduction in the rate in operating companies, as well as other abnormal items reported, contributed R69 million of that figure. Income from our cash and non-strategic investment portfolio declined by 68 percent, as we continued to invest our liquid and non-strategic resources in our major new projects. At the bottom line, attributable earnings rose to R525 million, compared to R612 million (after adjusting for unbundling) in the 1993 year.

In the 1993 annual report, I said that I would be disappointed if we could not achieve an EPS of 37.5 cents, which figure reflected the 1993 results without the once off write-back of past tax provisions.

In the event, earnings per share, based on attributable total income, reached 45.4 cents, which reflects a satisfactory result over 1993 against the backdrop described above. Even without the abnormal income of 5 cents per share referred to above, earnings were 40.4 cents per share, an increase of nearly 10 percent on the 37.5 cents per share achieved in 1993.

## KOONFONTEIN FIRE

The fire in the Gloria section of the Koonfontein mine caused the death of sixteen of our colleagues. Although ours is a resilient industry, the tragedy of this accident will live with us and those loved ones for many years. Special mention must be made of those who were involved in the rescue operations and it is entirely due to their efforts that seventeen miners were brought to the surface safely. We were supported by the whole industry and I pay tribute to the proto-teams and the mine management who brought us through a difficult time.

## BILLITON

In July 1994, I announced that Gencor has acquired the major part of the upstream mining assets of the Royal Dutch Shell Group with effect from 1 July 1994, and that a number of conditions still had to be concluded before final completion of the transaction. At the time of writing, most of these conditions have been satisfied and it is expected that final completion will

be by end October 1994. The purchase price of US \$1.1 billion represents good value at today's commodity prices and exceptional value at commodity prices which would justify the creation of this capacity. The funding of this acquisition will be achieved without any recourse to Gencor from South Africa and with absolutely no recourse to Gencor. This acquisition reflects our mission and vision of turning Gencor into one of the world's foremost natural resource groups.

## ORYX

Oryx is having a long and painful labour. In 1993, I reported that poor development results had been achieved in the Oryx Gold Mine project. During the latter part of 1993, reviews were carried out to confirm the original estimates of the ore body and ore reserves, albeit at higher cost to bring the mine to production. These studies have recently been concluded and, while confirming a grade in excess of 7 grams per ton, indicate a 20 percent reduction in the total ore body tonnage.

Oryx is partially funded by shareholders loans and bank loans. The existing repayment schedule of the bank loans is not in line with the current plan for reef development and will have to be refinanced. Gencor had hoped to announce, during the first half of 1994, a plan to refinance these loans and to indicate the funding proposals to take Oryx to production. However, development is now beginning to penetrate areas where better values are expected, and Gencor has recommended that the re-financing be delayed until the development values in the vicinity of two important boreholes are known during the next few months. Gencor, as the major shareholder, has agreed to provide bridging finance for Oryx to the last quarter of 1994 to allow for the completion of this work. Thereafter a refinancing package will be addressed.

## THE MAJOR PROJECTS

The Hillside Spelter project at Ahusaf is proceeding well and is expected to be completed some five months ahead of schedule, with final capital expenditure forecast at R1 billion below budget. This is a saving of 14 percent of initial project expenditure. The first metal is expected by mid-1995 and completion during 1996.

The Columbus Joint Venture is also proceeding in accordance with budget and plan. It is a great tribute to management that output and sales from the existing plant have maintained record levels, despite the difficult production circumstances brought about by the massive brown-fields expansion. First metal from the new facilities is also expected in mid-1995.

## SECTORAL REVIEW

Gencor's gold portfolio, managed by GENGOLD, achieved an average price of gold for the period ended June 1994 of R39 745 compared to R32 826 of 1993. The average spot price for 1994 was R42 027. The overhang of the gold hedging programme scheduled to support our mines during the depressed conditions of 1992 and 1993 impacted on the price achieved by Gencor as the Rand spot price improved during the year. These hedges have now all expired and at year end no hedges were in place. At this stage, it is not envisaged that further hedging programme will be implemented in the foreseeable future.

The ongoing improvements in productivity, improved gold prices and a change in accounting policy on the timing of the accounting for dividends receivable increased Gencor's total contribution by 25.5 percent.

IMPLATS performed well under difficult market conditions which saw rhodium prices fall by 52 percent. Implats' revenue, as a result, could not match the 1993 performance, and profitability declined in the financial year. The effect of the weakening markets was offset by productivity improvements and more effective mining methods, which enabled the increase in the cost per kilogram of production to be contained at below the CPI in 1994. In spite of creditable productivity gains and contained capital expenditure, Implats' contribution to Gencor's earnings declined by R16 million. As a further measure to improve performance, Implats announced the closure of the loss making No 11 shaft in March 1994. The benefits are expected to accrue during the 1994/95 financial year. Notwithstanding the fact that rhodium prices have remained depressed, platinum prices have shown some improvement subsequent to the year end, and Implats is expected to increase its earnings in the year ahead.

SAMANCOR, as I reported last year, had taken steps to counter adverse market developments and significant restructuring had taken place. The results of these initiatives, together with a more favourable exchange rate, have enabled Samancor to post an increase in income of 60 percent and its total contribution to Gencor improved by 44 percent. In analysing these results, cognisance must be taken of the once off amount of R49.7 million relating to abnormal income items, mainly the receipt of export allowances in connection with a past claim which was settled during the year, profit on the sale of Tobacco No 5 shares, the effect on deferred tax provisions of the reduction in the corporate tax rate, and certain writeoffs. Notwithstanding this, Samancor is expected to maintain its attributable income in the coming year.

Samancor has continued to further its international strategic alliances and during this year, it signed a joint venture agreement with Nippon Hama Corporation of Japan. This arrangement should further strengthen Samancor's chrome customer base in Japan. In addition, Samancor has also taken a 4 percent stake in the world's largest stainless steel producer, the French company Ugine. The Ugine-Samancor firm supply stainless steel for the Ugine and Ugine for ferrochrome and stainless steel hot band from Columbus, and with a value of some US \$100 million annually at today's prices.

TRANSNATAL's operating income increased by 8 percent as a result of increased sales volumes and a depreciating Rand, but largely offset by weaker contract coal prices. Mining costs per ton decreased by 0.5 percent, due mainly to the effect of on-going capital expenditure and productivity improvements. This is the second year that the company has improved productivity by more than 20 percent. Sales of its export steamcoal reached the record level of 12.5 million tons and supply to Eskom increased marginally. The adverse effect of the increase in STC and the once off transitional levy was offset by the tax credit as a result of the lower corporate tax rate and resulted in Trans-Natal's total contribution to Gencor increasing by 8 percent.

The contract spot price for coal has shown signs of improvement as the demand for coal begins to outstrip current supply. This augurs well for the next round of negotiations. However, the benefits of any improvements in contract prices will only become evident in the latter part of the 1995 financial year.

The investment in TITANIUM MINERAL SANDS posted a healthy increase of 84 percent in 1994, which fulfilled a 49 percent increase in the previous year. Richards Bay Minerals (RBM), in particular, performed beyond expectation, assisted by improved US Dollar and Rand prices for its products, as well as the effect of the lower tax rate on its deferred tax provisions. The substantial increase on 1993 in the current year also reflects the increase in Gencor's shareholding in RBM midway through 1992/93. It is expected that the Titanium Mineral Sands operations will again perform well in 1994/95 and their earnings should reflect further improvement, albeit if not to the same degree as last year.

In April 1994 we announced the acquisition of Mr Fred Keeley's shares in Keeley Granite at a price of 275 cents per share. This compares to a current market price of 400 cents per share. This acquisition increased our strategic holding in Keeley Granite to 50 percent.

NET INVESTMENT INCOME declined by 68 percent, mainly due to the realisation of some R700 million of our portfolio to fund our major projects and due to the reporting period being only ten months. The income for 1994 also reflects a profit of R59 million (1993 - R5 million) on the sale of a portion of our trading portfolio. Trading profits are likely to remain a normal feature of our investment returns while we invest our surplus funds in the equity market. As further funding will be required for Gencor's projects during the coming year, the level of investment income will decline further during 1994/95.

EXPLORATION EXPENDITURE on an annualised basis was at roughly the same level as 1993. Our activities span not only South Africa but, inter alia, many countries in sub-Saharan Africa, Asia, Australia, South America and Turkey. We are particularly pleased with the progress of our initiatives in the Indonesian Province of Irian Jaya where promising results are forthcoming in the initial stages of exploration.

The combined contribution of the operating divisions increased by 33 percent in 1994 and the makeup of this contribution reflected a healthy diversity in Gencor's earnings resources. The relatively small increase in total earnings (after adjustment for abnormal income in the current year and the write back of the once off tax provision in 1993) of 8 percent was almost entirely due to the reduction in investment income due to Gencor's investment in its major projects. These projects should start contributing income during the 1996 financial year.

## OUTLOOK

The election of April 1994 was a landmark in South Africa's political history, and the outcome, with its peaceful transition of power, a triumph for the democratic process. I, like many others, am convinced of the inherent strength and potential of our country. Much is expected and much will have to be delivered. Gencor is committed to support this process and the unfolding RDP. We will play an increasing role in our communities and have set aside funds to finance this effort.

I look forward to a steady improvement in the overall level of commodity prices as the Japanese and German economies join the United States in a belated recovery. There is also possibility of a further weakening of the Rand. Both of these developments would impact favourably on our results for the coming year.

However, all South African companies operate within the context of domestic economic fundamentals. The current high levels of real interest rates do not augur well for increased fixed investment and the continuation of Exchange Control inhibits the development of normal capital markets. Both must be addressed as soon as possible if the economic recovery is to be sustained.

Gencor will continue to exploit opportunities both locally and offshore to supplement and enhance its extensive local operations. Mining in South Africa is in a mature phase and for South African mining to continue to prosper, an appropriate degree of offshore development is vital for the continuing health of the industry and should be encouraged.

The Gencor Board has recently amended the mission to reflect its current vision. Our mission is to pursue real growth as one of the world's foremost natural resource companies. This we plan to achieve via our portfolio of focused, world-class mining and metals businesses, diversified by commodity and country, and by acting as entrepreneurs in resource ventures. However, we must recognise that Gencor has, over the past two or three years, undertaken an ambitious series of transactions and investments. I should now like to see these projects mature and produce the income and cash flow inherent in their potential. I hesitate to refer to a period of consolidation, as ours is an aggressive and acquisitorial group and it is in the nature of mining companies to expand into new opportunities to replace old. Nevertheless, a period of bedding down is likely and the next few years should not see the same degree of acquisition and project activity as witnessed in the recent past.

One should reflect that Gencor has committed itself, with the support of its shareholders, to great growth and opportunities during the next uncertain periods in South Africa's history. As South Africa emerges a stronger and more stable country, so Gencor should emerge as a strong, robust and profitable mining resource company.

Our current projects and acquisitions will not begin to deliver real value for another year. At the same time, our investment portfolio will further decline as we need to fund our major projects. This will, as was the case in 1994, cause a further decline in investment income. Nevertheless, at the operating level I expect that attributable income will reflect a healthy improvement over 1994. Notwithstanding the expected decline in investment income, we should post improved earnings in 1995. In 1996, once new projects are in production mode, shareholders can, based on current expectations of the commodity cycle, expect strong improvements in both operating and total income.

As I indicated last year, Gencor plans to follow a more conservative dividend policy, reflecting the need of a focused resource company to maintain cash resources to fund its future expansion activities. Our long term policy is generally of covering dividends at least 1.5 times from maintainable cash earnings. The 1994 dividends are approximately 1.5 times covered.

## ATTRIBUTABLE INCOME

	10 months 30.06.94 (Audited)	11 months 31.08.93 (Pro forma)
(R million)		
Gold	131	106
Platinum	78	99
Coal	84	71
Ferroalloys	145	101
Titanium mineral sands	187	85
Aluminium	1	7
International and other	35	19
Operations	630	474
Exploration and project costs	(82)	(99)
Investments and corporate	77	207
Attributable income	625	612

## FINAL DIVIDEND

A final dividend No. 137 (coupon No. 146) of 10 cents (1993 - 29 cents) per ordinary share has been declared, payable on 6 October 1994 to shareholders registered on 16 September 1994. The share register will be closed from 19 September to 30 September 1994.

In the case of non-resident holders of shares, tax of 15 percent will be deducted, where applicable.

The dividend is payable in the currency of the Republic of South Africa. Payments from the United Kingdom will be made in United Kingdom currency at the rate of exchange ruling on 26 September 1994, or on the first day thereafter on which a rate of exchange is available.

On behalf of the board

B P Gilbertson  
M L DavisJohannesburg  
30 August 1994



## COMPANY NEWS: UK AND IRELAND

## RJB Mining achieves 23% growth to £6.8m

By Michael Smith

RJB Mining, the coal group, yesterday pressed its case for taking over all five British Coal mining regions as it reported a 23 per cent improvement in interim profits.

Mr Richard Budge, chief executive, said there was a lot of support for a unitary coal company in the UK because it could provide a higher level of investment, and industrial relations would be better.

Mr Budge said the board had not yet decided finally on what it would bid for. However, the expectation in the market was that it would put in a tender for all five regions.

RJB is considered one of the few potential bidders capable of raising the finance to take over all of British Coal's working mines. However, there would be considerable political obstacles to overcome. The government is thought to favour competition in coal.

Interim profits in the six months to June 30 were £2.82m, against £5.55m last time, achieved on turnover up from £37.7m to £46m. Earnings per share were 10.5p, a pro-forma 11p in 1993, and interim

dividend of 5p (5p) declared.

Coal production was 1.1 million tonnes, up from 980,000, with underground mines contributing 296,000 tonnes. Mr Budge said the three deep mines recently leased from British Coal were on target to produce 2m tonnes when in full production next year.

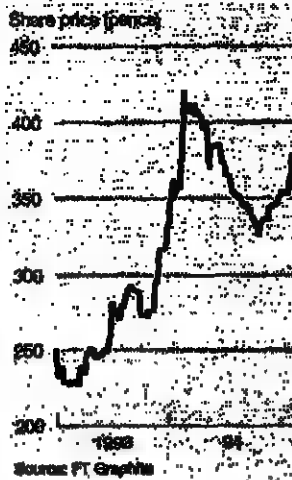
RJB had identified markets for the foreseeable future for all the coal it produces, he said.

Monckton Coke & Chemical, bought in March, contributed 190,000 tonnes to group profits.

## COMMENT

These are sound results for a company readying itself for life after British Coal. By opening three deep mines and increasing its open-cast operations, the group should be able to generate at least 50 per cent of profit from sources that are not directly dependent on British Coal or its successors. Some 18 months ago that figure was just 20 per cent. If all continues to go to plan, the transformation will mean that RJB can grow profits comfortably even if it does not succeed in winning the ownership of any of British Coal's five regions. That,

RJB Mining



Source: FT Graphix

together with results at the top end of expectations, helps explain why the shares continued to rise yesterday on top of last week's advance. Assuming profits next year of £18.2m, the shares are trading on a prospective multiple of 15. Progress in the immediate future may be restrained by the British Coal bids and the near certainty that, with gearing already at 65 per cent, an issue of shares would be needed if the company's plans are successful.

## Smurfit in £20m Austrian purchase

By Peggy Hottelger

Jefferson Smurfit, the Irish packaging company, is injecting £20m (£20.2m) into an Austrian paper producer, further strengthening its hold on the European corrugated market.

Smurfit, Europe's leading producer of corrugated paper with 10 per cent of the market, yesterday announced it would acquire 27.5 per cent of Nettingsdorfer Betätigungsgesellschaft, the fourth largest producer.

Earlier this month Smurfit announced plans to buy Cellulose du Pin, the paper and packaging interests of Saint Gobain of France, for £670m.

The latest purchase is Smurfit's first step into the eastern European and German markets. Mr Dermot Smurfit, chairman and chief executive of Smurfit Continental Europe, said the company intended to increase its stake in Nettingsdorfer to more than 50 per cent through a further cash injection in the next two to three months.

The move could leave Smurfit with two of the three European mills producing kraft liner paper, a key component in corrugated manufacture. Nettingsdorfer, a family-owned group quoted on the Austrian stock market, produces 320,000 tonnes of paper. It has been loss-making in recent years but has helped to move back into profit in 1994 on a monthly basis. The group is heavily indebted, however, after investing some £120m in its Austrian Kraft liner mill. Debt as a percentage of shareholders' funds is estimated at about 400 per cent. Mr Smurfit said his group had not been prepared to take on such debt. Any further holding increase would depend in part on Nettingsdorfer cutting borrowings, he said. The group is paying £12.17 (€12.17) per share, against yesterday's suspension price of £12.50.

## Cash pile currently at £20m and further acquisitions in the offing Macfarlane (Clansman) rises 33%

By Peter Pearce

Macfarlane Group (Clansman), the Glasgow-based packaging group, lifted pre-tax profits by almost 33 per cent in the first half of 1994.

Lord Macfarlane of Bearsden, chairman, said the economic climate "had gently been getting better" and that the trend was still upward. A packaging company with all its activities confined to the UK was a reliable bellwether, he added.

Pre-tax profits grew to

£7.9m (£5.58m) on turnover up 13 per cent at £82.5m (£68.3m). Interest receivable expanded to £573,000 (£368,000), though, with current low rates, Lord Macfarlane admitted that the group's £20m cash pile could be used better than remaining on deposit.

Cash balances in March had stood at £21m. Capital expenditure totalled £4m in the first half, with another £4m pencilled in for the second.

In August Macfarlane bought Centurion Packaging for £5.5m in cash and shares. This added

the manufacturing of film products for packaging to the existing merchandising activities. Lord Macfarlane said he was seeking further acquisition possibilities, probably of a similar size to Centurion.

As well as packaging, which accounts for about 75 per cent of sales, the group has two other divisions - plastic moulding and development. The former makes bottle closures for whisky distillers and the latter for the pharmaceutical industry.

Within development is a self-

adhesive labels business, which "makes a lot of money" and to which Lord Macfarlane admits to being "sentimentally attached, and a contract furniture merchandising business. Acknowledging it was an oddity within a packaging company, he said it occupied "a good site in the centre of Glasgow" and he was "waiting for a good fairy" to show interest. He expected to be able to sell it within the next two years.

The interim dividend is lifted to 1.7p (1.44p), payable from earnings of 5.14p (4.74p).

## Alliance &amp; Leicester advances 45%

By Alison Smith

Alliance & Leicester yesterday became the latest building society to report a sharp increase in interim profits, primarily reflecting a steep drop in provisions for bad and doubtful debts.

Pre-tax profits at the UK's fourth largest society rose by 45 per cent to £194.6m (£134.6m) in the six months to June 30. Provisions fell 72 per cent to £18.8m (£67.6m).

The society does not have to publish interim results, but Mr Richard Pym, finance director, said A&L had decided to do so for the first time to underline its accountability to its members.

In an intensely competitive market, it took an aggressive stance on mortgage

lending in the first half, more than doubling it to over £1bn.

But in a reflection of competition and a narrowing of interest margins, net interest receivable slipped slightly to £265.6m (£270m). Other income, including fees and charges, rose by 10 per cent to £225.4m (£204.4m), largely as a result of higher profits from Girobank's corporate cheque and cash handling business.

Mr Pym said A&L was looking to develop further its relationship with Post Office Customers, if - as expected - the government gave the operation more commercial freedom.

Administrative expenses rose to £230.2m (£209.8m) and the society also had exceptional expenses of £17.1m (£6.2m). The cost-income ratio for the group, including

Girobank, was 65 per cent - the same as in the first half of 1993.

Mr Peter White, chief executive, said the general expectation included spending on developing A&L's launching the Alliance account, and that underlying costs were flat.

Expected exceptional costs of restructuring and relocating, as part of the group's strategic review, to be a continuing feature for the next couple of years.

Against a background of an uncertain housing market, A&L emphasised that it was not dependent on mortgage lending for growth, but had other opportunities, for example through greater cross-selling of financial products to its 5m personal customers.

## Strong second half leaves Verity at £1m

After a strong second half which consolidated its return to the black at the interim, Verity, the manufacturer and distributor of Wharfedale and Mission loudspeakers, reported a pre-tax profit of £1.01m for the year to end-June.

The company compared with a deficit of £4.37m and was £1.1m in loss on turnover of £16.3m.

The directors said the "encouraging result" is a turnaround in Wharfedale's loss-making operations and the continuing growth of Mission. The interest charge was reduced to £378,000 (£570,000). Earnings per share emerged at 0.4p (5p losses).

## Reduced borrowings aid Quality Street recovery

By James Burton

Quality Street, the Glasgow-based confectionery company, which describes itself as a private sector landlord organisation, returned to the black with pre-tax profits of £2m in the year to March 31 after two years of losses which totalled £28m by 1993.

Nationwide Building Society became its majority shareholder in January, controlling 75 per cent of the company after converting £50m in lending into non-voting preference shares.

The rest of the company is owned by Mr Paul Wharfedale, chairman and founder, and the directors. As a result of the reduction in borrowing, interest payments fell from £11m to £7m in the year to March 31.

The company also benefited from the sale of a deficit on asset revaluation of £17.9m in 1993 into a surplus of £1.6m because of the rise in the value of its properties.

Turnover, consisting largely of rental income, was £11.3m (£13.3m) and gross profit was £10.2m (£9.2m).

As part of the deal with Nationwide, Quality Street took over about 2,000 houses which Nationwide had owned. It is now refurbishing these properties, scattered all over Britain, for rent. This will increase rental income to about £22.5m by the end of 1995.

## High renewal rate helps Maid double to £440,000

By Alan Cane

Maid, the online business information supplier, said that usage of its information services had increased by 68 per cent over the same period in 1993. New subscribers numbered more than 180 and renewal of subscriptions was more than 85 per cent.

Earnings per share were 0.35p, against 0.24p. There is net cash of £10.7m. The company joined the main market at 110p in March, but saw its share price slide almost immediately reflecting worries about competition for customers and for sources of data available in the company.

Its core services - Researchline, Newline, Companyline and Brokerline - provide business information in a variety of formats. Yesterday the company said that usage of its information services had increased by 68 per cent over the same period in 1993. New subscribers numbered more than 180 and renewal of subscriptions was more than 85 per cent.

## Guinness Peat drops 26% after Australian setback

By Christopher Price

Guinness Peat Group, the UK investment vehicle of Sir Ron Brierley, the New Zealand entrepreneur, yesterday reported a 26 per cent fall in interim profits after its Australian fund management and life assurance business ran into losses.

Despite turnover ahead to £21.3m (£18m), pre-tax profits for the six months to June 30 fell from £8.7m to £6.97m. However, strong growth from the rest of the group, particularly the Brown Shipley stockbroking side, and a sharp fall in the tax charge saw earnings per share increase 43 per cent to 1.09p.

Tyndall Australia, in which GPG has a 52 per cent stake, blamed the losses on the Australian investment market during the first half and added that the situation had now stabilised.

Mr Mike Nixon, executive director, said the group's attention would focus on managing existing investments after its recent busy programme of acquisitions and disposals. "Although we will still be looking out for investment opportunities, we will be concentrating on stabilising and adding value to our existing portfolio," he said.

Mr Nixon reiterated that the group would consider raising new finance if the financial year - the last financial year was 1990 - was not successful.

## Buckingham faces £4m legal bill

By Reg Vaughan

Buckingham International, the leasing property, hotels, and nursing group, yesterday said it faced a total bill of £4.3m after judgment was given against the company last month in litigation with the directors and owners of Worldwide Dryers.

Buckingham, which also announced pre-tax losses cut from £62.5m, after a £59.1m property provision, to £904,000 for the half year to May 1, said judgment was for a view to them participating in a bank support plan.

plus estimated costs of £800,000. Sir David Hardy, chairman, said that after taking legal advice, an appeal had been lodged against the judgment of £3.3m which resulted in a stay of execution until October 17. He said it was intended to seek a further stay until the appeal was heard.

However, the £598,722 was now liable to be paid and as the company was unable to pay at this stage it was in talks with judgment creditors with a view to them participating in a bank support plan.

Sir David said the group was dependent among other things on the stay of judgment being granted. The group was in talks with judgment creditors being satisfactorily concluded and agreeing an extension to the support plan which ends on October 31.

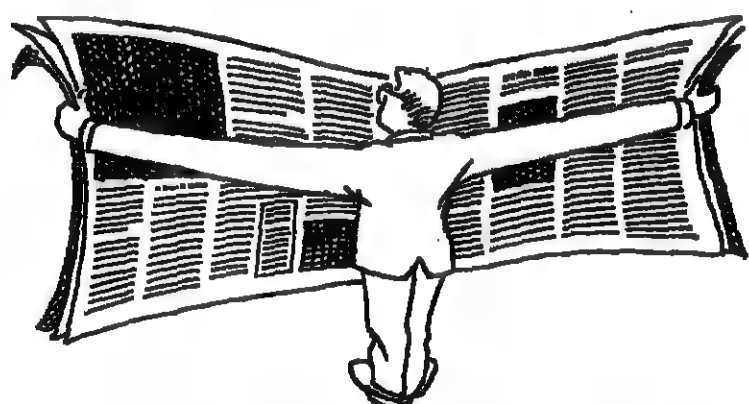
Turnover slipped to £90.7m (£94.4m) including £1.96m (£5.18m) from discontinued operations. Interest charges were £1m by £1m to £3.2m. Losses per share came through at 0.8p (£1.9p). The shares closed unchanged at 3p.

## Losses widen to £1.67m at Bensons Crisps

Pre-tax losses deepened from £880,000 to £1.67m at Bensons Crisps, the Freeton-based food manufacturer, for the half year to May 28. The loss was after exceptional costs of £245,000 relating to the closure of three sites.

Turnover edged ahead from £16.8m to £17.6m but operating losses were £448,000 (£256,000). There were interest charges of £40,000 (£130,000). Losses per share emerged at 7.7p (3.2p) and the interim dividend is passed (0.7p).

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Name \_\_\_\_\_ No. of employees ☐ under 50 ☐ 50 to 100 ☐ over 100  
 Job Title \_\_\_\_\_ I already use online ☐ Yes ☐ No  
 Company \_\_\_\_\_  
 Nature of business \_\_\_\_\_  
 Address \_\_\_\_\_  
 Postcode \_\_\_\_\_ Telephone \_\_\_\_\_  
 Country \_\_\_\_\_

**FT PROFILE**  
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## All round growth for Clondalkin

Improving demand for most of its products helped Clondalkin, the Dublin-based printing and packaging group, achieve a 34 per cent increase in pre-tax profits from £14.6m to £19.23m (£15.15m) in the half year to end-June.

The increase was achieved on turnover up from £74.8m to £82.6m. Earnings per share came out at 10.85p (8.03p) and the interim dividend is raised to 2.07p (1.89p).

Irish operations had been taken last year, while more buoyant conditions in the UK had helped the profits advance, said Mr Donnell McCullough, chairman.

In the US, the flexible packaging and business forms companies showed good volume and profit growth, although commercial printing continued to be a difficult area as operations had been cut again, he said.

of £19.23m (£15.15m) before tax for the six months to June 30, against £13.6m.

The 8 per cent increase was achieved on turnover ahead 15 per cent to £131.8m (£127.7m), including a contribution of £1.99m from acquisitions - six over the past 12 months which currently achieve combined annual sales of some £17m.

Mr Thomas Toner, chairman, said that the group's UK-based companies performed satisfactorily but warned that a disappointing showing from Label Art, the Dublin-based self-adhesive label offshoot, would "have a restricting effect" on the trading outcome in the second half. Sales at Label Art declined 15 per cent on a year-on-year basis, following the loss of a contract with its largest customer.

The interim dividend goes up 10 per cent to 2.75p, payable from earnings of 18.8p (15.9p) per share.

Some 70 per cent of the issued capital is held by James Crean, the Irish industrial holding company.

Pre-tax profits more than trebled from £604,000 to £2.06m as the group benefited from a wide-ranging restructuring in the year to June 30.

Mr Neville Davis, chairman and chief executive, said the outsourcing and consultancy businesses had grown strongly following the shake-up, which saw staff numbers cut by 14 per cent to 227.

Launching the pathfinder prospectus, he added: "Over the years, we have been cut and we need to raise fresh funds to continue growing the business."

The company hopes to raise about £5m of new money from the flotation, involving the placing of shares worth about £1m.

London Finance Group saw a rise in net asset value per share from £1.93p to 35.23p at the half year ended June 30, a fall from 36.67p on December 31 1993.

The results for the half year are dominated by the agreed takeover of NMC by Britton Group, with London Finance realising most of its investment in cash on July 4.

The sale of the investment was taken as an exceptional item of £4.43m giving available profit of £3.12m (£79,000) and

earnings of 12.25p (0.39p).

EIS Group, the specialist engineer, has acquired 76 per cent of the share capital of Heinrich of Herborn, Germany, a maker of wire drawing and coiling machinery.

Consideration is DM750,000 with an obligation to the present bank borrowings of DM12 million. The price may be adjusted following a net asset valuation audit.

In 1993 Heinrich incurred losses of DM48.6m.

Wates Leisure, part of the privately owned Wates Building Group, has raised about £15m in expansion capital ahead of a stock market flotation within the next five years.

The company owns and manages five health and fitness clubs in the south-east of England.

Phoenix Fund Managers led the £5.5m equity injection and the Bank of Ireland will be providing up to £12m of debt. Retained earnings will bring to about £20m the funds available to double the size of Wates Fund health and leisure clubs over the next three years.

**Compel**  
Compel Group, the computer systems and services company, yesterday announced a sharp increase in full year profits ahead of its flotation next month.

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FLOATING RATE PERMANENT INTEREST BEARING SHARES  
NOTICE is hereby given that the Register of Members of the Society will be closed from 8 September 1994 to 14 September 1994, both dates inclusive, for the purpose of preparing the interest payment on 14 September 1994.

BY ORDER OF THE BOARD  
P. REVILLE  
Secretary

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By The Cash Manager Bank, N.A.  
London, August 31, 1994

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## COMMODITIES AND AGRICULTURE

## Strike threat lifts nickel price

By Robert Gibbons in Montreal

A pay and conditions offer by Falconbridge of Canada, the second biggest western nickel producer, has been rejected as "unrealistic" by the mine, mill and smelter workers' union at its operation in Sudbury, Ontario, but talks were continuing yesterday in the hope that a walkout by 1,300 miners at 8 am today could be averted.

Neither side would comment on the offer, but Mr Gary Hryniak, vice-president of Local 1000, said: "It looks as though we'll be walking out haring an 11th hour company proposal".

He said the union had asked Falconbridge to negotiate realistically on the job market, contracting out, fringe benefits and overtime, but "the company was not willing to budge".

bridge's chief negotiator said, however: "We believe we have a realistic offer on the table and that in the remaining hours we both can reach agreement".

Last year Falconbridge produced 36,500 tonnes of nickel and 48,000 tonnes of copper at its Sudbury mines, plus cobalt and platinum group metals. With its neighbour Inco, it has recently formed major new sources of high grade ore at greater depths.

Inco settled with its mine unions last May. The hourly rate remained unchanged in the three-year contract but the benefits package amounted to about 4 per cent over the contract life.

Reaction at the London Metal Exchange was muted, nickel's three months delivery price closing only 1.5¢ higher at \$3,125 a tonne.

## Anglo aims to be big player in mineral sands market

By Kenneth Gooding, Mining Correspondent, in Namakawa

Here on this remote coast in the least populated region of South Africa Anglo American Corporation is putting the final touches to a project that will enable this country's biggest company to elbow its way into the global mineral sands market, which is dominated by RTZ of the UK.

The Namakawa Sands project, based on one of the world's biggest mineral sands deposits, will, by Anglo's calculations, by the year 2000 give it nearly six per cent of the USA's titanium dioxide business, supplying a material essential in the production of many paints, papers and plastics.

Anglo also aims for more than 13 per cent of the \$100m market for zircon, which is used in tiles, sanitary ware and china. Namakawa will

produce pig iron, used in many foundry applications but particularly for automotive castings. This market should be worth about \$500m by the turn of the century and Anglo is looking for a modest 2 per cent.

Mr George Brown, general manager of the Namakawa Sands company, stresses that Anglo is not taking a particularly risky approach. With demand for titanium dioxide growing annually at between 2.5 and 3 per cent there should be room for a newcomer in an industry with only a handful of competitors.

Namakawa has only one real rival, he says, Richards Bay Minerals, which is mining on South Africa's east coast and has more than half the market. Its major shareholder is RTZ.

All mineral sands are active but the level is low in the Richards Bay and Namakawa material. This gives them a marketing advantage, particularly with

countries such as Germany and Japan where customers are edgy about this factor.

RTZ also owns QIT which mines mineral sands in Canada. Australia is another big producer via Remond's Goldfields in which Hanson, the Anglo-American conglomerate, has a 40 per cent interest.

Anglo owns 50 per cent of Namakawa, which is mining a deposit near the town of 80km north-west of Vredendal on the west coast of the Cape Province. The deposit, containing enough mineral sands for 35 years' production, was nearly overlooked when the area was explored for uranium because of its radioactivity was so much less than sands further north. It is on land bought in the 1930s for its diamond potential by De Beers, Anglo's sister company, which has 20 per cent of the project.

Sensitive to the environmental issues that loomed large when Richards Bay recently

wanted to mine beach sands, Namakawa has hired Mr Johan Grobler, a botanist with 28 years experience at the Kirstenbosch Gardens in Cape Town, as environmental officer. As it would not be possible to rehabilitate the beach here properly the company will not mine 20m tonnes of sand with a theoretical value of \$90m.

Elsewhere it is spending \$300 a hectare to rehabilitate an area where farm land costs only \$35 a hectare.

The mineral sands are mined and put through concentration plants at the mine site before being trucked along a new road to a mineral separation plant 60km away at Koeke-naap. This plant was built away from the mine to avoid the fog that frequently envelops the area. The company hopes to turn this phenomenon to its advantage and is experimenting with the use of fresh water from the fog. In Chile a similar scheme

in three litres of water a day being collected from every square metre of special screening material, enough to provide for a small community that previously had to truck in its water at great expense.

Material from the separation plant will be sent by rail to a new smelter nearby 200km away near the Saldanha Bay export terminal. Most will be stored before shipping but the smelter will be upgraded to titanium dioxide slag, worth more than three times as much. The smelter is the first in the industry to use direct current or plasma arc technology which has been employed successfully by South Africa's ferrochrome producers. Anglo worked with Mintek, a South African government sponsored technology group, to develop the technology.

The smelter should be ready early next year and by then Namakawa should be in full production, employing more

than 800 people and producing annually 190,000 tonnes of titanium dioxide, 115,000 tonnes of pig iron, 125,000 tonnes of rutile and 35,000 tonnes of zircon.

About 85 per cent of the revenue is expected to come from overseas customers in Europe and North America. Anglo estimates that annual export earnings at full production will be equivalent to \$90m in 1994. This export potential, coupled with the upgrading of the smelter, helped get the project off the ground financially.

Namakawa is also benefiting from a loan of \$50m with deferred interest of \$6.6m from the Industrial Development Corporation, another South African government backed organisation. Anglo and De Beers have put up the equity of R576m (\$127m).

## Aluminium pact probe shrugged off at LME

London Metal Exchange traders yesterday shrugged off last Friday night's news that a US investigation was being mounted into the operation of the aluminium market, saying it was a "civil investigation" and not a price fixing case.

Reuters reported from Washington that the Justice Department was investigating the aluminium market in response to an allegation of price fixing.

Several producers had commented they had received a "civil investigation" from the department but declined to comment on the specific allegations.

However, industry officials said producers were accused of using the pact as a cover for price fixing.

"We recently received notice of an investigation and a civil investigation demand from the Department," said Mr Tom Hagley,

director of public and investor relations with Alcoa. "We intend to co-operate with the government's investigation. The company is confident that its activities and operations have conformed with applicable laws."

A memorandum of understanding was signed in March by major aluminium producers in an attempt to resolve oversupply problems that worsened when Russia began selling on world markets.

In March the European Aluminium Association told the LME it was very surprised about the investigation.

"I don't understand it," the LME president, Mr Dick Denner, said, noting that the Aluminium Department was "represented" at the pact negotiations.

At the LME the aluminium price rose 1.5¢ yesterday to close at \$1,517.50 a tonne.

## Britain's grain harvest lower but good in parts

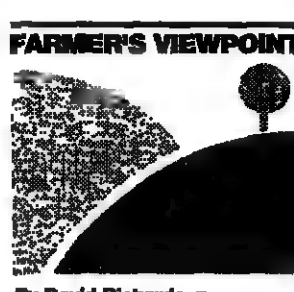
Unfavourable weather has hit yields in some parts of the country, though quality is up to standard

In 35 years of farming I can remember only three occasions when we have finished the harvest before the end of August - and this year is the third. It was achieved by working over most of the bank holiday.

If I am totally honest I should admit that we have not quite finished, there are still a few beans to do as well as a couple of acres of linseed grown for industrial use on set-aside land. But all in all it is in the bag. That represents the main harvest on this farm, so we feel we can relax a little.

As I forecast in this column a few times, yields were down on last year, although not as drastically as I once feared. The weather was a factor, but the crops planted after major beet main rain-imposed muddy conditions were really in it.

In my estimate, in the end we have put the crop over a weighbridge, that we



By David Richardson

weather for heavy yields. But as I drove the combine harvester during the regular drivers' meal breaks, I was pleased to note that some of the patches that were flooded for much of the winter had recovered quite well. Only the crops planted after major beet main rain-imposed muddy conditions were really in it.

In my estimate, in the end we have put the crop over a weighbridge, that we

have harvested between half and three quarters of a tonne less wheat per acre than last year. It was achieved by working over most of the bank holiday.

If I am totally honest I should admit that we have not quite finished, there are still a few beans to do as well as a couple of acres of linseed grown for industrial use on set-aside land. But all in all it is in the bag. That represents the main harvest on this farm, so we feel we can relax a little.

As I forecast in this column a few times, yields were down on last year, although not as drastically as I once feared. The weather was a factor, but the crops planted after major beet main rain-imposed muddy conditions were really in it.

In my estimate, in the end we have put the crop over a weighbridge, that we

and weight although, in the case of milling wheat, protein content and baking quality are somewhat variable. More satisfying is the price which is probably more than £10 a tonne (10 per cent to 12 per cent) more than most UK farmers budgeted last year.

There are a number of reasons for this. The continuing devaluation of sterling against other EU currencies has, through the green monetary system, raised the UK intervention price for common (milling) wheat and that has raised a firm base for all wheat, including that grown for feed, even that sold for delivery before intervention starts in November.

Higher than expected grain prices are not confined to the UK, however. All over Europe they are above budget. This can only be because perceived shortage compared with ex-

pected demand across the community as a result of a combination of set-aside, below average yields and the likely requirements of third countries.

But high grain prices add to the problems of the already struggling intensive livestock sector by raising the cost of animal feed. In order to try to reduce this burden the European Commission, a few days ago, increased the volume of grain on EU markets by releasing 1.6m tonnes from the 1st. It held in intervention stores. Prices dropped a couple of pounds a tonne as a result but only for a few days and have since bounced back almost to where they were before the release. The trade obviously believes the shortage is real for the time being.

Meanwhile, according to the International Wheat Council, world wheat production is expected to be down by 23m

tonnes this year as a result of reductions in output in several northern hemisphere countries and declining prospects in Australia.

As I forecast the weather forecast round our final harvest of wheat last weekend I reflected that this year and changed. It seemed only yesterday that we were being accused of producing grain that nobody wanted. "Put your farms down to trees and hedgerows," the critics had said. "We don't need you any more." And most of us in the UK responded by reluctantly accepting the EU's shilling to set aside 15 to 18 per cent of our land.

Is that policy already out of date? Is it time to bring that land back to cultivation? Can we rely on the politicians, who usually take years to make a decision, to do enough to ensure a viable grain shortage?

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.7 PURITY (per tonne)

Close 1487-5 1817-5

Previous 1485-5 1815-5

High/Low 1484-5 1810-5

AM Official 1484-5 1810-5

Kerb close 1484-5 1810-5

Open int. 273,321

Total daily turnover 31,279

ALUMINIUM ALLOY (per tonne)

Close 1527-0 1550-0

Previous 1520-5 1545-5

High/Low 1520-5 1545-5

AM Official 1520-5 1545-5

Kerb close 1520-5 1545-5

Open int. 2,751

Total daily turnover 844

LEAD (per tonne)

Close 925-0 925-0

Previous 925-0 925-0

High/Low 925-0 925-0

AM Official 925-0 925-0

Kerb close 925-0 925-0

Open int. 40,289

Total daily turnover 805-7

NICKEL (per tonne)

Close 9255-05 9130-05

Previous 9255-05 9130-05

High/Low 9255-05 9130-05

AM Official 9255-05 9130-05

Kerb close 9255-05 9130-05

Open int. 64,815

Total daily turnover 13,406

TIN (per tonne)

Close 9255-05 9130-05

Previous 9255-05 9130-05

High/Low 9255-05 9130-05

AM Official 9255-05 9130-05

Kerb close 9255-05 9130-05

Open int. 64,815

Total daily turnover 13,406

ZINC, special high grade (per tonne)

Close 9255-05 9130-05

Previous 9255-05 9130-05

High/Low 9255-05 9130-05

AM Official 9255-05 9130-05

Kerb close 9255-05 9130-05

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ZINC, special high grade (per tonne)

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## LONDON STOCK EXCHANGE

## MARKET REPORT

## Profit-takers hit shares in the blue chip sectors

By Terry Byland,  
UK Stock Market Editor

The leading blue chip abandoned an initial attempt to extend pre-Bank Holiday gains. Modest profit-taking, encouraged by easier bond prices and a slow start to the New York session, proved enough to take more than 15 points off the FT-SE 100 share index. The broader market, however, remained firm, and the FT-SE Mid 250 index put on a further 6.8 at 3,813.8. London closed before the announcement that leading French banks were raising base rates.

UK investors were said to be showing some caution ahead of tomorrow's meeting at the Bundesbank and US employment data due at the end of the week. Dealers believed that the odds are against

any move in German interest rates this week but were disinclined to take risks. Trading books, which had been squared up on Friday in order to leave options open over a long weekend when US and continental European markets were operating, remained balanced.

The final reading put the FT-SE 100 index at 3,249.6 for a decline on the day of 15.5 points. The loss of the Footsie 100 was seen as unimportant in the context of last week's strong gains. Early trading took the Footsie index to 3,280 but weakness in stock index futures and government bonds took the heart out of equities before mid-session. The final picture was uninspiring, with London lacking confidence as the Dow Jones Industrial Average dipped 2 points as investors weighed the implications of a

sharp setback in the July consumer confidence index compiled by the US Conference Board.

Disappointment with the US figures focused attention on prospects for the more important US employment data due on Friday. Analysts expect a further rise in the jobs figure, indicating continued recovery in the US.

Trading remained brisk, with Footsie-listed stocks representing the bulk (around 64 per cent) of the 550.3m shares changing hands. On Friday, retail, or genuine investment, was worth £1.8bn, well up to the better levels of activity recorded as the market surged last week.

Market fundamentals behind last week's advance were still in place, starting showing a steeper trend and confidence in the outlook for

dividends and earnings of British companies was still buoyant. However, some market analysts had reminded investors at the weekend that higher base rates in the UK were still likely before the end of the year.

Pharmaceuticals stocks found encouragement in the \$2.9bn purchase by SmithKline Beecham of Sterling Health from Eastman Kodak, which once again threw the spotlight on the reshaping of the global medical products industry. Lockheed Corporation's proposed \$10bn merger with Martin Marietta also spurred expectations of increased stock market activity.

Further takeover speculation surfaced in the food retailing sector, where J. Sainsbury responded to suggestions that an acquisition in France was under consideration. A

scattering of similar special features helped give the market a more mixed picture at the close than the fall in the Footsie suggested.

Building construction shares stood out against the general trend as two leading securities houses assessed prospects for recovery in the sector, which also brushed off fears that a rise in UK base rates might not be long delayed. But the profit-takers held sway in most of the consumer and financial areas which had performed so strongly in the previous week.

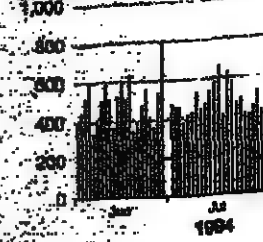
UK market strategists believe that the list of US economic data and comment will keep markets subdued this week unless Wall Street resumes its powerful upward march. UK investment funds are not expected to turn sellers in what has become a positive stock market.

## FT-SE All-Share Index



## Equity Shares Traded

Turnover by volume (million). Excluding intra-market business and overseas turnover



## Key Indicators

Indicator	Value	% Change
FT-SE 100	3249.6	-15.5
FT-SE Mid 250	3813.8	+6.8
FT-SE-A 350	1839.7	-5.4
FT-SE-A All-Share	1825.57	-1.78
FT-SE-A All-Share yield	5.57	3.67

FT Ordinary Index 2539.9 -12.1

FT-SE-A Non Firm p/e 20.16 -20.22

FT-SE 100 Dividend Yield 3.63 0.55

10 yr Gilt yield 8.60 (8.55)

Long gilts/equity yield ratio: 2.36 (2.36)

## Best performing sectors

Sector	% Change
1 Building & Constr	+0.3
2 Electricity	+0.8
3 Extractive inds	+0.7
4 Other Financial	+0.8
5 Oil, Integrated	+0.8

## Worst performing sectors

Sector	% Change
1 Tobacco	-2.3
2 Gas Distribution	-1.7
3 Retailers, Food	-1.0
4 Spirits, Wines & Cider	-1.0
5 Diversified inds	-0.8

Market  
warms to  
SB move

The market was pleased by SmithKline Beecham's buying Eastman Kodak's Sterling Health. The move was seen as a strategic acquisition in the pharmaceuticals sector, and the company performed strongly in high turnover.

In spite of the evident fit between the two groups, there was some surprise at the move as SmithKline had already made extensive

cheque book in May when it bought Diversified Pharmaceuticals Services for \$3.3bn.

The latest deal leaves the company with exceptionally high cash levels, and analysts said that was unlikely to worry investors as the group had a strong record of cash returns to shareholders.

Mr John Culverwell, pharmaceuticals specialist with Hoare Govett, commented enthusiastically: "This was a strategic acquisition in the pharmaceuticals sector, and it makes outstanding sense at a realistic price."

Mr Paul Smith at Smith New Court added: "It fits both geographically and from a

business perspective."

Dealers marked up SmithKline's shares before trading began and the stock held its price as the rest of the market slid back. The "A" shares closing at a net 6% higher at 455p with 6.1m changing hands. The units, which often reflect US interest, rose 10 to 431p on 6.7m traded.

The news was a reminder to the market that Sterling's household products division was also up for sale, for between \$1.7bn and \$2bn.

## Argyll active

Turnover in food retailer Argyll Group jumped to 9m in

busy trading of the stock after the company announced the sale of 123 of its Lo-Cost outlets and 26 Presto stores for \$36.4m.

The shares declined 9 to 207p on a combination of profit-taking after their strong performance last Friday and fears that the sale might dilute earnings per share. One analyst suggested that there could have been disappointment that Argyll had not off-loaded the whole Lo-Cost chain - around 140 stores remain unsold.

Mr James Edwards Jones at Hoare Govett said the sale was bound to be "mildly dilutive". However, Mr Bill Myers at Yamachi took the contrary view and said: "They have sold

the least profitable chunk of the Lo-Cost chain for a fair price and dilution seems exceedingly unlikely."

## Reps in demand

Regional electricity stocks (reps) staged another strong upward move, with many hitting all-time highs as the market continued to look for evidence of a big state-building exercise, or possibly even a straight takeover move.

Dealers said they expected a wave of share buy-backs to impact on the market before the race got into their closed seasons, starting in September.

Sentiment was again buoyed by news of share buy-backs in the sector, with Seaboard announcing that it had moved back into the market last Friday to purchase a further million of its own shares, this time at 439p. The company bought 2m at 435p a share last Wednesday.

Whispers in the market suggested that a predatory move could happen in the near fortnight. Southern, the sector's best performer yesterday, was seen as both a potential target and predator. There were rumours that the group could be lining up a pre-emptive strike against one of the smaller reps as a potential defence against a US predator or a UK group seeking strong cash generative assets.

Eastern Electricity was hit by profit-taking as dealers decided that it might adopt a predatory stance among its

## NEW HIGHS AND LOWS FOR 1994

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**INVESTMENT TRUSTS - Cont.**

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# AUTHORISED UNIT TRUSTS

**INSURANCES**

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دوست عزیز

## INSURANCES



■ FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (877) 873-4378 for more details.

[illegible]

**BERMUDA (SIS RECOGNISED)**

**GUERNSEY (REGULATED)****ISLE OF MAN (SUB RECONISED)**

**JERSEY (INSULATED)**

**ISLE OF MAN REGULATED**

Dr. Starting	127.5	144.4	=	26
Cr. Transferred	51.48	1.38		

**JERSEY (SIB RECOGNISED)**

## IRELAND ~~IS~~ RECOGNISED

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## FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

<div>Worldwide Management Services Ltd Luxembourg (SIB RECOGNISED) ASB Asset Fund ASB Bond Fund ASB Equity Fund ASB Global Fund ASB Income Fund ASB International Fund ASB Money Fund ASB Real Estate Fund ASB Short-Term Fund ASB Structured Fund ASB Tactical Fund ASB Value Fund ASB World Fund ASB Zero-Beta Fund ASB Zero-Beta Fund II ASB Zero-Beta Fund III ASB Zero-Beta Fund IV ASB Zero-Beta Fund V ASB Zero-Beta Fund VI ASB Zero-Beta Fund VII ASB Zero-Beta Fund VIII ASB Zero-Beta Fund IX ASB Zero-Beta Fund X ASB Zero-Beta Fund XI ASB Zero-Beta Fund XII ASB Zero-Beta Fund XIII ASB Zero-Beta Fund XIV ASB Zero-Beta Fund XV ASB Zero-Beta Fund XVI ASB Zero-Beta Fund XVII ASB Zero-Beta Fund XVIII ASB Zero-Beta Fund XIX ASB Zero-Beta Fund XX ASB Zero-Beta Fund XXI ASB Zero-Beta Fund XXII ASB Zero-Beta Fund XXIII ASB Zero-Beta Fund XXIV ASB Zero-Beta Fund XXV ASB Zero-Beta Fund XXVI ASB Zero-Beta Fund XXVII ASB Zero-Beta Fund XXVIII ASB Zero-Beta Fund XXIX ASB Zero-Beta Fund XXX ASB Zero-Beta Fund 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MARKETS REPORT

# Currencies in tight range

Currencies yesterday moved in fairly narrow ranges ahead of tomorrow's Bundesbank council meeting and the release of key US labour data on Friday, writes Philip Gash.

There was little fresh for the market to chew on, aside from some US data which had little impact on the dollar. The US currency closed in London at DM1.5805, slightly down from Monday's close of DM1.5881. Against the yen it finished at ¥199.655 from ¥200.225.

In Europe, the D-Mark was generally weaker as it suffered at the hands of the firmer dollar. Markets were surprised by the decision of four French commercial banks to raise interest rates and this saw the franc weaken to FF34.4275 yesterday evening from a London close of FF34.4223.

Sterling had an uneventful day, holding on to most of the gains it made on Monday as it rose in tandem with the dollar. The trade weighted sterling index finished at 79 from 78.9 on Monday.

The dollar showed little reaction to news of US July home sales and consumer confidence figures for August.

Although the dollar is firmer after the recent rally, few analysts are confident that the US currency has turned the corner.

Mr Tony Norfield, UK treasury economist at ABN-AMRO bank in London, said the reasoning cited for the dollar's recent rally - that it was following the bond market, which improved on weaker than expected second quarter GDP figures - was flimsy.

Mr Neil MacKinnon, chief economist at Citibank in London, said the dollar's recovery on Friday had been mostly interbank driven and had also been related to the conclusion of various options contracts. He added: "The upside movement we've seen in the US dollar does not look sustainable. Fund managers are still broadly neutral to positive and there is no great incentive to go long dollars at the moment."

"Although the worst for the dollar is certainly over, those who are calling for a big move up will not get much of a hear-

from 7.70 per cent was a cry of despair at their increased funding costs. Mr Arinshaw Persaud, currency strategist at JP Morgan in Europe, said that while the move had market significance, it did not have policy significance. The Bank of France is not expected to respond.

He predicted, however, that interest rates across the yield curve were likely to rise. This could have a dampening effect on French bond and equity markets, and hence on the franc. Mr Persaud predicted the franc would weaken back to the FF34.43 level against the D-Mark.

Analysts noted that if the decision by the French translates into generalised money market volatility in Europe, this could have the effect of supporting the D-Mark.

FISOR futures lost about 15 basis points after the banks made their announcement.

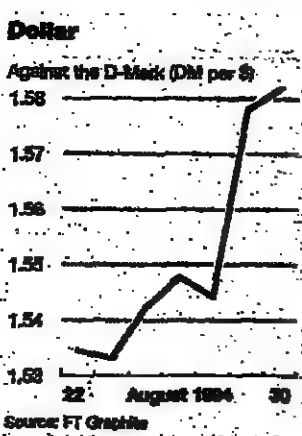
Traders said the French rate move had a negative effect on the short sterling market which had otherwise traded quite firmly in recent days. Investors, however, remain focused on the September 7 monthly monetary meeting which could herald a tightening of UK monetary policy.

Mr Richard Phillips, analyst at brokers GMI, said two factors had supported short sterling in recent days: the "convergence" factor, and improved psychology in the market.

The former is the fact that the price of the September short sterling contract must converge on the cash price of three month money as the expiry date - September 21 - approaches. Currently three month money at 5 1/2 compares with the September contract discounting an interest rate of about 5.70 per cent.

The Bank of England supplied UK money markets with \$474m liquidity, at established rates, after forecasting a \$450m shortage.

Analysts said the decision by four French banks to raise their rates to 7.50 per cent



Source: FT Graphics

30 Days in New York

talks have supported the dollar in recent days. But Mr Carl Weinberg, chief economist at High Frequency Economics in New York, commented: "It seems to us that Japan is turning more pugnacious than compliant with US trade

POUND SPOT - FORWARD AGAINST THE POUND											
Aug 30	Closing bid-off	Change	Day's bid-off	Day's bid-off	One month	Three months	One year	JP Morgan	Bank of	JP Morgan	Bank of
Europe	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Australia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Canada	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
France	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Germany	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Italy	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Japan	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
South Korea	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Sweden	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Switzerland	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
USA	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
South Africa	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Spain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Portugal	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Greece	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Belgium	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Netherlands	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Denmark	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Finland	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Sweden	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Switzerland	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
USA	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
South Korea	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Japan	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
India	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Singapore	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Malaysia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Thailand	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Philippines	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Indonesia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Brunei	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Qatar	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Bahrain	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Kuwait	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Saudi Arabia	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Oman	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
Yemen	17.0285	-0.0005	134	237	17.1125	17.1125	17.1125	0.4	115.2	17.1125	115.2
UAE	17.0285	-0.0005	134	237	17.1125	17.1125	17.1				



MONEY MARKET  
Trust Funds

MONEY MARKET  
Bank Accounts

WORLD STOCK MARKETS

EUROPE									
Austria (Aug 30 / Fri)									
ATX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Belgium (Aug 30 / Fri)									
BEX	3,450	+20	3,430	3,450	3,450	3,450	3,450	3,450	3,450
France (Aug 30 / Fri)									
CAC	3,450	+20	3,430	3,450	3,450	3,450	3,450	3,450	3,450
Germany (Aug 30 / Fri)									
DAX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Italy (Aug 30 / Fri)									
ISEQ	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Netherlands (Aug 30 / Fri)									
AEX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Spain (Aug 30 / Fri)									
IBEX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Sweden (Aug 30 / Fri)									
OMXC20	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Switzerland (Aug 30 / Fri)									
SIX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
UK (Aug 30 / Fri)									
FTSE 100	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
US INDICES									
Dow Jones									
DJIA	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
NASDAQ									
COMP	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
S&P 500									
S&P	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110

INDICES									
Austria (Aug 30 / Fri)									
ATX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Belgium (Aug 30 / Fri)									
BEX	3,450	+20	3,430	3,450	3,450	3,450	3,450	3,450	3,450
France (Aug 30 / Fri)									
CAC	3,450	+20	3,430	3,450	3,450	3,450	3,450	3,450	3,450
Germany (Aug 30 / Fri)									
DAX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Italy (Aug 30 / Fri)									
ISEQ	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Netherlands (Aug 30 / Fri)									
AEX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Spain (Aug 30 / Fri)									
IBEX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Sweden (Aug 30 / Fri)									
OMXC20	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
Switzerland (Aug 30 / Fri)									
SIX	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
UK (Aug 30 / Fri)									
FTSE 100	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
US INDICES									
Dow Jones									
DJIA	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
NASDAQ									
COMP	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110
S&P 500									
S&P	2,110	+10	2,100	2,110	2,110	2,110	2,110	2,110	2,110

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	10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AMERICA

# Dow downturn enlivened by takeover news

## Wall Street

US stocks paused yesterday morning as a firm bond market failed to discourage profit-taking on the heels of the stock market's recent advance, writes Frank McGarry in New York.

By 1 pm, the Dow Jones Industrial Average was 4.53 lower at 4,617.77, while the more broadly based Standard & Poor's 500 was down 0.50 at 474.09. Volume on the Big Board was moderate, with 161m shares traded by early afternoon.

In the secondary markets, the American SE composite was off 0.31 at 461.77, and the Nasdaq composite eased 0.50 to 782.71 after seven sessions of steady gains.

The day's economic news was mixed. The Commerce Department reported that July sales of new homes were up 8.3 per cent, a little more than analysts had expected.

However, the Conference Board said that its August index of consumer confidence was much weaker than forecast, suggesting a slowdown in spending in the second half of this year.

The bond market chose to focus on the second of the two reports in view of the volatility of the housing sector. As a result, the inflation-sensitive 30-year government security was posting modest gains by midday.

But stocks, which had ignored a small decline in bonds during the previous session, struck out on their own again yesterday. A notable gainer was Caterpillar, which gave back \$1% to \$11.44 and dragged the Dow Industrial index into negative territory.

Most issues drifted aimlessly as many investors remained on the sidelines ahead of Friday's keenly awaited employment data. The report should give the market more conclusive evidence on the strength of the economy, and of the Federal Reserve's intentions on monetary policy.

Amid the general torpor, several individual stocks were buffeted by a fresh tranche of acquisition news. Investors piled into Lockheed after the announcement of its planned merger with Martin Marietta in a \$10bn stock transaction. The defence contractor's share

price rocketed 13 per cent, or \$8%, to \$74.40, while the value of its partner's stock receded \$% to \$47%.

The news triggered buying throughout the defence sector. Loral was \$1% higher at \$41% and McDonnell Douglas added \$1% to \$118%.

The session was highlighted by a second merger agreement, struck by two lesser-known manufacturing concerns. Reliance Electric jumped \$5%, or 27 per cent, to \$25% after announcing a decision to link up with General Signal. Investors in the latter were displeased by the move, marking its share price down \$1% to \$36%.

In transport, AMR, parent of American Airlines, added \$1% to \$59. The company said it was streamlining its management as the first step in a restructuring plan designed to save \$1bn.

On the Nasdaq, many technology stocks pulled back a little after their sustained march forward. Lotus Development dropped \$1% to \$41% and Cyrix lost \$1% to \$42%. Sun Microsystems was down \$1 at \$26%.

## Canada

Toronto was weaker at midday in spite of a leap in precious metals prices, while base metals, which led losing sectors, was pressured by profit-taking.

The TSE 300 composite eased 8.67 to 4,323.76 in turnover that picked up to 36.36m shares.

Metal Mining helped to mute base metals losses when it rose 3% to C\$11% after its parent company, Metallgesellschaft of Germany, said it would sell its 50.1 per cent stake in the public for gross proceeds of C\$433m.

Alcan Aluminium lost C\$% to C\$35%. The US Justice Department has launched an investigation into the possibility of anti-competitive practices in the aluminum industry after a complaint of price-fixing.

## Venezuela

Caracas turned in its strongest performance for more than a week, in a technical recovery following falls in recent days and amid optimism about the government's new macroeconomic plan. The Merinvest Composite index rose 3.08 or 3.3 per cent at 143.22.

## EUROPE

Lacking a further push from Wall Street, bourses consolidated, or declined a little, writes Our Markets Staff.

PARIS closed before four French banks added 25 basis points to their base lending rates, a move which Mr Michel Woodcock at Nikko Europe thought was politically driven.

Earlier, market turnover fell from FF2.4bn to an even thinner FF1.96bn on the CAC-40 shed 14.90 to 2,060.37. Once again, the main highlight of the day was the gyrating Euro Disney, suspended limit down early in the morning when it hit a low of FF7.55, and three times limit up, as the company met analysts in the afternoon and the shares eventually closed 70 centimes higher at FF9.10.

Elsewhere, Docks de France climbed FF78, or 3.5 per cent, to FF77.20 on renewed rumours that the UK's J. Sainsbury, which has already denied the story, would buy the French supermarket operator.

Among the day's losers, Elf Aquitaine lost FF4.60 at FF41.44 ahead of tomorrow's first-half results. Mr Woodcock noted that the oil company had already flagged a 20 per cent drop in operating income, and said that analysts will be looking for signs of a recovery in chemicals, and progress in debt reduction.

## ASIA PACIFIC

# Profit-taking hits Nikkei as Hong Kong rises 3.1%

## Tokyo

Small-lot profit-taking by banks depressed share prices and the Nikkei 225 average edged down in low volume, writes Emiko Terazono in Tokyo.

The index finished 8.23 easier at 20,592.12 after a day's low of 20,503.70 and high of 20,629.83. Selling by banks and companies ahead of the September interim book closing continued to depress investor confidence, while arbitrage buying and purchases by public funds supported the index in the afternoon.

Many foreign investors were absent from trading following Monday's holiday in the UK and Hong Kong. Individual investors, meanwhile, focused trading on the over the counter market, and volume sank to 188m shares from 200m.

The Tokyo index of all first section stocks slipped 2.71 to 1,837.37 and the Nikkei 300 lost 0.21 at 298.16. Losers led gains by 601 to 308, with 223 issues unchanged. In London the ISE/Nikkei 50 index was 0.83 firmer at 1,331.91.

Market participants dabbled in telecommunication linked stocks ahead of Japan Telecom's listing, while some overseas investors took profits on steel shares. Traders hoped domestic institutional activity would recover when profit-taking had run its course. "The index should be looking better in about two weeks' time," commented a Japanese broker.

## Strong golds help S Africa

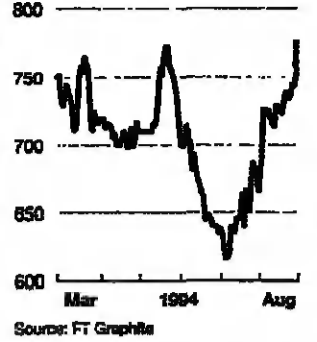
Gold shares were the feature of Johannesburg trading as a rally in the bullion price lifted the golds index by 63, or 3.8 per cent, to 2,297.

The good gains in the sector offset a softer showing among industrial shares, helping to take the overall index ahead to 5,846 from a previous close of 5,825.

Industrials remained under pressure, the index weakening 39 to 6,539 as investors worried that the latest rise in

## Docks de France

Share price (FF)



Source: FT Graphicals

Michelin had its fourth day on the downgrade, losing FF2.40 at FF223.60 on fears of a price war in the European tyre market.

FRANKFURT followed Monday's pattern in the morning, doing its best to consolidate the previous day's post-bourse gains, but it had nothing left in the afternoon and the Dax closed 9.90 lower on the day at 2,805.83.

Turnover rose from DM6.9bn to DM7.6bn. In the automotive sector, BMW was down DM5 to DM831 at the end of the day and Continental, the tyre-maker, by DM4 to DM256.50. Analysts said that BMW had simply run out of momentum; Conti, last week, forecast only

a slight increase in profits this year after reasonable first-half gains.

In retailing, lower first-half earnings at Kaufhof left the shares down DM9 at DM547; among the engineers, recently popular stocks such as Linde and Preussag fell DM13 to DM949 and DM7 to DM496; but a strong technical position took Veba up DM6 to DM555.50 in utilities, and its competitor Viag DM5.30 higher to DM506.

ZURICH consolidated after Monday's sharp rise, the SMI index ending 0.5 higher at 2,635.7. UBS bearers, however, remained in favour, adding another SP77 at SF1.167 and Ciba, due to release half-year profits figures this morning, put on SF6 at SF827.

Alusuisse, which said it expected consolidated sales to rise above SF7bn this year and net profit to be double the 1993 level, rose SF11 in immediate response before easing back to end SF76 up at SF7700.

Sumitomo Metal, the most active issue of the day, rose Y3 to Y348 on buying by foreigners. However, selling by overseas investors depressed NKK, Y2 lower at Y263, and car-makers Toyota Motor and Nissan Motor, which receded Y10 to Y2,140 and Y13 to Y786 respectively.

Selling by individuals drove some speculative favourites down. Sumitomo Coal Mining retreated Y46 to Y769 and China, a measuring instrument maker, plunged Y100 to Y817.

Buying of telecommunication stocks spilled over into other high-technology issues. Sony gained Y120 at Y6,020 and Hitachi Y6 at Y861.

Advantest, the semiconductor testing device maker, advanced Y80 to Y3,430 following reports of a sharp rise in profits during the first half of the current business year.

Reports of improved earnings supported truck makers. Hino Motors put on Y30 to Y952 and Nissan Diesel added Y13 to Y598.

In Osaka, the OSE average dipped 54.09 to 22,872.61 in volume of 48.2m shares. Nintendo, the video game maker, shed Y70 to Y6,330.

Roundup  
Positive performances were again seen in some of the Pacific Rim markets.

HONG KONG rose 3.1 per cent as it returned after a long holiday weekend, and responded to Wall Street's rally and some better than expected corporate results. The Hang Seng index jumped 287.48 to 9,686.66 in turnover of HK\$5.19bn, against Friday's HK\$3.10bn, with US and Japanese institutions identified as strong buyers.

Cheung Kong moved ahead HK\$1.60 to HK\$38.10 and Hutchison gained HK\$1.80 to HK\$37.60, both continuing to benefit from their results announced late last week.

BANGKOK rallied through the day as active buying of blue chips alternated with slight profit-taking in finance and property issues. The SET index closed at the day's high, up 32.29 or 2.2 per cent at 1,492.53. Turnover reached a heavy Bt4.21bn.

KUALA LUMPUR was lifted by institutional interest in Telekom Malaysia and the composite index rose 9.64 to 1,130.01, up from a morning's low of 1,112.95. Telekom climbed 70 cents to M\$21.40, adding to Monday's 40 cents advance.

SEATTLE was slightly higher in moderate trading on gains by low-priced issues with no earnings prospects. The composite index closed 3.84 up at \$39.85 in volume that remained low at 2.5m shares.

MANILA rebounded 13 higher volume from Monday's dip, reflecting strong support at current levels, although holders said a correction would be welcome. The composite index ended 11.80 ahead at \$104.07 in volume of 5.3bn shares, compared with Monday's 2.5bn.

SYDNEY edged ahead in good volume, although investors were said to be cautious of Wall Street pulling back overnight. The All Ordinaries index rose 4.6 to 2,116.5.

CRA gave up 44 cents to \$4.99 as analysts said its first-half results were within expectations and that the stock now looked fully priced.

SHANGHAI's A share index gained 6.6 per cent after a buying spree in large-capital issues and the blue chip, Pudong. The index put on 48.39 at 774.39.

Shanghai's B shares rose for the fifth straight trading day, adding 0.94, or 1.2 per cent, at 79.38.

TAIPEI saw heavy profit-taking after Monday's advance which had taken the market through 163.40 - the level at which it stood before a selling stampede, following news of a 10 per cent capital gains tax on share transactions, pushed it down 9.9 per cent 10 days ago. The Mischian index moved ahead a further 3.81, or 2.1 per cent, to 183.75.

Written and edited by William Coghane and Michael Morgan

## FT-SE Actuaries Share Indices

	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22
FT-SE Actuaries 100	1398.73	1401.44	1400.47	1399.57	1401.51	1403.46	1401.51	1401.51	1401.51
FT-SE Actuaries 200	1459.53	1461.42	1460.89	1459.92	1460.25	1461.40	1461.40	1461.40	1461.40

	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22
FT-SE Actuaries 100	1398.73	1401.44	1400.47	1399.57	1401.51	1403.46	1401.51	1401.51	1401.51
FT-SE Actuaries 200	1459.53	1461.42	1460.89	1459.92	1460.25	1461.40	1461.40	1461.40	1461.40

Base 1990 (20/10/92). Reprints: 100 - 1463.02; 200 - 1462.71; 100 - 1462.71; 200 - 1462.71.

Insurers closed slightly higher, with Zurich Insurance registered shares SF75 ahead at SF1.275.

AMSTERDAM turned lower after five straight days of advances, under pressure from Wall Street, softer bonds and the weaker dollar. The AEX index retreated 3.60 to 621.00, also depressed by ABN Amro and Aegon trading ex-dividend.

The publishing sector bucked the trend as investors were seen switching from cyclical stocks. Wolters Kluwer added F1.60 at F112.50 and VNU rose 60 cents to F185.50 ahead of first-half results expected today.

Stork, the machinery group, declined F1.60 to F1.47.50 with its announcement of a 30 per cent increase in first-half profits failing to match expectations. The group will release further details to analysts today.

Philips fell 90 cents to F158 on US selling and Royal Dutch

## Profit-taking hits Nikkei as Hong Kong rises 3.1%

Sumitomo Metal, the most active issue of the day, rose Y3 to Y348 on buying by foreigners. However, selling by overseas investors depressed NKK, Y2 lower at Y263, and car-makers Toyota Motor and Nissan Motor, which receded Y10 to Y2,140 and Y13 to Y786 respectively.

Selling by individuals drove some speculative favourites down. Sumitomo Coal Mining retreated Y46 to Y769 and China, a measuring instrument maker, plunged Y100 to Y817.

Buying of telecommunication stocks spilled over into other high-technology issues. Sony gained Y120 at Y6,020 and Hitachi Y6 at Y861.

Advantest, the semiconductor testing device maker, advanced Y80 to Y3,430 following reports of a sharp rise in profits during the first half of the current business year.

Reports of improved earnings supported truck makers. Hino Motors put on Y30 to Y952 and Nissan Diesel added Y13 to Y598.

In Osaka, the OSE average dipped 54.09 to 22,872.61 in volume of 48.2m shares. Nintendo, the video game maker, shed Y70 to Y6,330.

Roundup  
Positive performances were again seen in some of the Pacific Rim markets.

HONG KONG rose 3.1 per cent as it returned after a long holiday weekend, and responded to Wall Street's rally and some better than expected corporate results. The Hang Seng index jumped 287.48 to 9,686.66 in turnover of HK\$5.19bn, against Friday's HK\$3.10bn, with US and Japanese institutions identified as strong buyers.

Cheung Kong moved ahead HK\$1.60 to HK\$38.10 and Hutchison gained HK\$1.80 to HK\$37.60, both continuing to benefit from their results announced late last week.

BANGKOK rallied through the day as active buying of blue chips alternated with slight profit-taking in finance and property issues. The SET index closed at the day's high, up 32.29 or 2.2 per cent at 1,492.53. Turnover reached a heavy Bt4.21bn.

KUALA LUMPUR was lifted by institutional interest in Telekom Malaysia and the composite index rose 9.64 to 1,130.01, up from a morning's low of 1,112.95. Telekom climbed 70 cents to M\$21.40, adding to Monday's 40 cents advance.

SEATTLE was slightly higher in moderate trading on gains by low-priced issues with no earnings prospects. The composite index closed 3.84 up at \$39.85 in volume that remained low at 2.5m shares.

MANILA rebounded 13 higher volume from Monday's dip, reflecting strong support at current levels, although holders said a correction would be welcome. The composite index ended 11.80 ahead at \$104.07 in volume of 5.3bn shares, compared with Monday's 2.5bn.

SYDNEY edged ahead in good volume, although investors were said to be cautious of Wall Street pulling back overnight. The All Ordinaries index rose 4.6 to 2,116.5.

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## MARKETS IN PERSPECTIVE

	% change in local currency †			% change sterling ‡	% change in US \$ ‡
	1 Week	4 Weeks	1 Year	Start of 1994	Start of 1994
Austria	+1.19	+2.98	+5.18	-5.79	+0.56
Belgium	+0.88	-0.82	+6.41	-4.25	+3.19
Denmark	-1.53	-6.25	+4.35	-5.51	-0.39
Finland	+1.65	+3.74	+32.67	+21.79	+33.16
France	+2.45	-0.81	-2.29	-8.27	-2.86
Germany	+0.57	-0.61	+0.71	-4.07	-4.02
Ireland	+3.52	+2.91	+10.44	+2.20	+0.75
Italy	+4.35	-3.18	+5.33	+12.36	+16.50
Netherlands	+2.84	+2.28	+11.61	-1.80	+4.58
Norway	+0.74	-1.30	+13.59	+5.51	+10.97
Spain	+1.84	-1.52	-0.59	-8.30	-1.20
Sweden	+3.21	+0.55	+17.08	+4.71	+8.97
Switzerland	+0.87	+0.89	+6.31	-10.75	-3.48
UK	+2.15	+5.67	+6.08	-3.98	-3.99
EUROPE	+1.98	+2.03	+6.21	-4.22	-0.58

	% change in local currency	% change in US \$	% change in UK £			
1 Week	4 Weeks	1 Year	Start of 1994			
Australia	+0.85	+1.04	+9.12	-3.30	+1.70	+6.00
Hong Kong	-0.39	-0.90	+30.69	-21.92	-25.09	-21.92
Japan	-0.46	-0.02	-0.46	+12.48	+20.10	+25.17
Malaysia	+2.60	+9.54	+41.76	-12.71	-11.45	-7.71
New Zealand	+0.89	+4.83	+6.90	+1.65	+5.95	+5.95
Singapore	-1.38	+3.32	+17.82	-8.59	-5.95	-1.98
Canada	+2.83	+3.79	+8.94	+2.01	-5.42	-1.43
USA	+2.07	+8.26	+2.83	+1.81	-2.32	+1.81
Mexico	+2.27	+11.98	+45.09	+5.23	-6.11	-2.14
South Africa	+1.26	+3.76	+48.85	+18.83	+8.78	+13.35
WORLD INDEX	+1.14	+1.99	+4.20	+2.22	+3.32	+7.68

2 Based on August 28, 1994.  
and International Finance.

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† Based on August 20th 1994. Copyright, The Financial Times Limited, London, South & Co. and National Securities Limited.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. In conjunction with the Institute of Actuaries and the Faculty of Actuaries

Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Round Poured Index	Yan Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Round Poured Index	Yan Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	Year ago approx
Australia (88)	178.92	1.7	174.23	113.99	148.08	161.10	1.8	3.42	178.92	170.07	112.13	143.60	158.11	189.15	139.24	146.05
Austria (17)	129.80	-0.6	186.70	122.14	158.88	158.81	1.1	1.01	183.88	186.40	122.80	157.39	158.90	156.41	184.64	171.62
Belgium (17)	174.17	-0.4	168.08	110.34	143.25	140.05	0.9	3.95	174.94	188.19	110.88	142.01	138.26	176.76	143.62	147.95
Canada (104)	134.38	0.8	150.69	85.50	111.02	133.77	0.7	2.53	133.55	128.69	84.85	108.00	132.81	145.31	129.54	127.56
Denmark (20)	263.40	-1.3	245.39	180.54	208.55	215.15	0.1	1.37	256.66	248.78	182.70	208.35	215.67	275.79	220.58	222.02
Finland (24)	174.43	-2.0	166.91	110.80	143.66	167.32	2.7	0.78	176.00	178.12	112.31	144.80	158.57	188.34	143.62	147.95
France (87)	177.03	0.8	187.44	112.16	145.11	150.48	0.7	2.92	178.12	173.25	112.91	144.80	158.57	188.34	143.62	147.95
Germany (58)	146.45	0.9	147.82	92.78	120.53	130.53	1.4	1.71	146.50	140.93	92.87	118.83	118.93	147.75	124.14	124.14
Greece (10)	129.80	-0.6	186.70	122.14	158.88	158.81	1.1	1.01	183.88	186.40	122.80	157.39	158.90	156.41	184.64	171.62
Ireland (14)	204.00	-0.1	197.55	129.24	197.90	190.01	0.4	3.33	204.14	196.28	129.41	165.73	168.27	208.33	154.14	169.34
Italy (55)	83.72	0.5	81.07	30.04	68.91	100.01	1.5	1.55	83.28	80.67	30.79	67.81	96.53	97.78	57.88	78.89
Japan (99)	163.40	0.3	158.24	103.82	148.48	103.52	0.5	0.74	162.89	160.61	103.26	132.34	102.96	170.10	134.54	134.54
Netherlands (18)	237.78	-0.4	245.62	174.00	191.54	194.00	0.1	1.55	238.00	236.49	174.00	191.54	194.00	208.33	154.14	169.34
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